Evaluation of Indonesia
WFP Country Strategic Plan 2017-2020

WFP Office of Evaluation
Q1 To what extent are WFP’s strategic position, role and specific contributions based on country priorities and people’s needs, as well as WFP’s strengths?

- Aligned with the relevant national development plan, policies, United Nations Framework
- Addresses the needs of vulnerable people
- Limited influence on national discourse and policy development
- WFP’s coordination and convening ability not explicitly reflected
Q2 What is the extent and quality of WFP’s specific contributions to CSP strategic outcomes?

**Outputs:** VAM’s strategic role expected. Positive reception of Emergency Preparedness and Response (EPR) activities

**Strategic outcomes:** Potential of WFP contributions may vary by activity

**Capacity strengthening:** Contribution to individual and institutional domains and in the pathways of:

1) stakeholder programme design, delivery, and M&E
2) institutional effectiveness

**Gender, protection and accountability** to affected populations considered

**Potential for sustainability**
Q3 To what extent did WFP use its resources efficiently in contributing to CSP outputs and strategic outcomes?

- Challenge in data collection
- **Responsiveness** well received
- Challenge in *synchronizing the timing* of government and WFP plans
Q4 What are the factors that explain WFP performance and the extent to which it has made the strategic shift expected by the CSP?

- Faced funding challenges
- Successful private sector partnership
- Wide range of relationships with government
- Expectation on more strategic role
- Needs skills to engage in policy discourse and strategic communication for all staff
Conclusions

Achieved positive results

Technical expertise in emergency response, and food security and nutrition data collection and analysis

Implications of the CSP focused solely on capacity strengthening not fully identified at design stage

Needs adjustment: staff profiles and capacities, flexible funding, alignment with government systems and the arrangement of agreements

Next CSP: facilitate effective national policy discourse
Recommendations

1. Make a strategic shift in direction
2. Develop a systematic and in-depth analysis existing network and partnerships
3. Consider organizational modifications for policy input engagement
4. Operationalization of lessons learned from the CSP
5. Pilot adjustments to M&E and reporting systems
6. Reinforce WFP’s potential convening and coordinating roles
7. Identify guidance protocols for securing government funding