

**COUNTRY STRATEGIC PLAN REVISION FOR APPROVAL BY THE  
COUNTRY DIRECTOR**

**TRANSMITTAL SLIP – FOR SIGNATURES**

**Sierra Leone Transitional Interim Country Strategic Plan, Revision 2**

5) To:	Initials	In Date	Out Date	Reason for Delay
<i>Housainou TAAL</i> Country Director, WFP Sierra Leone				
4) Through:	Initials	In Date	Out Date	Reason for Delay
<i>Lydie Kouamé</i> Budget and Programming Officer, RBD				
3) Through:	Initials	In Date	Out Date	Reason for Delay
<i>Isabelle Mballa</i> Senior Regional Supply Chain Officer, RBD				
2) Through:	Initials	In Date	Out Date	Reason for Delay
<i>William Affif</i> Senior Regional Programme Adviser, RBD				
1) From:	Initials	In Date	Out Date	Reason for Delay
<i>Yasuhiro Tsumura,</i> <i>on behalf of Country Office, Sierra Leone</i>				
I have reviewed this T-ICSP revision and confirm that it meets the required standard, including appropriate response to the internal review process. I recommend approval of this revision.				

**Changes**

<u>Strategic outcome</u>	<u>Focus area</u>	<u>Modality</u>	<u>Activity</u>	<u>Budget</u>
<input type="checkbox"/> Addition	<input type="checkbox"/> Crisis response	<input checked="" type="checkbox"/> Food	<input type="checkbox"/> Addition	<input checked="" type="checkbox"/> Transfer value
<input checked="" type="checkbox"/> Revision	<input checked="" type="checkbox"/> Resilience building	<input type="checkbox"/> CBT	<input checked="" type="checkbox"/> Revision	<input checked="" type="checkbox"/> Transfer cost
<input type="checkbox"/> Deletion	<input type="checkbox"/> Root causes	<input checked="" type="checkbox"/> CS	<input type="checkbox"/> Deletion	<input checked="" type="checkbox"/> Implementation cost
		<input checked="" type="checkbox"/> SD		<input checked="" type="checkbox"/> Adjusted DSC

## REVISION – FOR APPROVAL

### Sierra Leone Transitional Interim Country Strategic Plan, Revision 2

Gender marker code: 2A

<b>Transmittal Slip Table - BUDGET OVERVIEW</b>			
	<b>Current</b>	<b>Change</b>	<b>Revised</b>
<b>Duration</b>			
<b>Beneficiaries</b>			
<b>TOTAL COST (USD)</b>	<b>22,454,506</b>	<b>7,133,900</b>	<b>29,588,406</b>
Transfer	13,683,767	5,613,952	19,297,719
Implementation	4,974,678	828,439	5,803,117
Direct Support Costs	2,425,598	256,107	2,681,706
Sub-total	21,084,043	6,698,498	27,782,541
Indirect Support Costs	1,370,463	435,402	1,805,865

#### 1. RATIONALE

- WFP Sierra Leone's Transitional Interim Country Strategic Plan 2018-2019 (TICSP) and the following five-year Country Strategic Plan (CSP) 2020-2024 aim to increase food security and reduce malnutrition while strengthening national capacity (including communities') to cope with crises as well as high rates of malnutrition and food insecurity. Through a BR (BR1 approved on 30 September 2018), the TICSP SL01 has been augmented to include a school feeding activity and WFP Sierra Leone is currently assisting some 35,000 school children.
- The new Government formed following the presidential elections of March 2018 has made education one of its highest policy priorities and the President himself launched his Government's flagship project "Free Quality Education" on 20 August. The Government has also allocated 66 billion Leones (equivalent to USD 8 million) for its own school feeding intervention to support the Free Quality Education project for the school year 2018/2019 and has officially requested WFP to help with procurement and transportation of food commodities to reach 420,000 children for 6 months (letter of the Minister of Basic and Senior Secondary Education of 25 September 2018).
- The second System Approach for Better Education Results (SABER) exercise was held in August 2018. The national school feeding policy was drafted with the support of the partners in February 2018. A joint Government mission (Ministry of Basic and Senior Secondary Education, Ministry of Agriculture, Ministry of Health, and Ministry of Finance) to the Brazil Centre of Excellence was conducted with support of WFP and CRS in August 2018. The Government is very keen to move towards an integrated "home-grown" type of national school feeding programme.
- While reviewing Government's plan for school feeding and preparing the operational start of the TICSP school feeding, WFP has noticed that the school feeding ration of the Activity 10 is not sufficient in the quantity of cereal for a half day school and that the ration needs to be corrected to an adequate level in terms of energy and nutrients. A gap of another 35,000 pupils has been identified outside the coverage of the Government-funded school feeding.

## 2. CHANGES

### **Strategic orientation**

- This BR will further strengthen WFP operational capacities to respond the Government priority in education, food security and nutrition, while maintaining the same strategic framework. WFP's strategic priorities in Sierra Leone remain focused on supporting the recovery of the most vulnerable populations from the Ebola virus disease outbreak and the civil war through strengthening of their resilience.
- The Strategic Outcome 5 "Capacities of national institutions are strengthened to address chronic food insecurity and improve rapid response capabilities by 2019" will be enhanced through this BR.

