



**TRANSITIONAL INTERIM COUNTRY STRATEGIC PLAN REVISION FOR APPROVAL BY THE
COUNTRY DIRECTOR**

To:	Initials	In Date	Out Date	Reason for Delay
Mr. Nils Grede Country Director				
Through	Initials	In Date	Out Date	
Ms. Amina Malik Budget and Programming Officer RB				
Through	Initials	In Date	Out Date	
Mr. Matthew Dee Supply Chain Officer, RB (<i>Transfer modifications specific to supply chain</i>)				
Through	Initials	In Date	Out Date	
Mr. Carl Paulsson Programme Adviser, RB				
From	Initials	In Date		
Country Office or Regional Bureau on behalf of Country Office				

SUBJECT: TURKEY TRANSITIONAL INTERIM COUNTRY STRATEGIC PLAN, revision 2

I have reviewed the revised T-ICSP and confirm that it meets the required standard, including appropriate response to the internal review process. I recommend approval of this revision.

Changes

<u>Strategic Outcome</u>	<u>Focus Area</u>	<u>Modality</u>	<u>Activity</u>	<u>Budget</u>
<input type="checkbox"/> Addition	<input type="checkbox"/> Crisis Response	<input type="checkbox"/> Food	<input checked="" type="checkbox"/> Addition	<input checked="" type="checkbox"/> Transfer Value
<input type="checkbox"/> Revision	<input type="checkbox"/> Resilience Building	<input type="checkbox"/> CBT	<input type="checkbox"/> Revision	<input checked="" type="checkbox"/> Transfer Cost
<input type="checkbox"/> Deletion	<input type="checkbox"/> Root causes	<input type="checkbox"/> CS	<input type="checkbox"/> Deletion	<input checked="" type="checkbox"/> Implementation Cost
		<input type="checkbox"/> SD		<input checked="" type="checkbox"/> Adjusted DSC



REVISION – FOR APPROVAL

Turkey Transitional Interim Country Strategic Plan, Revision 2

Gender marker code: 2A

	Current	Change	Revised
Duration	January–December 2018	No change	No change
Beneficiaries	1 650 000	427	1 650 427
Total cost (USD)	737 274 852	746 370	738 021 222
Transfer costs ¹	662 561 356	553 302	663 114 658
Implementation costs	21 642 137	147 514	21 789 651
Adjusted direct support costs	8 073 364	-	8 073 364
Subtotal	692 276 856	700 817	692 977 673
Indirect support costs (6.5 percent)	44 997 996	45 553	45 043 549

1. RATIONALE

The transitional interim country strategic plan (ICSP) for Turkey, approved by the Executive Director in September 2017, and budget revision one approved by the Executive Board in February 2018 (EB.1/2018), outlined WFP's activities and priorities for 2018 in Turkey. WFP aims to assist 1,650,000 refugees living in Turkey through close partnership with and the provision of support to the Government of Turkey and WFP's national implementing partner, the Turkish Red Crescent.

The proposed revision of the plan and corresponding budget increase will enable the country office to:

- introduce a new pilot activity aimed at providing technical assistance to Government, academic and NGO partners in order to expand trainings and livelihood opportunities to refugees in Turkey;
- marginally increase the overall number of beneficiaries by 427² to reach a total of 1,650,427.

These changes reflect the needs of refugees in Turkey and the commitment of stakeholders to help refugees meet their immediate basic needs while building human capital to strengthen capacities and increase self-reliance in the short-medium term.

¹ Transfer costs include the cash-based transfers provided to beneficiaries, the cost of making those transfers and the cost of capacity strengthening activities.

² Livelihood caseload 50% overlapping with the ESSN



2. CHANGES

Strategic orientation

This revision enhances the focus on resilience of Turkey's sole Strategic Outcome by introducing a new pilot activity and output aimed at supporting access to livelihood opportunities. The newly introduced activity and output read as follows:

Activity 4: Provide technical assistance to Government, academia and NGO partners in vocational training and livelihood creation for refugees in Turkey.

