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## **Executive Board**

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Operational matters – Projects approved by correspondence

For information

Executive Board documents are available on WFP's website (https://executiveboard.wfp.org).

# Revision of Niger protracted relief and recovery operation 200961 and corresponding budget increase

|   | Current                          | Change       | Revised                          |
|---|----------------------------------|--------------|----------------------------------|
| Duration                                | 36 months<br>(Jan 2017–Dec 2019) | N/A          | 36 months<br>(Jan 2017–Dec 2019) |
| Beneficiaries                           | 2,768,526                        | 179,794      | 2,948,320                        |
|   |                                  | (USD)        |                                  |
| Total cost                              | 420 562 319                      | 71 886 951   | 492 449 270                      |
| Transfers                               | 323 917 492                      | 73 569 094   | 397 486 586                      |
| Implementation                          | 0                                | 12 785 503   | 12 785 503                       |
| Adjusted direct support costs           | 69 131 404                       | (17 955 107) | 51 176 297                       |
| Subtotal                                | 393 048 896                      | 68 399 490   | 461 448 386                      |
| Indirect support costs<br>(6.5 percent) | 27 513 423                       | 3 487 461    | 31 000 884                       |

Gender and age marker\* 2A (based on the marker of the transitional interim country strategic plan approved by the Board)

\* http://gender.manuals.wfp.org/en/gender-toolkit/gender-in-programming/gender-and-age-marker/

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## Decision

The Board approved by correspondence the revision of the Niger protracted relief and recovery operation PRRO 200961, "Strengthening resilience in Niger through an integrated multi-sector and multi-partner safety net and disaster risk reduction approach", and corresponding budget increase in the amount of USD 71,886,951 described in the present document.

31 December 2018

## Rationale

- 1. Through protracted relief and recovery operation (PRRO) 200961, WFP aims to strengthen the resilience of systems, communities and individuals, in partnership with a wide range of partners using an integrated, multisectoral and geographically concentrated approach.
- 2. PRRO 200961 is organized around the following three pillars: delivery of an integrated resilience package; national capacity development; and the development of strategic partnerships.
- 3. This revision of PRRO 200961 is part of WFP's transition to a transitional interim country strategic plan (T-ICSP) in 2019 and will enable the country office to continue to provide timely assistance to targeted vulnerable populations. The revision seeks to adjust WFP's operational planning, taking into account recent developments in the country that require the adjustment of beneficiary numbers, particularly for enhanced contingency and food assistance for asset beneficiaries, as shown in table 1. The revision will not affect the duration of the PRRO, which began in January 2017 and is slated to finish on 31 December 2019. The revision continues activities that were approved under the PRRO, without any change in the type of activities, while laying the ground for strategic shifts that will arise from the national zero hunger strategic review consultations and the process for formulating a country strategic plan to cover the period 2020–2024. Moreover, the activities and budget of the PRRO will be integrated into the T-ICSP.
- 4. More specifically, the present budget revision will:
  - Decrease food transfers by 2,114 mt while increasing food value by USD 25,473,320. This is due to a decrease in the amount of non-nutritional food (cereals, pulses and salt) by 14,855 mt and an increase in the amount of nutritional food due to an increase in the number of beneficiaries of prevention activities (these are provided as an integrated package to lean season and food assistance for assets beneficiaries);
  - Increase cash-based transfers by USD 27,226,601;
  - > Increase capacity development and augmentation transfers by USD 10,358,218; and
  - Increase external transport, landside transportation, shipping and handling, other direct operational costs for food and cash and vouchers and related costs by USD 23,293,458.

#### Summary of existing activities

5. PRRO 200961 (like the 2019 T-ICSP) uses an integrated approach to bridge the humanitarian and development divide by lifting the poor out of poverty and bringing them into the economic system. It triggers change and prepares for progressive phase-out through three interrelated and mutually reinforcing pillars: an integrated resilience package that supports the identification of successful scalable models; the strengthening of national capacity; and the building of strategic partnerships.

