

SAVING LIVES CHANGING LIVES

2017 Annual Audited Accounts

Annual Board Session, 18-22 June 2018

Key accountability/ reporting documents

2017 Financial Statements including Overview of Statement on Internal Control

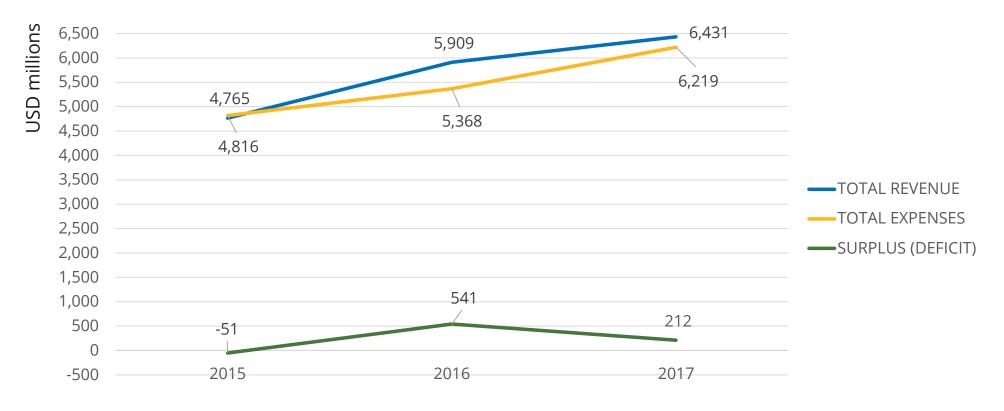




Highlights of 2017 Financial Statements (1 of 4)

Increase in total revenue (USD 522 million) matched by increase in operational spending (USD 851million) resulting in a reduced surplus (USD 212 million)

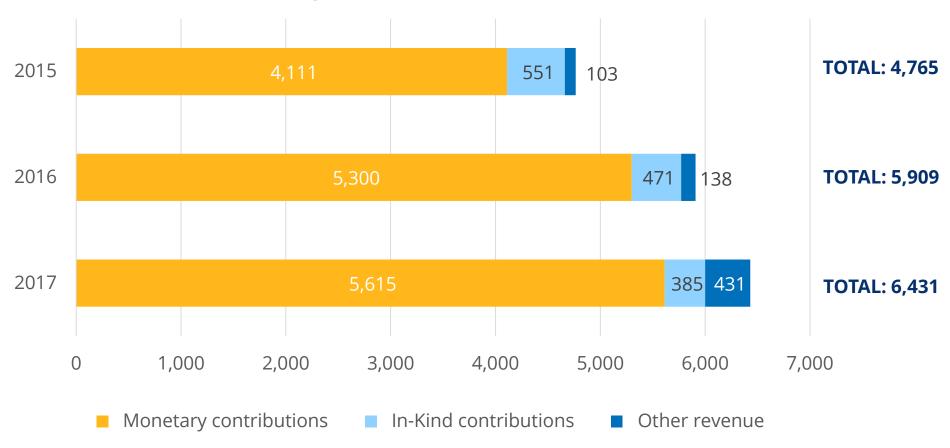
Evolution of surplus/deficit



Highlights of 2017 Financial Statements (2 of 4)

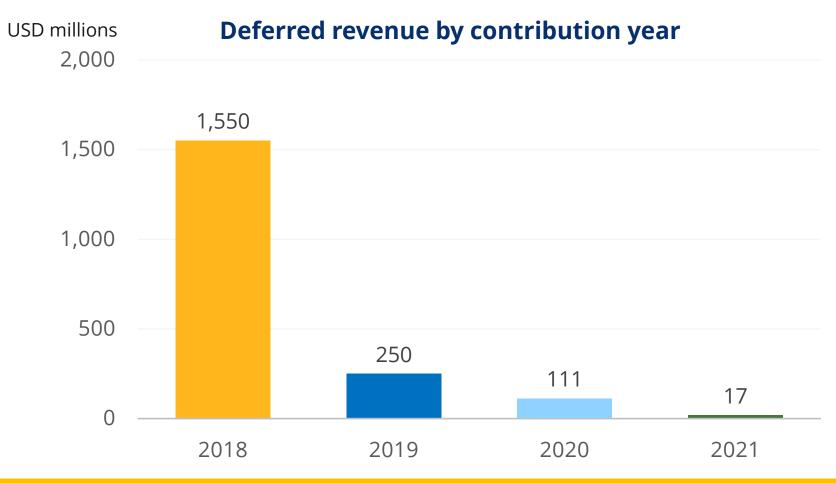
Monetary contributions revenue is growing and is at a record high in 2017