Output 4: Refugees in Turkey benefit from improved institutional capacities to implement policies, strategies, plans and programmes in order to receive marketable skills development and livelihood support through cash-based transfers.

In line with the 3RP 2017-2018³ and UNHCR/WFP Joint Self-Reliance Strategy in protracted refugee situations, WFP will work with partners to pilot conditional assistance for vocational education and skills training to inform potential models for supporting livelihood opportunities for refugees in the context of Turkey. Multi-stakeholder collaboration will be a cornerstone of this activity which will be scaled up in 2019, following the results of the pilot.

WFP will work in partnership with the Government, NGOs, educational institutions and the private sector to pilot a small youth activity providing language, vocational and on-the-job training and subsequent support for job placement in the hospitality and food service sector. The provision of certified trainings and relevant work experience is expected to increase livelihood opportunities for refugees and develop skills that may be useful in Turkey or transferable upon return to their countries of origin. Participants will receive conditional cash-based transfers to ensure they continue meeting their basic needs while attending trainings. Trainings will be tailored to match the different needs of young women and men with labour market gaps⁴ to build skills that are sustainable, transferable and marketable to attract private-sector interest.

Beneficiary analysis

The target population for the ESSN – activity 2 of the transitional ICSP has not changed. Similarly, there is no change in the number of beneficiaries living in camps – activity 3 in the transitional ICSP.

This revision introduces a livelihood pilot activity that targets around 150 participants, equivalent to 855 beneficiaries in Turkey (based on the average household size). The activity will be implemented in selected geographic areas chosen due to the density of the refugee population as well as the availability of adequate training facilities and good internship opportunities. Participants will be targeted among those benefiting from the ESSN -with special attention to youth- in addition to referrals from Government and NGO partners. Participatory gender analyses will be conducted with the partner prior the

³ See: <https://reliefweb.int/sites/reliefweb.int/files/resources/3RP-Regional-Strategic-Overview.pdf>

⁴ See: [TUIK Employment and Basic Indicators by Sections in Industry and Service Sectors](#) and [SVET/MEGEP](#)



implementation of the activity and will inform targeting to ensure that women and men benefit equitably.

Of the total targeted beneficiaries for the transitional ICSP, 51 percent are women and girls and 49 percent are men and boys.

TABLE 1: FOOD & CASH TRANSFER BENEFICIARIES BY STRATEGIC OUTCOME & ACTIVITY											
Strategic outcome	Activity	Beneficiary category	Current			Increase			Revised		
			Boys and men	Girls and women	Total	Boys and men	Girls and women	Total	Boys and men	Girls and women	Total
1: All eligible refugees in Turkey have access to a safety net addressing their basic needs until a safe return is possible	2: Provide technical assistance to government and non-governmental organization (NGO) partners in order to transfer resources to refugees in Turkish communities	Refugees outside camps	735 000	765 000	1 500 000	0	0	0	735 000	765 000	1 500 000
	3: Provide technical assistance to government and NGO partners in order to transfer resources to refugees living in camps in Turkey	Refugees in camps	73 500	76 500	150 000	0	0	0	73 500	76 500	150 000
	4: Provide technical assistance to Government, academic and NGO partners in order expand training and livelihood opportunities to refugees in Turkey	Refugees outside camps	0	0	0	419	436	855	419	436	855
Total			808 500	841 500	1 650 000	419	436	855	808 709	841 718	1 650 427

*Total number of beneficiaries excludes overlaps.

Transfers

No change has been made to the transfer value for refugees living in camps, which remains 50 TRY per person per month. Transfer amounts and quarterly top-ups for refugees living outside camps also remained unchanged.

A transfer value of 800 TRY/225 USD per participant per month will be introduced for the livelihood pilot activities to compensate for any opportunity cost. The transfer is calculated based on the average rate used in the national livelihood sector. This translates to a monthly transfer of approximately 140 TRY/39 USD per person for households with a member participating in the livelihood pilot activities (based on an average household size of 5.7). While some ESSN beneficiaries will also benefit from the livelihood trainings, it is expected that the conditionality (training attendance) will result in foregone income for that household, and incur some additional expenses such as transportation. Therefore the additional transfer provided will compensate for any opportunity cost in participation.



