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SPR Reading Guidance



Emergency Preparedness Activities in Nigeria

Standard Project Report 2016

World Food Programme in Nigeria, Federal Republic of (NG)



World Food Programme

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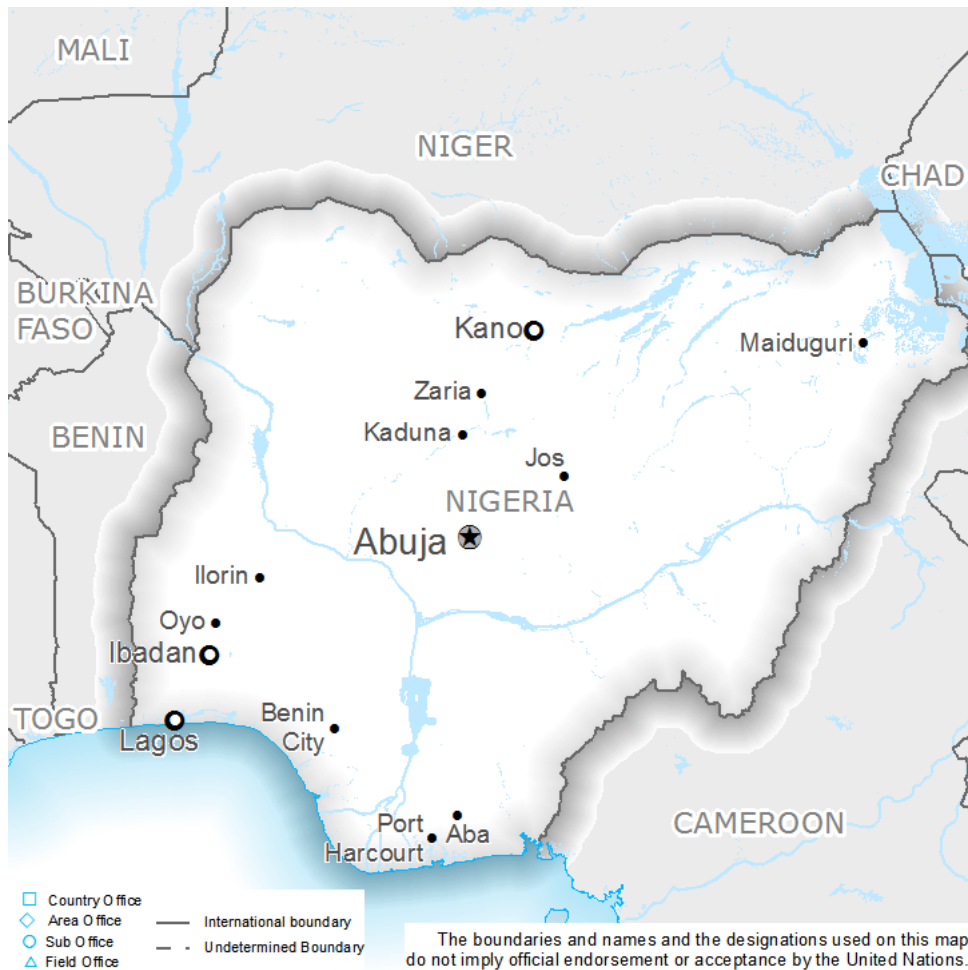
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Country Context and WFP Objectives



Country Context

With a population of over 180 million, Nigeria is the most populous country in Africa and the seventh most populous country in the world. Some 68 percent of the Nigerian population is literate, and the rate for men (75.7 percent) is higher than that for women (60.6 percent).

As of 2015, Nigeria was the world's 20th largest economy and overtook South Africa to become Africa's largest economy in 2014. However, Nigeria has slipped into economic recession, with two consecutive quarters of declining economic growth. In August 2016, the Consumer Price Index measuring inflation increased by 17.6 percent (year-on-year), 0.5 percent points higher from the rate recorded in July (17.1 percent). The value of the Nigerian naira has depreciated by more than 30 percent between December 2015 and February 2016 primarily due to reductions in oil sector revenues in 2015 (FEWS NET, 2016).

According to the Lake Chad Basin Regional Market Assessment released in July, women play a marginal role in the trade of cereals around the Lake Chad Basin, especially in North Nigeria. Most women engaged in agricultural trade are small-scale retailers with no employees, whose main constraint is the lack of capital.