### **Strategic Outcomes (SOs)**

- In this context, the BR2 to the TICSP will entail the following programmatic changes.
- SO 1: No change
- SO 2:
  - o **Changes to the rations size: Activity 10** "*Provide integrated school meals to primary school children in targeted chiefdoms*": WFP will correct its daily individual school meal ration from 115g / 460 k.cal to 165g / 653 k.cal according to the nutritional requirements at half day schools in line with WFP school feeding guidelines. Specifically, rice will be increased from 70g per day per person to 120g per day per person while the quantity of the other commodities will remain the same.
- SO 3: No change
- SO 4: No change
- SO 5:
  - o **Changes to the Capacity Strengthening component including Service Provision sub Component: Activity 8** "*Provide support to the Government to complete the institutional capacity assessment for national school feeding activities (SABER-SF) and to integrate key findings into national HGFSF policies and systems*" shall be renamed "*Provide capacity strengthening and technical support to the Government on national school feeding*" will be revised to reflect augmented and more comprehensive capacity strengthening support to the Government on the implementation of its school feeding programme including the strengthening of the coordination and monitoring structure of the Ministry of Basic and Senior Secondary Education and the capacities of supply chain and monitoring of the Government and partners. In response to the request from the Government, WFP will provide support to undertake the procurement of some 8300 mt of assorted food commodities and their transportation to all targeted schools for the Government to feed 420,000 children in 2000 schools for 120 days in 2019.

### **Beneficiary analysis**

- The modification of the ration size of the Activity 10 does not imply beneficiary change (in both numbers and type).

**TABLE 1: DIRECT BENEFICIARIES BY STRATEGIC OUTCOME, ACTIVITY & MODALITY**

Strategic Outcome	Activity	Period	Women (18+years)	Men (18+years)	Girls (0-18 years)	Boys (0-18 years)	Total
1	1	current	5,850	5,600	5,850	5,600	22,900
		Increase/decrease	-	-	-	-	-
		Revised	5,850	5,600	5,850	5,600	22,900
2	2	current	179	-	179	-	358
		Increase/decrease	-	-	-	-	-
		Revised	179	-	179	-	358
	10	current	-	-	17,850	17,150	35,000
		Increase/decrease	-	-	-	-	-
		Revised	-	-	17,850	17,150	35,000
3	3	current	59,308	26,994	72,488	-	158,790
		Increase/decrease	-	-	-	-	-
		Revised	59,308	26,994	72,488	-	158,790
	4	current	49,491	17,784	37,335	-	104,610
		Increase/decrease	-	-	-	-	-
		Revised	49,491	17,784	37,335	-	104,610
	5	current	8,231	7,429	10,060	9,455	35,174
		Increase/decrease	-	-	-	-	-
		Revised	8,231	7,429	10,060	9,455	35,174
4	6	current	12,546	15,454	12,546	15,454	56,000
		Increase/decrease	-	-	-	-	-
		Revised	12,546	15,454	12,546	15,454	56,000
	7	current					
		Increase/decrease					
		Revised					
5	8	current					
		Increase/decrease					
		Revised					
	9	current					
		Increase/decrease					
		Revised					
<b>GRAND TOTAL</b>		<b>current</b>	<b>135,605</b>	<b>73,261</b>	<b>156,307</b>	<b>47,659</b>	<b>412,832</b>
		<b>Increase/decrease</b>					
		<b>Revised</b>	<b>135,605</b>	<b>73,261</b>	<b>156,307</b>	<b>47,659</b>	<b>412,832</b>

### ***Transfers***

- There is no change in transfer modality. The ration for Activity 10 will change from 115g / 460 k.cal to 165g / 653 k.cal according to the nutritional requirements at half day schools in line with WFP school feeding guidelines. Specifically, rice will be increased from 70g per day per person to 120g per day per person while the quantity of the other commodities will remain the same.