Evolution and composition of revenue (in USD millions)



Highlights of 2017 Financial Statements (3 of 4)

Deferred revenue totalling USD 1,9 billion, of which USD 1,55 billion stipulated for 2018 use

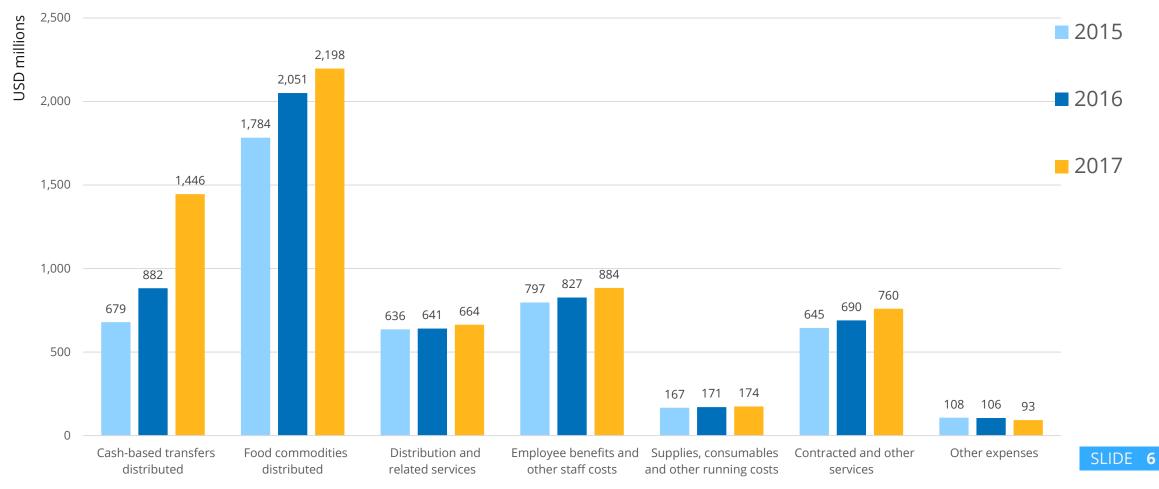


Deferred revenue in 2017 has nearly doubled compared to 2016 (increased by USD 942 million or 96%)

Highlights of 2017 Financial Statements (4 of 4)

Cash-based transfers are growing faster than other cost categories and are expected to continue to grow in 2018

Evolution and composition of expenses



Statement I and II

Statement II - Financial Performance



including USD 77.4 million of commodity voucher transfers

> **Food commodities** distributed in large-scale operations 61% of tonnage 57% of food value

Statement I - Financial Position

TOTAL ASSETS USD 8 billion

TOTAL LIABILITIES USD 3.5 billion

TOTAL NET ASSETS **USD 4.4 billion**

BENEFITS LIABILITIES USD 0.9 billion

Statement V - Comparison of Budget and Actual Amounts

Budget Amount

Final budget (USD 9.8 billion) is higher than original by over **USD 1 billion**

PROJECT COSTS	Original Budget	Final Budget	Actual on Comparable basis	Difference: Final budget and actual	Prioritized Plan	utilisation rate final budget %
Food and related DOC	4,665.3	5,279.8	2,880.1	2,399.7	2,806.0	55
Cash-based transfers and related DOC	2,243.9	2,304.8	1,473.8	831.0	1,269.0	64
Capacity augmentation	479.1	485.7	310.8	174.9	339.0	64
Direct support costs	1,029.6	916.3	601.3	315.0	619.0	66
Subtotal direct project costs	8,417.9	8,986.6	5,266.0	3,720.6	5,033.0	59
CSP pilots costs	-	453.8	154.1	299.7	-	34
Regular PSA	335.4	335.4	334.1	1.3	335.4	100
Critical corporate initiatives	13.5	23.4	15.7	7.7	13.5	67
Subtotal indirect costs	348.9	358.8	349.8	9.0	348.9	97
TOTAL	8,766.8	9,799.2	5,769.9	4,029.3	5,381.9	59

Largest CBT operations: Syrian refugees' emergency

Largest food operations: Yemen and Syria

Actuals higher than prioritised plan

Utilisation rate of 59%

3

4

Overview of 2017 Statement on Internal Control

Four areas for further improvement (improving):



operational monitoring and review systems

impact of an unusually high number of L3 and L2 emergencies

enterprise risk management and oversight

talent management and workforce planning

Two new internal control weaknesses:



beneficiary management

cybersecurity