- 6. Through the integrated resilience package (strategic outcomes 2, 3 and 4 of the T-ICSP), WFP will target priority "convergence communes"<sup>1</sup> providing them with a set of mixed activities through a multi-sector, multi-actor community-based approach that tackles gender inequalities to support sustained outcomes. This will be done through food assistance for assets (FFA), seasonal food assistance, school feeding, integrated nutrition services and support for smallholder farmers. The PRRO also includes a contingency plan to cover acute needs during the lean season and assistance to long-term Malian refugees.<sup>2</sup>
- 7. Complementing the integrated package of activities, under strategic outcome 5 of the T-ICSP, WFP will continue to provide capacity support to government institutions (at all levels) to enhance emergency preparedness and response, social protection and resilience-building programmes that equitably meet the needs and priorities of the various population groups.
- 8. Gender, protection and accountability to affected populations are mainstreamed throughout the T-ICSP activities.

#### Assessment conclusions and recommendations

- 9. On average, 5.6 million people are food insecure<sup>3</sup> because of insufficient food availability resulting from inadequate production, security constraints, demographic growth and other factors. Of these, about 2.65 million are affected each year, constituting the most vulnerable people. In case of shocks, up to 48 percent of the country's population can become food insecure, highlighting the chronic nature of Niger's vulnerability to food insecurity.<sup>4</sup>
- Other constraints on access to food include gender inequalities, inadequate care and food, limited access to education and to water, sanitation and hygiene services. Food consumed is mainly cereals (59 percent). More than 40 percent of households cannot afford a daily nutritious diet in the Maradi (43 percent), Zinder (47 percent) and Diffa (59 percent) regions.<sup>5</sup>
- 11. In 2018, over 2.7 million people are food insecure in rural areas, with an additional 6 million people at risk of falling into food insecurity in the event of a shock.<sup>6</sup> The main causes are poor production during the 2017 season in pastoral areas,<sup>7</sup> pockets of poor agricultural production and conflict that limit market activity, restrict people's movements and cause displacement. Women-headed households are more than twice as likely to be food insecure in 2018<sup>8</sup> than men-headed households.<sup>9</sup> Food security assessments currently

<sup>&</sup>lt;sup>1</sup> The communes de convergence (C2C) approach guides coordination and coherence in the field, using the municipality as an entry point for interventions in line with the Government's decentralization policy.

<sup>&</sup>lt;sup>2</sup> Niger has hosted 58,000 Malian refugees since 2012 in the Tillabery and Tahoua regions.

<sup>&</sup>lt;sup>3</sup> Integrated context analysis.

<sup>&</sup>lt;sup>4</sup> No data available on hunger vulnerability and food insecurity.

<sup>&</sup>lt;sup>5</sup> WFP. 2018. Fill the Nutrient Gap (FNG) Niger. (Not available online).

<sup>&</sup>lt;sup>6</sup> National Statistics Institute and Disaster Prevention and Early Warning System (Institut national de la statistique et Systeme d'alerte précoce et prevention des catastrophes). 2017. *Joint assessment of household vulnerability to food insecurity in Niger: final report (Enquete conjointe de vulnerabilite a l'insecurite alimentaire des menages au Niger: rapport final*). Available at http://www.stat-niger.org/statistique/file/Vulnerabilite/Rapport\_vulnerabilite\_2017.pdf.

<sup>&</sup>lt;sup>7</sup> Resulting in a livestock fodder deficit of around 11 million mt, or 41 percent of overall needs, higher than the early warning threshold of 35 percent.

<sup>&</sup>lt;sup>8</sup> Around 30 percent of women-headed households were found to be food insecure, against 13 percent of men-headed households, EVIAM 2017/18.

<sup>&</sup>lt;sup>9</sup> Age and sex disaggregated data are not available. This could be due to the limited formal employment for women and restricted access to land (to work) and its resources.

under way will indicate the level of food insecurity in 2019. Preliminary estimates from the humanitarian response plan for Niger indicate that 1.3 million people will need food assistance in 2019, including in conflict-affected areas.

