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## **Country Context and WFP Objectives**



#### **Achievements at Country Level**

In 2018, amidst continued security challenges and new influxes of people displaced by the conflict in northeast Nigeria, the World Food Programme consistently addressed the immediate food needs of an average of 1.2 million vulnerable people through the lean season. This figure peaked at 1.3 million in June and reduced to 707,000 beneficiaries by December. Overall, 54 percent of assisted people were women and 60 percent were below 18 years of age. Successful resource mobilization coupled with improved planning based on lessons learned from 2017 as well as coordination within the Food Security Sector contributed to a 67-percent reduction in the number of severely food insecure people between October 2017 and October 2018 [1]. Food security and nutrition assessments, market surveys and food security monitoring informed adjustments to geographical targeting as the year progressed.

While WFP, together with its cooperating partners, scaled up and adjusted its emergency assistance to meet the needs of newly displaced persons in the affected areas of Borno state such as Bama, Dikwa, Gwoza and Pulka, it also started to transition to livelihood programming in key parts of Adamawa and Yobe states, and refocus its assistance portfolio.

In line with the evolving humanitarian response, the WFP-led Logistics and Emergency Telecommunications Sectors and the United Nations Humanitarian Air Service (UNHAS) scaled up their activities to enable a growing number of humanitarian actors to successfully access and serve vulnerable populations.

WFP and its partners continued to utilize a variety of transfer modalities and delivery mechanisms – both in-kind and cash-based transfers (CBT) – to support internally displaced persons, returnees and vulnerable host

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populations, gradually moving towards cash-based transfers in new locations based on contextual analysis of functional markets, risks, beneficiary preferences as well as cost effectiveness and efficiency considerations.

Preventive nutrition approaches for children aged 6-59 months remained integrated with general food assistance and extended to pregnant and lactating women to address their increased nutrient needs.

In 2018, WFP continued to move from a status-based to a vulnerability-based approach to ensure that its assistance reached the most vulnerable people. Despite delays in implementation, WFP ensured that a strong protection lens was applied throughout the targeting process and that all vulnerable groups, including households headed by women were actively involved in all stages including membership in the targeting committees, selection of targeting criteria, complaints and feedback mechanism and registration of targeted households.

During the lean season, for the second year running, WFP's food assistance was combined with the Food and Agriculture Organization's agricultural input support to smallholder farmers. This initiative ensured that WFP's beneficiaries who had access to land were able to cultivate their farms during the rainy season with a view to achieving self-sufficiency.

In line with its Memorandum of Understanding with Nigeria's National Emergency Management Agency (NEMA), WFP supported NEMA during the flood situation which affected 12 states throughout the country during the third quarter of the year. WFP enhanced its emergency preparedness and provided technical support to the Office of the United Nations High Commissioner for Refugees (UNHCR) in view of the 30,000 Cameroonian refugees who had been registered in Cross River, Benue and Taraba states.

WFP Nigeria marked two years of operation as a fully-fledged country office in August 2018 and continued to place emphasis on the recruitment of highly qualified national staff to support the regional emergency operation. The country office enhanced its capacity in the field of protection, cash-based transfers, monitoring and evaluation and social protection. Important progress was made in training staff in WFP policies, systems and procedures, as well as in ensuring that WFP vendors and partners were sensitized to the principles of prevention of fraud, corruption and sexual exploitation and abuse; prevention of harassment, sexual harassment and abuse of authority; as well as ethics and standards of conduct.

A series of consultations allowed WFP Nigeria to align its Country Strategic Plan 2019-2022 with Government and partner strategies and to identify areas where WFP can add most value.

[1] FICHE REPORT: Cadre Harmonisé for Identification of Risk Areas and Vulnerable Populations in Sixteen (16) States and the Federal Capital Territory (FCT) of Nigeria - October 2018 Available online at https://fscluster.org/nigeria/document/fiche-report-cadre-harmonise

## **Country Context and Response of the Government**

Nigeria is the most populous country in Africa, home to over 198 million people, 49.4 percent of whom are women and most under 30 [1]. The United Nations Department of Economic and Social Affairs predicts that by 2050 Nigeria will become the third most populated country in the world [2]. One in five households is headed by a woman [3]. Nigeria achieved lower-middle income status in 2014 and is Africa's largest economy [4]. Persistent inequalities and poverty are particularly marked in the northeast and northwest of the country [5]. Poor maternal nutrition, insufficient infant and young child feeding practices, limited access to diverse, nutritious food and inadequate health services are major underlying causes of child undernutrition. Over 40 percent of children aged 0–59 months are chronically malnourished (stunted), 11 percent are acutely malnourished and 32 percent are underweight [6]. The prevalence of hunger in rural areas is associated with low agricultural productivity, poor infrastructure, including transport and banking, limited access to safe water, sanitation and hygiene, inadequate health and education services and gender inequalities. Nigeria has the second largest HIV epidemic globally, the highest number of paediatric cases in the world and 51 percent of the HIV burden of the African continent [7].