The Boko Haram-induced crisis remains the principle driving factor of instability in North East Nigeria with growing concerns as violence and sustained fighting against the insurgency continue to lead to population displacements. At end of October, there were 1.8 million internally displaced persons (IDPs) in North East Nigeria, of which 54 percent are women and 56 percent are children under the age of 18. The largest IDP populations are located in Borno, Adamawa and Yobe States corresponding to 93 percent of the total IDP population. In addition, according to the Nigeria 2016 Regional Refugee Response Plan, neighbouring countries, Cameroon, Chad and Niger are hosting

over 215,000 Nigerians that fled the country due to Boko Haram violence.

The Emergency Food Security Assessment (EFSA) conducted in May/June 2016 confirmed the results of the joint United Nations (UN) Assessment carried out in April 2016 on the dire food security and nutrition conditions of the IDPs and local communities in Maiduguri wards which had necessitated WFP to immediately commence its food assistance.

According to the October 2016 *Cadre Harmonisé* analysis on food security and nutrition which covered 16 states in North Nigeria, the epicentre of the crisis remained to be in Borno and Yobe States, where insecurity and lack of access to land are the key drivers for extremely poor cereal production. Around 4.6 million people (48 percent women) are estimated to be food-insecure in Borno, Yobe and Adamawa, with 55,000 in extreme food insecurity (Phase 5) and 1.8 million in an emergency situation (Phase 4), requiring immediate food assistance. According to the *Cadre Harmonisé*, there are indications that the situation in Adamawa and Yobe may improve until August 2017. However, the spill-over effect of the insurgency affecting other areas will continue to have negative impacts on the outcome indicators of food consumption, livelihoods and nutrition. The negative impacts are expected to be strongest in Borno State and light in Adamawa and Yobe States.

The IDP population is experiencing high malnutrition and mortality rates with access to health facilities and humanitarian assistance limited to government controlled areas. Malnutrition rates among women of reproductive age in Borno (15 percent) and Yobe (20 percent) are more than twice the national average of 7.4 percent. The situation is compounded by chronically high anaemia rates among women of childbearing age and the high prevalence of low birth weight children. In June 2016, due to the dire situation and need for immediate response to combat malnutrition, the Ministry of Health declared a state of nutrition emergency.

Restricted movements and fear of attacks have prevented farmers from working their fields. As a consequence, food production has been severely affected, with 23 percent of households producing crops in Borno, 59.8 percent in Adamawa, and 70.4 percent in Yobe. Eighty percent of the rural population depend on crop or livestock farming. Livelihoods are still affected, either modified or inaccessible, by the emergency for both IDP and host populations. In Borno alone 20 percent of the population report not having access to any livelihood activities. In addition, high inflation rates have further affected livelihoods and food security.

Response of the Government and Strategic Coordination

The overall humanitarian response in North East Nigeria was a government-led response with the National and State Emergency Management Agencies (NEMA/SEMA) being the lead at federal and state levels. In August 2016, strengthening its role in coordination for 2016 and beyond, the Government put in place an Inter-Ministerial Task Force (IMTF) under the leadership of the Ministry of Budget and National Planning.

The 2016 Humanitarian Response Plan (HRP) focused on the states that were mostly affected by the Boko Haram violence – Adamawa, Borno, Gombe and Yobe States. The HRP served as a framework of the Government and all other humanitarian actors to build a link between immediate and short term humanitarian response and longer term development activities.

Humanitarian partners relied on platforms such as the *Cadre Harmonisé*, which is the current regional framework aimed to prevent food crisis by quickly identifying affected populations and proffering appropriate measures to improve their food and nutrition security. The analysis used the food and nutrition security outcome indicators corroborated by relevant contributing factors to identify the food and nutrition insecure areas within the sixteen states of Nigeria (in the case of the October 2016 *Cadre Harmonisé*).

Other joint assessments on food security, nutrition, health, livelihood, water, sanitation and hygiene (WASH), protection and other sectors were carried out through inter-sector coordination initiatives. WFP played an active role in providing technical guidance on food security and vulnerability assessments as necessary. In addition, WFP and the food security sector members were guided by the needs outlined in the *Cadre Harmonisé* in preparing the sector response plans and requirements that were embedded in the 2016 HRP.

A sectorial approach to deliver humanitarian response was put in place to enhance coordination between various humanitarian actors and the government response. The activated humanitarian sectors in 2016 included nutrition, food security, health, protection, education, shelter/non-food items, WASH, logistics and emergency telecommunications. WFP co-leads the Food Security Sector with the Food and Agriculture Organization of the United Nations (FAO) and is the lead agency for the logistics and telecommunications sectors.