- 12. Insecurity along the borders with Mali and Burkina Faso, combined with inter-communal violence, has caused the displacement of about 48,000 people in Tillabery and Tahoua regions since the beginning of 2018. Civil-military coordination was extended to these regions and WFP has been providing emergency food assistance to displaced populations there through its contingency mechanism and in coordination with the rapid response mechanism, led by the United Nations Office for the Coordination of Humanitarian Affairs, the United Nations Children's Fund and the Government.
- 13. A standardized monitoring and assessment of relief and transitions (SMART) assessment is currently underway throughout the country's eight regions. Existing validated data indicate that stunting and global acute malnutrition affect 42.2 percent and 10.3 percent of children under 5, respectively, with large disparities among regions.<sup>10</sup> Anaemia affects 73.4 percent of children under 5 and 45.8 percent of females aged 15–49 years. The main immediate determinants of maternal and child undernutrition include inadequate infant and young child feeding practices, high morbidity, adolescent pregnancies, a high fertility rate,<sup>11</sup> short inter-reproductive intervals and limited access to basic health services, including sexual and reproductive health services.
- 14. A Fill the Nutrient Gap analysis<sup>12</sup> highlighted the advantage of combining interventions to reduce the cost of the diet at the household level, for example, the combination of three interventions such as nutrition supplementation for children aged 6–23 months and pregnant and lactating women and girls; school feeding for children aged 6–11 and cash-based transfers for households.
- 15. A decentralized evaluation of protracted relief and recovery operation 200961<sup>13</sup> showed that WFP's activities were pertinent and aligned with the Government's priorities, despite funding constraints and a multiplicity of coordination mechanisms at decentralized levels. Other challenges include insufficient monitoring and evaluation systems and a lack of alternative scenarios in the event of large funding gaps resulting in less effective activities.

## Purpose of the revision and budget increase

16. This revision and corresponding budget increase is required by several developments. First, there is a need for a larger contingency fund for the lean season to support of the Government's support plan for acutely food-insecure people affected by shocks. This is based on experience of the 2018 Sahel shock response, which showed that resources need to be mobilized well ahead of recurrent crises, including those that occur early in the year (e.g., in pastoral areas due to increasing competition for pasture, which in turn increases social tensions and conflict); in addition, a new crisis has unfolded in the Tillaberi and Tahoua regions and demands continuous attention. Second, there has been a decrease in the number of long-term Malian refugees assisted in Tillaberi and Tahoua regions and the inclusion of host communities in food assistance for assets in the context of a

<sup>&</sup>lt;sup>10</sup> National Statistics Institute (Institut national de la statistique). 2018. *Niger 2017 Demographic and Health Survey: Preliminary Results (Enquête démographique et de santé du Niger EDSN-V 2017: résultats préliminaires)*.

<sup>&</sup>lt;sup>11</sup> The fertility rate is 7.6 children per woman (World Bank).

<sup>&</sup>lt;sup>12</sup> WFP. March 2018, Fill the Nutrient Gap presentation.

<sup>&</sup>lt;sup>13</sup> WFP Niger country office. 2018. *Mid-term evaluation of PRRO 2000961 (January 2017–December 2019) and of the last year of PRRO 200583 (January 2014–December 2016) (Evaluation à mi-parcours de l'Intervention prolongée de secours et de redressement (IPSR) Niger 200961 (Janvier 2017 – Décembre 2019) et de la dernière année de l'IPSR 200583 (Janvier 2014 – Décembre 2016)*. (Not available online.)

joint United Nations High Commissioner for Refugees-WFP strategy for self-reliance. Third, resilience activities in Tahoua, Maradi and Zinder regions have been scaled up following intensive advocacy by WFP leadership and a large contribution in support of the Government's scale-up plan. The resulting increase in the number of beneficiaries includes a larger number of children aged 6–23 months benefiting from malnutrition prevention through blanket supplementary feeding.

- 17. This revision does not affect WFP's strategic orientation in Niger. There is no essential strategic change, except that the T-ICSP provides greater coherence and integration between resilience and crisis response activities, particularly in refugee and crisis-affected areas where relief assistance will be implemented as part of a long-term strategy to enhance self-reliance and strengthen livelihoods, thus reinforcing the humanitarian-development-peace nexus.
- 18. The PRRO activities will be integrated into the T-ICSP, which consists of existing interventions adjusted to the current context. The country office will continue to implement already approved activities, incorporating the lessons learned and recommendations from previous assessments and evaluations. Priority actions and opportunities for the Niger CSP for 2020–2024 will be identified through the ongoing zero hunger strategic review and extensive consultations with the various key stakeholders at the national, regional and local levels.

