OPERATION EVALUATION

Sudan Protracted Relief and Recovery Operation 200808:

Support for food security and nutrition for conflict-affected and chronically vulnerable populations (1st July 2015 – 30th June 2017)

A Mid-term evaluation of WFP's Operation

Management Response

June 2017



Management response cleared by:

Country Director: Matthew Hollingworth/ date

	Management	Management - Action to be taken				
Evaluation Recommendations	Accepted, partially accepted or not accepted and COMMENT on the Recommendation, providing clear reasoning for partially accepted and not accepted	Action	Responsible CO unit	Timeframe	Further funding required (Y or N)	
Recommendation 1: Nuance targeting / categorisation criteria in a) Kassala and b) White Nile refugee camps to take into account local-level food security and vulnerability realities	a) In Kassala discussions are ongoing with UNHCR on the methodology of retargeting of protracted refugees based on vulnerability. b) When agreement has been made regarding Kassala refugees, WFP will be in a position to assess (with partners) the feasibility of a similar exercise in White Nile State for South Sudanese refugees.	 a) CO will finalize and implement retargeting exercise in Kassala - pending resource availability and Government approval. b) CO will conduct an assessment on the feasibility of a similar exercise in White Nile State for South Sudanese refugees. 	CO Programme Unit with CETA AO	30 Oct 2017 30 Sept 2017	Yes	
Recommendation 2: Strengthen field staff, CPs and Government of Sudan stakeholders' understanding and functionality of the retargeting system	Accepted	The communication strategy for IDP Profiling is currently being reviewed and updated to accommodate lessons learned and to increase transparency among all stakeholders.	CO Programme unit, Communications and Area Offices	31 Dec 2017	Yes	
Recommendation 3: Do more to support host	Partially accepted Where possible, based on resource availability and prioritization, WFP	In cooperation with UNHCR, CO will assess the needs of out-of-camp refugees and host communities.	CETA Area Office with	31 Dec 2017	Yes	

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communities in (White Nile State) in order to reduce tensions between the refugee and host populations	Sudan will work with partners to look into activities that support host communities in addition to refugees.		support from CP Programme Unit		
Recommendation 4: Expand donor base and seek adequate financing and sourcing of nutrition commodities to meet the objectives of the CNIP and particularly the preventive activities.	Accepted	With RB support, CO will actively pursue resource mobilization strategies for nutrition activities, including prevention – bearing in mind that where there are limited resources, saving lives will continue to be a priority.	CO Programme Unit, Donor relations, RB	31 Dec 2018	Yes
Recommendation 5: Support UNICEF and Government of Sudan (MoH) to undertake a national nutrition survey to enable WFP to determine MAM treatment programme impact	Accepted	WFP will continue to advocate for a national nutrition survey to be undertaken with the FMOH and also raise it in other coordination forums such as the nutrition cluster and the SUN meetings. This includes advocating for resource mobilization for the survey.	CO management and all concerned units	31 Dec 2018	Yes
Recommendation 6: Refocus FFA /FFT to focus on the skills and assets they	Accepted	Aligned with the ICSP, WFP Sudan will continue to expand and development	Programme unit, Area Offices	31 Dec 2018	Yes

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produce in the long term, rather than the food they deliver in the short term		FFA/FFT to both strengthen self-reliance and build resilience in the longer term with a focus on the assets/capital rather than the food/CBT transfer. Within overall resource availability, more emphasis will be out on non-food transfers (tools, kits, farmer inputs etc) and building partnerships in this area through a productive safety nets approach. This will include the development of an action plan linked to a country level MoU on Safety nets with the GoS and World Bank.						
Recommendation 7: Where appropriate, specifically focus on recasting women's FFA/FFT activities as a mechanism for social insurance	Accepted	WFP Sudan will continue to explore and develop models of programming to empower women as a tool for addressing food insecurity. Revolving savings funds may be one type of activity explored where appropriate. Others will include linking nutrition sensitive activities with FFA/FFT as means of empowering women from different perspectives. In general – gender will continue to be central to the CO's strategy moving	CO Programme Unit with Area Offices	31 Dec 2018	Yes			

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		forward – including stronger partnerships and internal capacity strengthening. The CO gender strategy will be updated and implemented under the iCSP.				
Recommendation 8: Revisit the conditions of FLAs and the speed at which contractual obligations are processed in order to reduce cash flow constraints faced by CPs	Accepted	New FLA guidance for CPs under the ICSP has been developed. The guidance will consider issues such as those raised in the recommendation (Cash flows, capacity development, communication with CPs, length of FLAs) and attempt to resolve any current obstacles.	CO Programme and partnership units	31 Dec 2017	Yes	
Recommendation 9: Prioritise the transition cash transfers, or where not possible, voucher transfers.	Partially accepted WFP takes an evidence based approach for the selection of the most appropriate transfer modality through its corporate Omega tool, taking into consideration efficiency, effectiveness and externalities, such as impacts on the local economy. E.g. The evidence shows that the most appropriate modality in West Darfur is voucher over in-kind and	With support from the RB, CO will continue to conduct multi – sectoral assessments to determine appropriate transfer modalities for activities under the ICSP. Cash based transfers will be rolled out more widely where circumstances are appropriate, protection and gender. assessments have been conducted, and funding is available.	CO Programme Unit (CBT), Area Offices, RB	31 Dec 2018	Yes	

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	cash while cash is the preference in South Darfur. As such, cash based transfers (CBTs) should be rolled out more widely where circumstances are appropriate, protection and gender assessments have been conducted, and funding is available.				