The Food Security Sector had a dedicated Coordinator and Information Management Officer who supported the 33 humanitarian actors that worked to provide efficient and coordinated humanitarian food assistance and livelihood support to the affected population. The sector Working Group meetings held at the capital and at field levels

ensured enhanced coordination and experienced strong government participation.

Through the Logistics and Emergency Telecommunications Sectors, dedicated staff were put in place to support government-led coordination with regards to the logistics and communications. This significantly improved coordination among various humanitarian actors and enabled enhanced information sharing and gap analysis, and actual service provision based on the gaps and requirements.

Summary of WFP Operational Objectives

WFP Nigeria supports government emergency response in North East Nigeria in addressing hunger by using food assistance where it adds value. WFP further assists the government through capacity development activities mainstreamed in its projects, and provides continuous support such as vulnerability analysis and mapping (VAM). WFP co-leads the Food Security sector with the Food and Agriculture Organization of the United Nations (FAO) and provides technical assistance and guidance in coordination with the sector to ensure efficient support is provided by the food security actors.

WFP Regional EMOP 200777 addresses acute food insecurity to vulnerable and displaced people affected by Boko Haram violence in North East Nigeria. The Nigeria component of the regional operation provides response through its various modalities of assistance namely, cash-based transfers (CBT), in-kind food distributions and prevention of malnutrition for children aged 6-59 months.

WFP also manages air services to the humanitarian community through the United Nations Humanitarian Air Services (UNHAS) under the Special Operation 200834.

In addition, WFP leads the Logistics and Telecommunications sectors in Nigeria in the framework of Special Operation 201032. Under the logistics component, WFP aims to facilitate access to sufficient and reliable logistics services and consolidated information related to logistics capacities, and to enhance the capacity of humanitarian community to deliver relief items to hard-to-access locations. The Emergency Telecommunications component aims to fill critical operational gaps requiring an immediate response in order to enable the timely and effective delivery of information and communications technology (ICT) services to the humanitarian community.

Country Resources and Results

Resources for Results

The 2016 Humanitarian Response Plan (HRP) released in December 2015 had a total requirement of USD 248 million. Out of the total, the Food Security and Nutrition requirements were USD 86 million. Needs consistently increased as areas became accessible and more internally displaced persons (IDPs) and affected host communities were identified for assistance. WFP's food assistance and nutrition response needs alone rose from 71 million USD in June 2016 to 92 million USD in December.

Compared to the other Lake Chad Basin countries, the Nigeria operation experienced a healthy funding response from the donor community enabling WFP to reach the targeted beneficiaries in 2016. The fact that several United Nations agencies put the Nigeria operation at highest corporate priority (internal Level 3), enabled donors to advocate for the situation in North East Nigeria to be on the agenda of international funding initiatives and grants.

Donor contributions to the emergency assistance as well as the common services of United Nations Humanitarian Air Service (UNHAS) and the Logistics and Emergency Telecommunications sectors were mostly flexible, and made it possible for WFP to significantly scale up its food assistance and through the sectors provide efficient common services within a few months.

Timely and flexible funding for food assistance enabled WFP to utilize funding as per the prioritised needs at the times the contributions were received. The flexibility of almost all the funds received from donors in 2016 enabled WFP to make use of advance financing until funds were confirmed to ensure the urgently needed commodities were purchased on time ensuring procurement at better prices. In addition, WFP was able to save on the lead time required for getting the assistance to beneficiaries. This enabled WFP to mitigate gaps in assistance. The major constraints remain security, access and unreliable infrastructure and systems in the case of cash-based transfers.

In spite of this, the current level of response is far below the overall humanitarian needs in the North East and WFP will continue to advocate for more resources, while scaling up further. WFP is already working to further scale up response to increase its target to 1.8 million people at the beginning of 2017.

Achievements at Country Level

According to the August 2016 *Cadre Harmonisé* analysis, 4.4 million people in Borno, Yobe and Adamawa were food-insecure. Out of these, 1.1 million people were severely food-insecure in Borno and Yobe States. As more locations in the North East became accessible, the figure almost doubled with 1.8 million people being severely food-insecure according to the October 2016 *Cadre Harmonisé*.