| TABLE 1: BENEFICIARIES BY ACTIVITY                            |            |           |                 |                   |           |                 |         |           |                 |           |
|---|------------|-----------|-----------------|-------------------|-----------|-----------------|---------|-----------|-----------------|-----------|
| Activity  | Modalities | Current   |                 | Increase/Decrease |           |                 | Revised |           |                 |           |
|   |            | Boys /Men | Girls<br>/Women | Total             | Boys /Men | Girls<br>/Women | Total   | Boys /Men | Girls<br>/Women | Total     |
| Targeted supplementary feeding<br>(children aged 6–23 months) | Food       | 612 221   | 629 607         | 1 241 828         | 0         | 0               | 0       | 612 221   | 629 607         | 1 241 828 |
| Targeted supplementary feeding<br>(pregnant women)            | Food       | 0         | 373 515         | 373 515           | 0         | 0               | 0       | 0         | 373 515         | 373 515   |
| Caretakers with children in therapeutic feeding               | Food       | 0         | 218 400         | 218 400           | 0         | 0               | 0       | 0         | 218 400         | 218 400   |
| School meals - nomadic zones                                  | Food       | 48 080    | 49 446          | 97 526            | -11 755   | -11 181         | -22 936 | 36 325    | 38 265          | 74 590    |
| School meals - sedentary zones                                | Food       | 118 426   | 121 789         | 240 215           | -28 954   | -27 540         | -56 494 | 89 472    | 94 249          | 183 721   |
| Asset creation (food)   | Food       | 52 804    | 54 303          | 107 107           | 72 681    | 70 957          | 143 638 | 123 868   | 126 877         | 250 745   |
| Unconditional transfers                                       | Food       | 80 550    | 82 837          | 163 387           | 0         | 0               | 0       | 80 550    | 82 837          | 163 387   |
| Blanket supplementary feeding<br>(children aged 6–23 months)  | Food       | 23 862    | 24 540          | 48 402            | 33 514    | 31 926          | 65 440  | 57 376    | 56 466          | 113 842   |
| Contingency - lean season<br>unconditional transfers          | Food       | 73 950    | 76 050          | 150 000           | 44 460    | 45 540          | 90 000  | 118 560   | 121 440         | 240 000   |
| Contingency - lean season<br>unconditional transfers cash     | Cash       | 0         | 0               | 0                 | 29 640    | 30 360          | 60 000  | 29 640    | 30 360          | 60 000    |
| Contingency – lean season blanket<br>supplementary feeding    | Food       | 5 916     | 6 084           | 12 000            | 1 008     | 992             | 2 000   | 7 056     | 6 944           | 14 000    |
| Asset creation – refugees                                     | Food       | 16 806    | 17 284          | 34 090            | -13 496   | -13 894         | -27 390 | 3 310     | 3 390           | 6 700     |
| Unconditional transfers – refugees                            | Food       | 16 806    | 17 284          | 34 090            | -13 496   | -13 894         | -27 390 | 3 310     | 3 390           | 6 700     |
| Blanket feeding – refugees<br>(children aged 6–23 months)     | Food       | 1 380     | 1 420           | 2 800             | -186      | -244            | -430    | 1 194     | 1 176           | 2 370     |
| Asset creation - host population                              | Food       | 0         | 0               | 0                 | 1 044     | 1 056           | 2 100   | 1 044     | 1 056           | 2 100     |

