



World Food Programme



Evaluation of Indonesia WFP Country Strategic Plan 2017-2020

SAVING
LIVES
CHANGING
LIVES

WFP Office of Evaluation

Executive Board
November 2020

Q1 To what extent are WFP's strategic position, role and specific contributions based on country priorities and people's needs, as well as WFP's strengths?



Aligned with the relevant **national development plan, policies, United Nations Framework**



Addresses the **needs of vulnerable people**



Limited influence on **national discourse and policy development**



WFP's **coordination and convening ability** not explicitly reflected

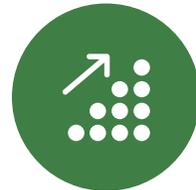
Q2 What is the extent and quality of WFP's specific contributions to CSP strategic outcomes?



Outputs: VAM's strategic role expected. Positive reception of **Emergency Preparedness and Response (EPR)** activities



Strategic outcomes: Potential of WFP contributions may vary by activity



Capacity strengthening: Contribution to individual and institutional domains and in the pathways of :

- i) stakeholder programme design, delivery, and M&E
- ii) institutional effectiveness



Gender, protection and accountability to affected populations considered



Potential for **sustainability**

Q3 To what extent did WFP use its resources efficiently in contributing to CSP outputs and strategic outcomes?



Challenge in data collection



Responsiveness well received



Challenge in **synchronizing the timing** of government and WFP plans

Q4 What are the factors that explain WFP performance and the extent to which it has made the strategic shift expected by the CSP?



Faced **funding challenges**



Successful **private sector partnership**

Wide range of **relationships** with government



Expectation on **more strategic role**



Needs skills to engage in **policy discourse** and **strategic communication** for all staff

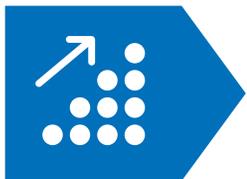
Conclusions



Achieved positive results



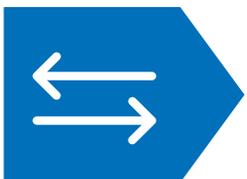
Technical expertise in emergency response, and food security and nutrition data collection and analysis



Implications of the CSP focused solely on capacity strengthening not fully identified at design stage



Needs adjustment: staff profiles and capacities, flexible funding, alignment with government systems and the arrangement of agreements



Next CSP: facilitate effective national policy discourse



Recommendations

- 1 Make a strategic shift in direction
- 2 Develop a systematic and in-depth analysis existing network and partnerships
- 3 Consider organizational modifications for policy input engagement
- 4 Operationalization of lessons learned from the CSP
- 5 Pilot adjustments to M&E and reporting systems
- 6 Reinforce WFP's potential convening and coordinating roles
- 7 Identify guidance protocols for securing government funding