WFP has been present in Nigeria since September 2015 with an initial focus on capacity development, particularly to the National Emergency Management Agency (NEMA). In May 2016, to respond to the famine-like situation in the North East, WFP at the Government's request began food assistance operations in rural areas. WFP and partners activities were later scaled up in order to meet soaring needs in the region.

At the end of 2016, the Ministry of Health declared a state of nutrition emergency in Borno State calling for urgent life-saving humanitarian assistance in newly accessible areas. Since August 2016, WFP's North East operation was placed at the highest corporate priority (internal Level 3) to ensure that appropriate response mechanisms were activated for life-saving assistance to the most affected people. Experienced staff were rapidly deployed in the region while processes were put in place to hire long-term national and international staff in WFP's three established offices in Abuja, Maiduguri (covering Borno State) and Damaturu (covering Yobe State).

WFP increased its coverage and capacity by ramping up its engagement with international and national non-governmental organization (NGO) partners, signing field-level agreements (FLAs) to implement food distributions and nutrition assistance beginning October 2016. With generous and flexible contributions from donors who kept the Nigeria emergency operation a priority, WFP could undertake implementation.

WFP successfully scaled up its life-saving food assistance in Yobe and Borno States, first targeting 200,000 beneficiaries in June 2016, reaching 1 million by the end of December, surpassing its 2016 revised target of 724,000 people. Assistance was provided through cash-based transfers (CBT), in-kind food distributions, and provision of specialised nutritious foods (SNFs) to children aged 6-59 months. WFP ensured that a joint package of food and nutrition assistance was provided in most targeted locations.

To boost access to remote areas where no humanitarian assistance had been provided or was limited, WFP launched a Rapid Response Mechanism (RRM) in November with the United Nations Children's Fund (UNICEF). RRM teams flew in with the WFP-managed United Nations Humanitarian Air Service (UNHAS) helicopters to remote areas, or travelled by road when security allowed, and stayed up to six days providing a comprehensive package of food, nutrition, water and sanitation and other essential services. The RRM focused on remote locations handed over by the International Committee of the Red Cross with a total of 400,000 beneficiaries. By the end of December, just one month into the hand-over, WFP provided assistance to 300,000 people.

WFP has been co-leading the Food Security Sector with the Food and Agriculture Organization of the United Nations (FAO) since its early stage, and played an active role in needs assessment and targeting exercises with the vulnerability analysis and mapping activities. The Food Security Sector reached 1.9 million people with food assistance, agriculture production inputs and livelihoods activities in Borno, Yobe, Adamawa and Gombe States. Of the 1.9 million reached, WFP in partnership with the Government and other NGOs, provided life-saving food assistance to 1 million vulnerable people in Borno and Yobe States.

WFP played a lead role in the common humanitarian services of the Logistics Sector and Emergency Telecommunications Sector that were set up in November 2016, after needs were identified by the humanitarian community operating in North East Nigeria. Both sectors aimed to facilitate access to sufficient and reliable logistics and emergency telecommunications services and consolidated information, to enhance the capacity of the humanitarian community to deliver timely and uninterrupted response.

UNHAS allowed safe and timely access to the North East; using the fixed wing aircraft, the humanitarian community had access to Maiduguri and Yola several days a week while the UNHAS helicopter flew to various remote locations in Borno and Yobe States.

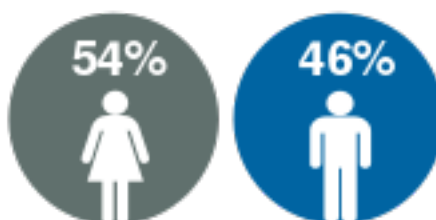
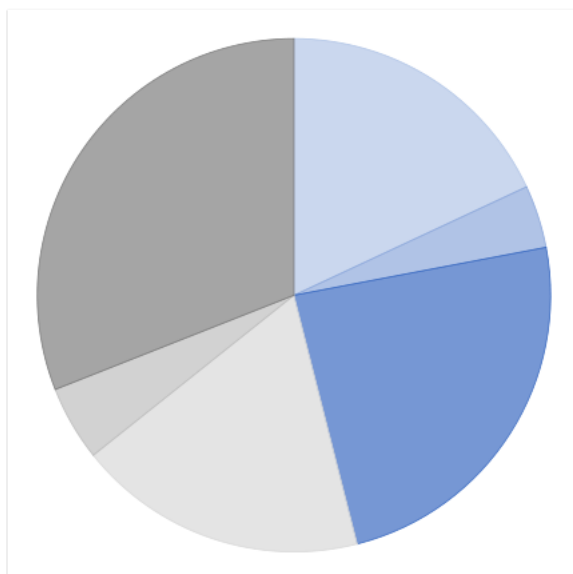


