



SAVING LIVES CHANGING LIVES

# **Informal Consultation with Executive Board**

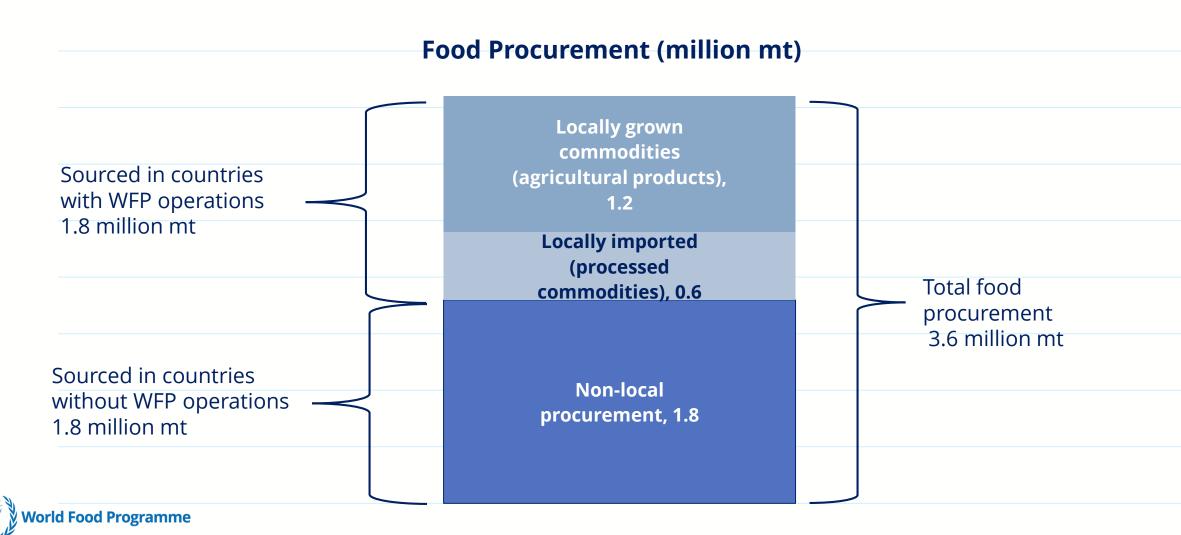
23 July 2019

# **Justification for the Policy**

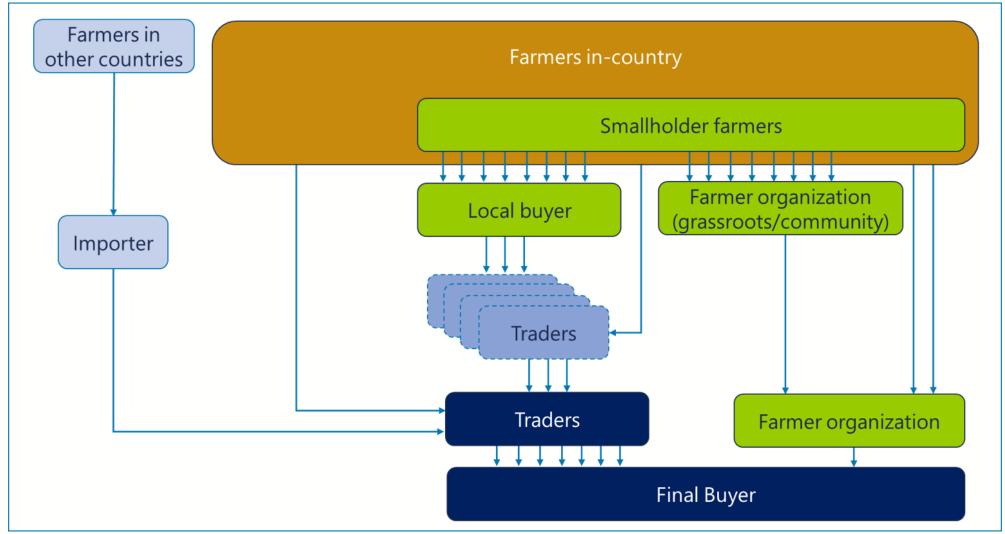
- Request from the Executive Board Membership (June 2018).
- An opportunity to develop linkages/synergy between programmatic objectives and local food procurement.
- Global commitment to SDG 2.
- Strengthen the contribution of WFP's procurement on local economies and towards sustainable food systems.



## **Procurement Figures for 2018**



### Flowchart - Typical Value Chain for Local Procurement





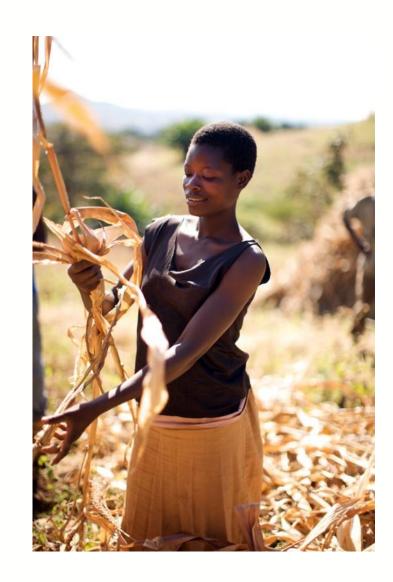
### **Towards a Value Proposition**

Procurement / management	Development / Programme level objectives			
objective  Functional and cost- efficient supply of food	Injecting cash into local economies	Strengthening value chain actors/market functioning	Increasing smallholder income and resilient livelihoods	Contributing to resilient, sustainable and nutrition- sensitive food systems
Local procurement in efficient value chains				
Local procurement in inefficient value chains				
Local procurement in inefficient value chains – with complement in easures to ensure pro-smallholder outcomes	lementary			
Cross-cutting: gender and environmental considerations '				

#### **Lessons Learned**

**World Food Programme** 

- Building on WFP's learning with local procurement and P4P.
- Highlights from Uganda mission.
- Drawing from an emerging global consensus around the food systems approach, leveraging WFP's operations/capacities.
- The need for assessing the most effective contracting approach for smallholder farmers.
- Investments required: a robust traceability system and tailored M&E system.



### **Principles**

- Saving lives Changing lives, dual mandate
- Leverage procurement to support pro-SHF outcomes
- Decision parameters beyond *Import Parity* to accommodate development objectives
- Sustainability
- Fair trade
- Do no harm
- Innovation
- Context
- Partnerships



### **Partnerships**

 Leverage ongoing activities carried out by the Rome-based agencies for knowledge sharing and the identification of smallholder farmers etc.





- Collaborate with host-governments to leverage institutional procurement and support enabling environments.
- Work with the private sector to strengthen the local players along the value chain, from cooperatives to aggregators and laboratories.
- Coordinate with NGOs on knowledge exchange, advocacy and identifying local partners.
- Knowledge-sharing with academia and research institutions (CGIAR).





## **Policy Implementation**

- Development of new tools:
  - Value chain analysis;
  - Traceability;
  - M&E systems.
- Workforce review:
  - Develop staff and partners capacity;
  - Grow in-house expertise.
- Risk analysis:
  - Market fluctuation (e.g. inflation and seasonality);
  - Food safety and quality.





#### **Points for Discussion**

- Building consensus about value proposition and guiding principles.
- Opportunities to enhance both direct and indirect procurement from smallholder farmers.
- Import parity considerations.
- Strengthening private sector linkages.