**TABLE 2: FOOD RATION (g/person/day) or CASH TRANSFER VALUE BY ACTIVITY (USD/person/day)**

	Strategic Outcome 1		Strategic Outcome 2			Strategic Outcome 3							Strategic Outcome 4		
Activity	1 – Provide food assistance to vulnerable households affected by disasters or sudden onset emergencies		2 – Provide cash-based transfers to chronically food-insecure populations		10 – Provide integrated school meals to primary school children in targeted chiefdoms	3 – Deliver SBCC in combination with the provision of nutritious food to targeted PLW/G and children 6-23 months, and strengthen public-private partnerships, in order to prevent stunting		4 – Provide MAM treatment, through TSFP and SBCC to PLW/G & children 6-59 months		6 – Provide Food by Prescription, complemented with nutrition counselling and other services, for malnourished people living with HIV/TB			6 – Provide food assistance for assets to smallholder farmers and productive farming cooperatives		
Beneficiary type	Standard		Chronically food-insecure top-up		Primary School aged children	PLW/G	Children 6-23 months	PLW/G	Children 6-59 months	Adult ART / TB DOTS / TB MDR	Children 6-59m ART/ DOTS	Support to families and caregivers		Standard	
Modality	Food	CBT	Food	CBT	Food	Food	Food	Food	Food	Food	Food	Food (ART/ DOTS/ TB MDR)	Food (SAM caregivers)	Food	CBT
Cereal	400	-	112	-	120	-	-	-	-	-	-	300	400	400	-
Pulses	60	-	60	-	30	-	-	-	-	-	-	60	80	60	-
Vegetable oil	25	-	-	-	10	-	-	25	-	25	-	25	25	25	-
Salt	5	-	-	-	5	-	-	-	-	-	-	5	-	5	-
Super Cereal	60	-	-	-	-	100	-	250	-	250	-	-	-	60	-
Super Cereal Plus	-	-	-	-	-	-	-	-	200	-	200	-	-	-	-
Nutributter	-	-	-	-	-	-	20	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>550</b>	<b>-</b>	<b>172</b>	<b>-</b>	<b>165</b>	<b>100</b>	<b>20</b>	<b>275</b>	<b>200</b>	<b>275</b>	<b>200</b>	<b>390</b>	<b>505</b>	<b>550</b>	<b>-</b>
<b>Total kcal/day</b>	<b>2 091</b>	<b>-</b>	<b>579</b>	<b>-</b>	<b>653</b>	<b>376</b>	<b>108</b>	<b>1</b>	<b>787</b>	<b>1 160</b>	<b>787</b>	<b>1 506</b>	<b>1 934</b>	<b>2 091</b>	<b>-</b>
% kcal from protein	9.6	-	19.7	-	16.2	16.3	9.8	13.2	16.6	13.2	16.6	9.2	9.5	9.6	-
% kcal from fat	14.1	-	4.3	-	26.6	19.2	57.6	35	23.2	35	23.2	16.4	13.1	14.1	-
Cash-based transfer	-	0.58	-	0.22	-	-	-	-	-	-	-	-	-	-	.58
Number of feeding days per year	30	30	90	90	180	365	365	180	90	180/90/240	180/90	180/90/240	30	60	60

### 3. COST BREAKDOWN

- The present budget revision will increase the TICSP budget by USD 7,133,900 of which 73 percent in transfer value and costs and 16 percent in implementation costs.
- The cost changes mainly reflect the increases in:
  - o the transfer values and costs reflecting an increase in school feeding ration (rice) and a new food procurement and logistics service provision for the Government-funded school feeding programme.
  - o staffing capacity to carry out and monitor the Government-funded school feeding programme at the levels of the Government, partners and WFP.
  - o Logistics operations to manage the supply chain service delivery.

**TABLE 4: COST BREAKDOWN OF THE REVISION ONLY (USD)**

<b>WFP Strategic Results/ SDG Targets</b>	<b>Total</b>	<b>SR 01</b>	<b>SR 01</b>	<b>SR 02</b>	<b>SR 03</b>	<b>SR 05</b>
<b>WFP Strategic Outcomes</b>		<b>Strategic Outcome 01</b>	<b>Strategic Outcome 02</b>	<b>Strategic Outcome 03</b>	<b>Strategic Outcome 04</b>	<b>Strategic Outcome 05</b>
<b>Focus Area</b>						
Transfer	5,613,952	0	-343,937	-349,539	- 240,735	6,548,163
Implementation	828,439	-3,137	1,625	-6,365	-1,886	838,202
Direct Support Costs	256,107					
Sub-total	6,698,498					
Indirect Support Costs	435,402					
<b>TOTAL</b>	<b>7,133,900</b>					

**TABLE 5: OVERALL  
CSP/ICSP/LEO COST  
BREAKDOWN, AFTER  
REVISION (USD)**

<b>WFP Strategic Results</b>	<b>Total</b>	<b>SR 01</b>	<b>SR 01</b>	<b>SR 02</b>	<b>SR 03</b>	<b>SR 05</b>
<b>WFP Strategic Outcomes</b>		<b>Strategic Outcome 01</b>	<b>Strategic Outcome 02</b>	<b>Strategic Outcome 03</b>	<b>Strategic Outcome 04</b>	<b>Strategic Outcome 05</b>
<b>Focus Area</b>						
<b>TOTAL</b>	<b>29,588,406</b>	<b>622,956</b>	<b>2,677,509</b>	<b>12,403,595</b>	<b>3,809,598</b>	<b>10,074,749</b>
Transfer	19,297,719	362,548	1,611,113	7,965,459	1,871,577	7,487,022
Implementation	5,803,117	156,845	663,049	2,441,997	1,324,928	1,216,297
Direct Support Cost	2,681,706	65,543	239,931	1,239,112	380,581	756,538
Sub-total	27,782,541	584,935	2,514,093	11,646,568	3,577,087	9,459,858
Indirect Support Costs	1,805,865	38,021	163,416	757,027	232,511	614,891