Evaluation of WFP Humanitarian Protection Policy

WFP Office of Evaluation

EB.A/2018
Overview of Evaluation

Focused on
2012–2017
Findings - Policy Quality

Strengths

• Drew on international discourse
• Informed by the WFP protection project of 2005–2008
• Inclusive policy process increased sensitivity to protection issues
• Improved corporate reporting on protection
Findings - Policy Quality

Weaknesses

- Ambiguities useful initially but led to a narrow operational focus
- No clear framework of responsibility and accountability
- No theory of change, or precise objective
- Narrow corporate indicators
- Conflation of gender issues with protection
Findings - Results

Uneven progress across the six policy directions:

- Context & risk analysis – in place but highly variable
- Programme tools – some integration but not systematic
- Programme design – some good outcomes but not planned strategically
- Staff capacities – strong investment in training
- Partnerships – under-utilized
- Management of protection information – no consolidated systems
Findings - Results

Outcomes:

✓ Reduced safety risks and heightened respect for beneficiaries

✓ Strong institutional awareness of need to avoid discrimination

✓ Greater understanding of linkages between risks to populations, reputational and operational risks

✓ Some groups still less-served – e.g. youth, minority groups, unaccompanied minors
Findings – Factors affecting results

**External:**
- ✓ Donor support and funding
- ✓ Partnership and coordination

**Internal:**
- ✓ Policy process and framework –
- ✓ Institutional factors –
  - Lack of leadership and prioritization
  - inadequate institutional arrangements
  - Inadequate investment in implementation
### Conclusions and Lessons

- **Significant results achieved**
- **Keen interest of WFP staff in protection**
- **Innovations and good practices found in several country operations**
- **Lack of attention to strategic protection issues**
- **Scope to increase the policy’s impact with strong commitment of senior management**
Recommendations

- New Policy
- Risk Management
- Partnerships
- Leadership & Human Resources
- Evidence base
- Stakeholder dialogue