TABLE 2: CASH-BASED TRANSFER VALUE (USD/person/day) BY STRATEGIC OUTCOME AND ACTIVITY					
Strategic Outcome	Strategic Outcome 1: All eligible refugees in Turkey have access to a safety net addressing their basic needs until a safe return is possible				
Activity	<i>Activity 2: Provide technical assistance to Government and NGO partners in order to transfer resources to refugees in Turkish communities</i>			<i>Activity 3: Provide technical assistance to Government and NGO partners in order to transfer resources to refugees living in camps in Turkey</i>	<i>Activity 4: Provide technical assistance to Government, academic and NGO partners in order to expand training and livelihood opportunities to refugees in Turkey</i>
Beneficiary type	Off Camp Refugees Monthly Assistance	Off Camp Household Refugees Quarterly Top-Up	Off Camp Refugees Monthly Top-Up for Persons with Disabilities	In Camp Refugees	Refugees Monthly Training Stipend
modality	CBT	CBT	CBT	CBT	CBT
cash (USD/person/day) ⁵	TRY 4 / USD 1.1 per person per day	An average of TRY 26.3 / USD 7.4 per person per quarter	TRY 34.2 / USD 9.6 per person per day	TRY 1.7 / USD .0.468 per person per day	TRY 4.67 / USD 1.3 per person per day ⁶
Number of feeding days	360	360	360	360	150

Table 3: Cash-based transfer requirements and values (USD)						
	Current budget		Increase		Revised budget	
	Total (mt)	Total	Total (mt)	Total	Total (mt)	Total
Cash-Based Transfers (USD)		644 077 767		168 464		644 246 230
Total	-	644 077 767	-	168 464	-	644 246 230

The increase in the planned number of beneficiaries due to the introduction of the pilot livelihood activity is linked to the vision for the ESSN in 2018 of WFP, its implementing partner the Turkish Red Crescent, the Government and other project stakeholders.

Other considerations

The baseline and target outcome indicators for the livelihood pilot activities will be defined within the first three months of implementation and will be measured through household level PDM data collection.

⁵ A 6-month average exchange rate of 3.56 TRY/USD was used for the revision of this transitional ICSP.

⁶ Based on the national livelihood sector average transfer rate.



Given the size of the pilot, the increases in the number of beneficiaries and transfer amounts will not result in any changes to the existing risks or mitigation actions.

WFP will be working with government partners at national and local levels, UN agencies, the private sector, NGOs and academia to support the expansion of training and livelihood opportunities to refugees in Turkey, contributing to transforming their presence into a development and social cohesion opportunity with their host communities.

3. COST BREAKDOWN

The main change in cost is caused by the introduction of the pilot livelihood activity, activity 4.

COST BREAKDOWN OF THE REVISION VALUE ONLY (US\$)		
WFP Strategic Results / SDG Targets	SR 8/ SDG 17.16	Total
WFP Strategic Outcomes	Strategic Outcome 1	
Focus Area	Resilience	
Transfer	553 302	553 302
Implementation	147 514	147 514
Adjusted DSC	<i>(no figures in the grey cells)</i>	-
Sub-total		700 817
ISC (6.5%)		45 553
TOTAL		746 370



OVERALL CSP COST BREAKDOWN, FOLLOWING THE REVISION (US\$)		
WFP Strategic Results / SDG Targets	SR 8/SDG 17.16	Total
WFP Strategic Outcomes	Strategic Outcome 1	
Focus Area	Resilience	
Transfer	663 114 658	663 114 658
Implementation	21 789 651	21 789 651
Adjusted DSC	8 073 364	8 073 364
Sub-total	692 977 673	692 977 673
ISC (6.5%)	45 043 549	45 043 549
TOTAL	738 021 222	738 021 222