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Operational matters – Projects approved by correspondence
For information

Executive Board documents are available on WFP's website (<http://executiveboard.wfp.org>).

Revision of Togo transitional interim country strategic plan

	Current	Change	Revised
Duration	1 January– 31 December 2018	1 January–30 June 2019 extension	1 January 2018–30 June 2019
Beneficiaries (tier 2/tier 3)	800 <i>mamans cantines</i> 61 education inspectors 300 members of local committees 600 school managers 200 farmers' organizations 30 regional coordinators 10 national experts involved in planning and monitoring and evaluation	Six additional education inspectors, including regional directors 11 additional members of local committees	800 <i>mamans cantines</i> 67 education inspectors and regional directors 311 members of local committees 600 school managers 200 farmers' organizations 30 regional coordinators 10 national experts involved in planning and monitoring and evaluation
(USD)			
Total cost	451 302	293 780	745 082
Transfer	314 249	185 126	499 374
Implementation	65 515	50 356	115 870
Adjusted direct support costs	43 994	40 369	84 363
Subtotal	423 758	275 850	699 608
Indirect support costs (6.5 percent)	27 544	17 930	45 475

Gender and age marker* 2A

* <http://gender.manuals.wfp.org/en/gender-toolkit/gender-in-programming/gender-and-age-marker/>.

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Decision

The Board approved by correspondence the revision of the Togo transitional interim country strategic plan and corresponding budget increase of USD 293,780 outlined in the present document.

23 October 2018

Rationale

1. This proposed revision would extend the transitional interim country strategic plan (T-ICSP) for Togo to 30 June 2019. During the extension period the country strategic plan (CSP) for Togo for 2019–2023 would be prepared and finalized.
2. The current T-ICSP is for a 12-month period beginning on 1 January 2018. It provides the framework for WFP to contribute to zero hunger (Sustainable Development Goal (SDG) 2) through the creation of a national school meals policy, development of institutional and human capital at the central and local levels and strengthened linkages between local production, agriculture and school canteens.
3. The zero hunger strategic review officially launched on 10 January 2018 under the leadership of Mrs Suzanne Aho-Assouma, the former Minister of Health, is almost completed. Extensive national and regional consultations, regional review and technical validation workshops at national level were completed by 24 August 2018. The final report is expected in early September 2018. The report will inform the direction and formulation of the CSP.
4. The proposed revision of the T-ICSP would allow for the continuation of the T-ICSP activities until the end of June 2019 and a slight increase in the number of beneficiaries. The number of targeted school inspectors would increase from 61 to 67 and the number of local committee members from 300 to 311.
5. Specifically, it would:
 - extend the T-ICSP by six months, to 30 June 2019;
 - increase transfer costs by USD 185,126;
 - increase implementation costs by USD 50,356; and
 - increase adjusted direct support costs by USD 40,369.

Changes

Strategic orientation

6. The proposed revision would not result in any changes to the strategic orientation of the T-ICSP.

Strategic outcome

7. No changes to the strategic outcome or activities are proposed.
8. The T-ICSP would still seek to achieve the following strategic outcome: National institutions have strengthened capacity to manage food security and nutrition policies and programmes by 2023.

9. The two activities would remain:
 - *Activity 1:* Provide policy support and technical assistance to school meal programme stakeholders; and
 - *Activity 2:* Provide technical support to Government in school feeding data analysis, reporting and monitoring and evaluation.
10. Specifically, in line with national priorities, the proposed revision would enable WFP to continue to support the Government of Togo in implementing the national school feeding policy and operational strategies that ensure efficient management and sustainability of school meals in the country.
11. This would entail advocacy to accelerate the adoption of an updated national school feeding policy (recently aligned with SDGs 1, 2 and 5) and a school feeding law as recommended by the African Union.
12. It would also include the provision of advice and technical guidance on how to develop a national school feeding programme based on the home-grown school feeding programme model and awareness-raising activities to encourage local food purchases, with a focus on procurement (logistics, supply chain and quality assurance) and the contribution of local communities to school canteen management (organization, reporting and accountability practices). Technical assistance for school meals counterparts would target the ministries in charge of grassroots development, crafts, youth and youth employment; education; agriculture; health and social protection; communication; planning; and finance.

Beneficiary analysis

13. The Government of Togo currently provides school meals in 308 schools across the country and has recently committed to setting up an integrated school meals model incorporating local food production; community awareness-raising on good nutrition practices; school gardens; water, sanitation and hygiene; vaccination; and deworming. The model will be developed in partnership with WFP, the Food and Agriculture Organization of the United Nations and the World Health Organization starting in 2018 and will be rolled out in 50 existing schools and 50 new schools, thus expanding the overall coverage of the national school meals programme to 358 schools. To support this expansion, WFP will provide technical support to six additional education inspectors, including regional directors, and 11 additional members of local committees, increasing the number of inspectors from 61 to 67, including regional directors, and the number of local committee members from 300 to 311. The number of *mamans cantines* (women in charge of food preparation), school managers, farmers' organizations, regional coordinators and national experts involved in planning will not change.
14. In addition, WFP will continue to use schools as an entry point for awareness-raising campaigns on gender issues such as girl drop-out and gender-based violence in schools and communities.
15. These activities are expected to be migrated into the Togo CSP, planned to start on 1 July 2019.

Transfers

16. By supporting national capacities, WFP would transfer technical knowledge on the management of the school meals programme, thus facilitating government ownership and sustainability of the programme by the end of the CSP in 2023.

Supply chain

17. Currently, with no food component in the T-ICSP, the Togo food supply chain is not operational.

Other considerations

18. There is some risk of not attracting sufficient funding for the activities planned for the extension period, and more intensive resource mobilization efforts will therefore be required.

Cost breakdown

TABLE 1: COST BREAKDOWN OF THE REVISION VALUE ONLY (USD)		
	Strategic Result 1/ SDG Target 2.1 SDG Target 2.2	Total
	Strategic outcome 1	
Focus area	Root causes	
Transfer	185 126	185 126
Implementation	50 356	50 356
Adjusted direct support costs		40 369
Subtotal		275 850
Indirect support costs (6.5%)		17 930
Total		293 780

TABLE 2: OVERALL CSP COST BREAKDOWN, FOLLOWING THE REVISION (USD)		
	Strategic Result 1/ SDG Target 2.1 SDG Target 2.2	Total
	Strategic outcome 1	
Focus area	Root causes	
Transfer	499 374	499 374
Implementation	115 870	115 870
Adjusted direct support costs	84 363	84 363
Subtotal	699 608	699 608
Indirect support costs (6.5%)	45 475	45 475
Total	745 082	745 082

Acronyms used in the document

CSP	country strategic plan
SDG	Sustainable Development Goal
T-ICSP	transitional interim country strategic plan