Annual Country Beneficiaries

Beneficiaries	Male	Female	Total
Children (6-23 months)	77,554	79,077	156,631
Children (24-59 months)	106,075	106,574	212,649
Children (5-18 years)	40,212	48,108	88,320
Adults (18 years plus)	244,378	315,139	559,517
Total number of beneficiaries in 2016	468,219	548,898	1,017,117

Country Beneficiaries by Gender and Age

- Children (under 5 years)
- Children (5-18 years)
- Adults (18 years plus)
- Children (under 5 years)
- Children (5-18 years)
- Adults (18 years plus)



Annual Food Distribution in Country (mt)

Project Type	Cereals	Oil	Pulses	Mix	Other	Total
Regional EMOP	11,039	944	3,838	2,673	-	18,494
Single Country IR-EMOP	-	-	-	48	-	48
Total Food Distributed in 2016	11,039	944	3,838	2,721	-	18,542



Cash Based Transfer and Commodity Voucher Distribution (USD)

Project Type	Cash	Value Voucher	Commodity Voucher
Regional EMOP	7,332,000	-	-
Total Distributed in 2016	7,332,000	-	-

Supply Chain

The Nigeria supply structure was designed for local procurement of beans, sorghum, millet and salt, while vegetable oil (85 percent), rice (100 percent) and all specialised nutritious foods – ready-to-use supplementary food (RUSF) and SuperCereal – were procured internationally via the Global Commodity Management Facility (GCMF), and in-kind donations. WFP originally planned to procure RUSF locally but could not go ahead as there were no organizations with the required capacity or products that met WFP quality standards. The main entry point for internationally purchased commodities is the port of Lagos. However, in 2016, to shorten the lead time, 100 percent of rice and vegetable oil were purchased locally at a cost approximately 50 percent higher than international purchase.

In 2016, Food Supplier Agreements were put in place to procure beans, rice, millet, sorghum and oil locally to shorten procurement lead time.

Regionally procured commodities were being used as a secondary sourcing option. For instance, commodities from Cameroon served Banki and Maiduguri Local Government Areas (LGAs) as required.

Locally procured commodities from suppliers were delivered directly to Maiduguri and Damaturu warehouses with a storage capacity of 27,000 mt, which allows for approximately 1.5 months of stock holding. This was based on estimated food distribution levels of approximately 19,000 mt per month in both states.

Transport contracting from Maiduguri and Damaturu to the food distribution points in targeted areas was done through local private transport companies. All food movements outside Maiduguri and Damaturu were monitored by the military and escorts were mandatory for insecure locations.

WFP led the Logistics Sector that was activated in September 2016. The Logistics Sector provided logistics coordination, civil-military liaison, logistics information management and logistics service provision by augmenting existing storage capacities in the main affected Borno State.



Annual Food Purchases for the Country (mt)

Commodity	Local	Regional/International	Total
Beans	6,287	1,379	7,666
Iodised Salt	199	30	229
Ready To Use Supplementary Food	100	-	100
Rice	17,021	865	17,886
Sorghum/Millet	6,136	-	6,136
Vegetable Oil	2,137	310	2,447
Total	31,880	2,584	34,465
Percentage	92.5%	7.5%	

Annual Global Commodity Management Facility Purchases Received in Country (mt)

Commodity	Total
Ready To Use Supplementary Food	286
Total	286

Implementation of Evaluation Recommendations and Lessons Learned

WFP revised its project budget three times in 2016 to adjust requirements and transfer modalities in a complex and evolving operating context. From various assessments undertaken, challenges faced and experiences gained, WFP revised its implementation strategy, by not only scaling up response but also remaining agile in terms of response options.

The cash-based transfer (CBT) modality experienced delays in the early months of implementation due to slow and poor registration data, but also challenges of the service provider Airtel that did not have the cash liquidity required to scale up the response. To overcome the slow registration pace, WFP expanded its options: using first the International Organization for Migration (IOM), partner in charge of internally displaced persons (IDPs) tracking and registration, then Yobe University, and hired volunteers, all using mobile phones. This resulted in large numbers registered into WFP's beneficiary registration platform SCOPE. To address the liquidity issue, Airtel gradually increased the number of agents on the ground.