Conflict in the northeast of Nigeria has displaced almost 2 million people over recent years: 27 percent are children under 5 years, 79 percent are women and children and 54 percent are female [8]. The conflict impacts women, men, boys and girls differently, with women and girls being marginalized in the post-conflict peace-building process. Overall, 60 percent of the ten million school-aged children who are out of school are girls [9]. Nigeria ranks 118th out of 134 countries on the Gender Equality Index [10]

WFP re-established its presence in Nigeria in mid-2016 upon the request of the Nigerian Government, in order to provide targeted food security and nutrition assistance to conflict-affected populations in the three northeastern states of Borno, Yobe and Adamawa.

Nigeria's Economic Recovery and Growth Plan 2017–2020 [11] prioritizes agriculture and food security and sets out the Government's commitment to funding social safety nets throughout this period. The associated 2017 Budget of



Recovery and Growth allocates funding for a countrywide social investment programme that focuses on job creation, home-grown school feeding and cash transfers to vulnerable populations.

The Agricultural Promotion Policy 2016–2020, referred to as "the green alternative", aims to address challenges that limit food production and improve food quality standards.

In 2017, the Government of Nigeria unveiled a ten-year food security and nutrition strategy for the agriculture sector. The strategy, which covers the period 2016-2025, includes nutrition-sensitive interventions in agriculture, social protection and education and plans to provide locally processed nutritious foods to children as well as pregnant and lactating women and girls (PLWG).

Priorities for improving food and nutrition security are detailed in various national policy documents such as the National Policy on Food and Nutrition, the National Strategic Plan of Action for Nutrition 2014–2019 and the Agricultural Sector Food Security and Nutrition Strategy 2016–2025.

The Buhari Plan [12], managed by the Presidential Committee on the North East Initiative, guides all interventions in northeast Nigeria and serves as the Government's blueprint for humanitarian relief, socio-economic stabilization as well as the return and resettlement of displaced persons, harmonizing the activities of all stakeholders involved in the response.

The Federal Ministry of Women's Affairs and Social Development has developed a draft national gender policy that addresses five priority areas. The policy is pending validation.

The multi-stakeholder Zero Hunger Strategic Review completed in January 2017 reiterates the Government's commitment to the 2030 Agenda for Sustainable Development and recommends actions to end hunger and malnutrition in Nigeria by 2030 through food self-sufficiency, improved agricultural production, better youth employment and gender and nutrition mainstreaming.

The Government of Nigeria has identified sustainable peace-building as critical to rebuilding northeast Nigeria. To achieve this, the Government is taking a conflict-sensitive approach to humanitarian and development initiatives by ensuring community participation, ownership and inclusiveness. The Presidential Committee on the North East Initiative adheres to the principles of the New Way of Working by promoting broader partnerships among humanitarian and developmental actors, governments, NGOs and private sector actors, and by creating a pathway for stakeholders to work progressively together to better meet humanitarian and developmental needs.

In 2018, WFP built on existing partnerships to support Nigeria in improving its emergency preparedness and capacity to respond to food security and nutrition crises and strengthen its early warning systems. WFP adopted a gender-transformative approach that reflected the needs of women, men, girls and boys. The focus was put on the provision of life-saving emergency assistance through general food distribution, the prevention of malnutrition and introduction of income-generating support to promote self—reliance. WFP mainstreamed protection throughout its work, supported by a solid understanding of the operational context, including through protection analysis. WFP ensured that affected populations (women and men) were consulted throughout all stages of the programme cycle.