| TABLE 1: BENEFICIARIES BY ACTIVITY                                |                      |           |                 |         |                   |                 |         |           |                 |         |
|---|----------------------|-----------|-----------------|---------|-------------------|-----------------|---------|-----------|-----------------|---------|
| Activity  | Modalities           | Current   |                 |         | Increase/Decrease |                 |         | Revised   |                 |         |
|   |                      | Boys /Men | Girls<br>/Women | Total   | Boys /Men         | Girls<br>/Women | Total   | Boys /Men | Girls<br>/Women | Total   |
| Unconditional transfers - host population                         | Food                 | 0         | 0               | 0       | 1 044             | 1 056           | 2 100   | 1 044     | 1 056           | 2 100   |
| Blanket feeding – host population<br>(children aged 6–23 months)  | Food                 | 0         | 0               | 0       | 104               | 106             | 210     | 104       | 106             | 210     |
| School meals - nomadic zones<br>(commodity vouchers)              | Cash-based transfers | 496       | 510             | 1 006   | -121              | -115            | -236    | 375       | 395             | 770     |
| School meals - sedentary zones<br>(commodity vouchers)            | Cash-based transfers | 5 472     | 5 628           | 11 100  | -1 338            | -1 273          | -2 611  | 4 134     | 4 355           | 8 489   |
| Take-home rations (commodity vouchers)                            | Cash-based transfers | 6 396     | 6 578           | 12 974  | -6 396            | -6 578          | -12 974 | 0         | 0               | 0       |
| Adolescent girls' education (cash)                                | Cash-based transfers | 0         | 13 130          | 13 130  | 5 190             | -7 662          | -2 472  | 5 190     | 5 468           | 10 658  |
| Asset creation (cash)   | Cash-based transfers | 102 625   | 100 592         | 203 217 | 91 177            | 97 917          | 189 094 | 193 802   | 198 509         | 392 311 |
| Unconditional transfers (cash)                                    | Cash-based transfers | 74 203    | 72 734          | 146 937 | 119 599           | 125 775         | 245 374 | 193 802   | 198 509         | 392 311 |
| Asset creation – refugees<br>(commodity vouchers)                 | Cash-based transfers | 3 111     | 3 049           | 6 160   | 5 287             | 5 553           | 10 840  | 8 398     | 8 602           | 17 000  |
| Unconditional transfers – refugees<br>(commodity vouchers)        | Cash-based transfers | 3 111     | 3 049           | 6 160   | 5 287             | 5 553           | 10 840  | 8 398     | 8 602           | 17 000  |
| Asset creation – host population<br>(commodity vouchers)          | Cash-based transfers | 0         | 0               | 0       | 7 952             | 8 048           | 16 000  | 7 952     | 8 048           | 16 000  |
| Unconditional transfers – host<br>population (commodity vouchers) | Cash-based transfers | 0         | 0               | 0       | 7 952             | 8 048           | 16 000  | 7 952     | 8 048           | 16 000  |
| Blanket feeding – host population<br>(children aged 6–23 months)  | Cash-based transfers | 0         | 0               | 0       | 795               | 805             | 1 600   | 795       | 805             | 1 600   |

| TABLE 2: REVISED DAILY FOOD RATIONS (g/person/day)<br>AND CASH-BASED TRANSFERS (USD) BY ACTIVITY |  |                                |  |                                    |  |  |
|--|--|--------------------------------|--|------------------------------------|--|--|
|  | Activity 1<br>(general food<br>distribution) | Activity 2<br>(School feeding) | Activity 3<br>(nutrition-<br>caregivers) | Activity 4<br>(FFA-lean<br>season) |  |  |
|  | Revised                                      | Revised                        | Revised                                  | Revised                            |  |  |
| Cereals  | 350  | 250                            | 350                                      | 350                                |  |  |
| Pulses   | 60   | 50                             | 60                                       | 60                                 |  |  |
| Vegetable Oil  | 35   | 30                             | 35                                       | 35                                 |  |  |
| SuperCereal  | 50   | 50                             | 50                                       | 50                                 |  |  |
| lodized salt   | 5  | 5                              | 5  | 5                                  |  |  |
| Cash-based transfers<br>(USD/person/day)   | 0.405  | 0.28                           | 0  | 0.405                              |  |  |
| Total kcal/day   | 2 064  | 1 577                          | 2 064                                    | 2 064                              |  |  |
| % kcal from protein  | 11.7   | 11.8                           | 11.7                                     | 11.7                               |  |  |
| % kcal from fat  | 24.2   | 26.4                           | 24.2                                     | 24.2                               |  |  |
| Number of feeding days per month   | 30   | 20                             | 30                                       | 30                                 |  |  |

19. Some changes in the ration were made for 2019 as it was considered to provide more than the 2,100 kilocalories required under the PRRO.

## Cost

| TABLE 3: FOOD AND CASH-BASED TRANSFER REQUIREMENTS BY ACTIVITY |  |   |                   |               |  |  |  |
|--|--|---|-------------------|---------------|--|--|--|
| Activity   | Food/Cash-                             | Food ( <i>mt</i> ) Cash-based transfer ( <i>USD</i> ) |                   |               |  |  |  |
|  | based<br>transfers                     | Current   | Increase/Decrease | Revised total |  |  |  |
| Contingency/<br>Malian refugees                                | Food                                   | 27 770  | (109)             | 27 661        |  |  |  |
| Contingency/<br>Malian refugees                                | Cash-based<br>transfers (USD)          | 2 209 043   | 5 797 664         | 8 006 706     |  |  |  |
| School feeding   | Food                                   | 72 477  | (4 714)           | 67 763        |  |  |  |
| School feeding   | Cash-based<br>transfers ( <i>USD</i> ) | 3 064 209   | (666 289)         | 2 397 920     |  |  |  |
| Nutrition  | Food                                   | 40 587  | 10 614            | 51 201        |  |  |  |
| Nutrition  | Cash-based<br>transfers (USD)          | -   | 768 335           | 768 335       |  |  |  |
| Food assistance<br>for assets/lean<br>season                   | Food                                   | 65 586  | (7 905)           | 57 681        |  |  |  |
| Food assistance<br>for assets/lean<br>season                   | Cash-based<br>transfers ( <i>USD</i> ) | 43 005 239  | 21 326 891        | 64 332 130    |  |  |  |
| Total  | Food                                   | 206 418   | (2 114)           | 204 304       |  |  |  |
| Total  | Cash-based<br>transfers (USD)          | 48 278 491  | 27 226 600        | 75 505 091    |  |  |  |