During the last quarter of 2016, WFP significantly scaled up its response, while also addressing some of the challenges hampering cash transfer scale up. In a complex context, with most IDPs living in urban centres with host communities, WFP launched a Multi-Sectorial Capacity Assessment to determine the appropriate cash delivery mechanism (mobile transfer or electronic voucher). At the same time, Airtel engaged in identifying and recruiting more fixed agents to support the mobile cash transfer. As from the second quarter of 2017, WFP plans to introduce an additional cash delivery mechanism – end-to-end electronic vouchers using SCOPE – in areas with functional and integrated markets. This will further broaden WFP ability to scale up its response using CBT.

Security restrictions, resulting in limited access, were the main constraint for in-kind food distributions, including prevention of acute malnutrition programme. Delivery of food assistance outside the state capital cities was done using military escorts or local authorities, limiting the quantity of food to be sent to some locations, to reduce beneficiaries exposure to risks. To overcome this challenge, WFP expanded its partnerships and used a joint WFP-United Nations Children's Fund (UNICEF) Rapid Response Mechanism to deliver assistance in hard-to-reach areas, and was successful in reaching more people in remote areas. In November and December, WFP significantly increased in-kind assistance, including in areas that were previously targeted with CBT assistance which enabled WFP to reach more people.

The prevention of acute malnutrition programme faced protection challenges resulting from needs for crowd control particularly in IDP camps amidst unpredictable security concerns at distribution gatherings. WFP established innovative ways of managing challenging situations such as: engaging community volunteers for crowd control and issuing of colour-coded entitlement tokens in advance in densely populated locations; conducting stagger distribution for more than one day so as to serve more manageable crowds per day; sensitising on programme objectives with emphasis on malnutrition identification and prevention to ensure targeted beneficiaries are prioritised; and putting in place flexible contingency plans due to insecurity such as calling-off and rescheduling distributions whenever local authorities sounded warnings of such occurrences. Moreover, WFP is reviewing its prevention of acute malnutrition implementation strategy and coverage, including different approaches in specific geographical areas – focusing either on children aged 6-23 months, on 6-59 months, or a combination following specific criteria or protocols.

Project Objectives and Results

Project Objectives

In light of the humanitarian imperative and growing concern over the famine-like situation in North East Nigeria, and with the request of the Government of Nigeria to support them in reaching rural areas, WFP Executive Director instructed for WFP’s presence in Nigeria to be scaled up. The scale up was to be time bound in order for WFP, partners and the Government to be able to meet the urgent life-saving needs. At the time of the preparation of the Immediate Response Preparedness Project (IR-PREP), WFP had a plan to reach at least 200,000 people with cash-based transfers under its regional Emergency Operation.

The objectives of the IR-PREP were to:

1. Strengthen the preparedness and readiness of WFP for the foreseen scale up; and
2. Ensure continuous analysis of the food security situation and displacement crisis.



Approved Budget for Project Duration (USD)

Cost Category	
Direct Support Costs	280,374
Indirect Support Costs	19,626
Total	300,000

Project Activities

To ensure WFP’s preparedness and readiness for the planned scale up of assistance in Borno and Yobe states in North East Nigeria, WFP carried out the following activities:

1. Undertook access and response planning mission in April covering Borno and Yobe states. The mission led by a WFP senior team comprising of key staff from Regional Bureau and Headquarters deployed to northern Nigeria (Maiduguri, Borno). The team joined hands with the Government and other United Nations (UN) agencies to carry out a comprehensive needs assessment. Based on the findings, WFP developed the foundation for an access strategy, completed an in-depth gap analysis and risk assessment that together served as the basis for the scale up of the overall response.
2. Continuously carried out joint rapid assessments with the State Emergency Management Agency (SEMA) and other agencies as applicable in areas where food assistance was limited or in newly accessible areas with guaranteed access. The assessments determined where Food Security needs were the highest in order to ensure the follow-up and implementation of the access and response plan.
3. Based on the response scheme and tools developed under the cash-based transfer (CBT) Platform initiative, organized a multi-functional expert mission to define the modalities in the rural areas which had just become accessible.
4. Expanded the Mobile Vulnerability Analysis and Mapping (mVAM) that was first launched in Nigeria in January 2016. The mVAM greatly contributed to developing a better understanding of the food security situation of displaced and host populations in Northern Nigeria and under this IR-PREP the coverage was extended to rural and inaccessible Local Government Areas (LGAs).