# **ANNEX I-A**

| PROJECT COST BREAKDOWN                            |                            |                       |                       |  |  |
|---|----------------------------|-----------------------|-----------------------|--|--|
|   | Quantity<br><i>(mt)</i>    | Value<br><i>(USD)</i> | Value<br><i>(USD)</i> |  |  |
| Food  |                            |                       |                       |  |  |
| Cereals   | 89 287                     | 37 274 425            |                       |  |  |
| Pulses  | 22 360                     | 16 001 846            |                       |  |  |
| Oil and fats                                      | 12 291                     | 8 795 596             |                       |  |  |
| Mixed and blended food                            | 78 864                     | 103 788 292           |                       |  |  |
| Others  | 1 502                      | 406 691               |                       |  |  |
| Total food  | 204 304                    | 166 266 850           |                       |  |  |
| Food transport, storage, handling and costs       | d other direct operational | 119 664 062           |                       |  |  |
| Food and related costs <sup>1</sup>               |                            | 285 930 912           |                       |  |  |
| Cash-based transfers                              |                            | 75 505 092            |                       |  |  |
| Related costs                                     |                            | 19 781 613            |                       |  |  |
| Cash-based transfers and related c                | 95 286 705                 |                       |                       |  |  |
| Capacity development and augmen                   | 29 054 472                 |                       |                       |  |  |
| Direct operational costs                          |                            | 410 272 089           |                       |  |  |
| Adjusted direct support costs (see and            |                            | 51 176 297            |                       |  |  |
| Total direct project costs                        |                            | 461 448 386           |                       |  |  |
| Indirect support costs (6.5 percent) <sup>3</sup> |                            |                       | 31 000 884            |  |  |
| Total WFP costs                                   |                            | 492 449 270           |                       |  |  |

<sup>&</sup>lt;sup>1</sup> This is a notional food basket for budgeting and approval. The contents may vary.

<sup>&</sup>lt;sup>2</sup> Indicative figure for information purposes. The direct support cost allotment is reviewed annually.

<sup>&</sup>lt;sup>3</sup> The indirect support cost rate may be amended by the Board during the project.

| DIRECT SUPPORT REQUIREMENTS (USD)            |            |  |  |
|--|------------|--|--|
| WFP staff and staff-related                  |            |  |  |
| Professional staff *                         | 19 343 208 |  |  |
| General Service staff **                     | 2 856 949  |  |  |
| Danger pay and local allowances              | 385 361    |  |  |
| Subtotal                                     | 22 585 519 |  |  |
| Recurring and other                          | 13 854 794 |  |  |
| Capital equipment                            | 4 644 022  |  |  |
| Security                                     | 4 438 724  |  |  |
| Travel and transportation                    |            |  |  |
| Assessments, evaluations and monitoring*** 2 |            |  |  |
| Total direct support costs51 1               |            |  |  |

## **ANNEX I-B**

\* Costs to be included in this line are under the following cost elements: International Professional Staff (P-1 to D-2), Local Staff - National Officer, International Consultants, Local Consultants, UNV.

\*\* Costs to be included in this line are under the following cost elements: International GS Staff, Local Staff - General Service, Local Staff - Temporary Assist. (SC, SSA, Other), Overtime.

\*\*\* Reflects estimated costs when these activities are performed by third parties. If WFP country office staff perform these activities, the costs are included in staff and staff-related and travel and transportation

# Acronyms used in the document

| CSP    | country strategic plan                      |
|--------|---|
| FFA    | food assistance for assets                  |
| GFD    | general food distribution                   |
| PRRO   | protracted relief and recovery operation    |
| T-ICSP | transitional interim country strategic plan |