Operational Partnerships

WFP worked closely with and leveraged staff of the National Emergency Management Agency (NEMA) and the State Emergency Management Agency (SEMA) as part of the on-going capacity development efforts as per the Memorandum of Understanding drawn with the agencies.

In April 2016, WFP initiated rapid joint assessments together with the United Nations Children's Fund (UNICEF), the International Organization for Migration (IOM), the Office of the United Nations High Commissioner for Refugees (UNHCR), the United Nations Populations Fund (UNFPA), the United Nations Department for Safety and Security (UNDSS) and the Office for the Coordination of Humanitarian Affairs (OCHA) in Borno and Yobe states. The assessment focus was on internally displaced persons (IDPs) and host communities in Bama, Damboa, Dikwa and Monguno Local Government Areas (LGAs) and on Maiduguri and surrounds (Jere & Konduga LGAs) in Borno, and Damaturu, Badem Fune, Jakusko and Yunusari in Yobe.

While the primary focus of the mission was on food security and nutrition, these needs cannot be addressed in isolation given the massive and urgent needs in Water, Sanitation and Hygiene (WASH), health, Camp Coordination and Camp Management (CCCM)/shelter & non-food item (NFI) and protection. This called for joint assessments of the needs across these sectors.

In expanding the mobile vulnerability analysis and mapping (mVAM) activities, WFP leveraged the partnership with Airtel (service provider for WFP's ongoing cash-based transfer programme) for phone coverage and worked with SEMA to identify and increase the number of interviewed households in accessible areas, and also increased mVAM to areas that have so far been inaccessible.

Results/Outcomes

WFP was able to achieve an enhanced state of readiness and preparedness to respond to the crisis in Northern Nigeria. Specifically, WFP was able to produce an updated needs assessment from the Joint Government and United Nations Agencies Food Security Assessment carried out in April.

Through the access and response planning mission, WFP designed a prioritised access plan with a six-month action plan defining the key activities to ensure WFP rapidly and significantly scales up immediate relief in inaccessible areas and in areas presumed to be accessible.

WFP also came up with a reformulated and expanded mobile vulnerability analysis and mapping (mVAM). The previous coverage of the mVAM had been limited notably of rural and inaccessible Local Government Areas (LGAs). WFP leveraged on and expanded partnership with Airtel for phone coverage, and increased the number of interviewed households in accessible areas and also increased mVAM to areas that have so far been inaccessible. This had enabled for consistent and real time monitoring of key indicators and enhanced the timely information on the evolving food security conditions.

Progress Towards Gender Equality

Protection assessments conducted by WFP and various protection organizations indicate that women are the most vulnerable groups in areas of displacement and return in North East Nigeria.

Gender mainstreaming checklists were developed and shared with WFP and partners programme teams and monitors to ensure that the specific concerns affecting women and men are factored in every segment of the project cycle during the scale up, thereby improving the overall quality of operations.

In an effort to collecting and analysing gender-sensitive market data, gender was mainstreamed in mobile vulnerability analysis and mapping (mVAM) collecting gender disaggregated data to strengthen links between gender analysis and market assessments.

Protection and Accountability to Affected Populations

During the planning of the WFP scale up of assistance in Borno and Yobe states, WFP took appropriate measures to ensure that protection issues would be incorporated from the beginning. A protection officer was recruited to specifically develop tools and checklist, monitor protection concerns as well as provide advice in preparation of the scale up of WFP assistance. This ensured that beneficiaries had a meaningful opportunity to attain their right to food by accessing available food assistance in a safe and dignified manner and without discrimination or any impediment. In the North East Nigeria, barriers to accessing assistance and services can present themselves in many different forms: restriction of movement due to insecurity, lack of information, literacy levels, social/cultural factors and discrimination. WFP took all these into account when rolling out the scale up.

Checklists and technical guidance fact sheets on mainstreaming protection and accountability to affected populations were developed and shared with the Programme teams.

Protection and gender questionnaires were developed and a comprehensive Protection and Gender Risk Analysis for cash-based transfers was conducted to provide a better understanding of the protection context in which WFP would be implementing its food assistance programme in North East Nigeria.

Figures and Indicators

Data Notes

Cover page photo © WFP/ Yusuf Nggada

WFP Protection Officer and Programme Officer having a focus group discussion with IDPs in Dalori 1 Camp as part of a Protection and Gender assessment.