- [1] The sex ratio of the total population in 2017 was 1.030 (1,030 males per 1,000 females) (see https://countrymeters.info/en/Nigeria), which is higher than the global sex ratio for the same year of 1,016 males to 1,000 females (see https://www.un.org/development/desa/publications/world-population-prospects-the-2017-revision.html).
- [2] United Nations Department of Economic and Social Affairs. 2017. *World Population Prospects* Available at https://www.un.org/development/desa/publications/world-population-prospects-the-2017-revision.html.
- [3] National Population Commission and ICF International. 2014. Nigeria 2013 Demographic and Health Survey: Key Findings. Available at https://dhsprogram.com/pubs/pdf/sr213/sr213.pdf.
- [4] International Monetary Fund. 2017. World Economic Outlook: Seeking Sustainable Growth: Short-Term Recovery, Long-Term Challenges. Available at https://www.bookstore.imf.org/books/title/world-economic-outlook-october-2017#.
- [5] National Population Commission and ICF International. 2014. *Nigeria 2013 Demographic and Health Survey: Key Findings* Available at https://dhsprogram.com/pubs/pdf/sr213/sr213.pdf.
- [6] National Bureau of Statistics and Ministry of Budget and Planning. *Nigeria Multi-Indicator Cluster Survey (MICS5) 2016–17, Fifth Round* Available at https://nigerianstat.gov.ng/nada/index.php/catalog/57/related\_materials.
- [7] United Nations Joint Programme on HIV/AIDS (UNAIDS). 2018. *Miles to Go: Closing Gaps, Breaking Barriers, Righting Injustices* Global AIDS Update 2018. Available at https://www.aidsdatahub.org/miles-go%E2%80%94closing-gaps-breaking-barriers-righting-injustices-unaids-2018.
- [8] Nigeria | Displacement Displacement Tracking Matrix https://displacement.iom.int/nigeria



- [9] National Population Commission of Nigeria and ICF International. 2014
- [10] United Nations Sustainable Development Partnership Framework, Framework of UN system and Government of Nigeria partnership priorities from 2018 to 2022 available online at http://www.ng.undp.org/content/nigeria/en/home/library/knowledgeproducts/un-sustainable-development-partnership-framework-2018-2022.html
- [11] Available at http://www.budgetoffice.gov.ng/index.php/economic-recovery-growth-plan-2017-2020.
- [12] http://pcni.gov.ng/the-buhari-plan/

#### WFP Objectives and Strategic Coordination

In 2018, WFP delivered its humanitarian and recovery assistance in northeast Nigeria in alignment with national priorities and in coordination with government actors and strategic partners through a regional Emergency Operation and two Special Operations.

Through regional Emergency Operation (EMOP) 200777, WFP food assistance in northeast Nigeria addressed acute food insecurity of internally displaced persons, in camps and host communities, through general distributions using in-kind and cash-based transfers, integrated with a prevention of malnutrition programme for children aged 6-59 months and pregnant and lactating women, as well as livelihoods support. Due to the multi-dimensional nature of the crisis, WFP adopted a flexible emergency response using the most appropriate and context-specific transfer modalities and delivery mechanisms, including in kind assistance, cash-based transfers and capacity strengthening. WFP integrated protection, gender and accountability to affected populations considerations in its interventions and adopted measures to strengthen gender mainstreaming across all levels of operations with the aim of promoting gender equality and women's empowerment through food security and nutrition programmes.

Special Operation (SO) 201032 enabled the Logistics Sector to support the humanitarian community in Borno State through logistics coordination, civil-military liaison for cargo movements, logistics information management and storage augmentation. The Special Operation allowed the Emergency Telecommunications Sector to provide telecommunications services where basic infrastructure was limited, and to deploy and upgrade security telecommunications equipment in the humanitarian hubs in northeast Nigeria.

Special Operation 200834 enabled WFP to operate the United Nations Humanitarian Air Service (UNHAS) on behalf of the humanitarian community, providing safe and reliable air transport to humanitarian personnel via one fixed-wing aircraft and four helicopters. Helicopter flights, introduced in July 2016, were essential to access remote and hard-to-reach areas in northeast Nigeria.

Besides leading the Logistics and Emergency Telecommunications Sectors, WFP participated in other sectors such as nutrition, livelihoods and protection.

In addition to the three operations mentioned above, WFP Nigeria also launched two immediate response preparedness projects for situations outside of the northeast: Immediate Response Preparedness Activity (IR-PREP) 201133 carried out the emergency food security and nutrition rapid assessment and enhanced preparedness for the Cameroonian refugee situation in the southeast of Nigeria, while IR-PREP 201142 provided technical support to Nigeria's National and State Emergency Management Agencies (NEMA, SEMA) in the areas of Vulnerability Assessment and Mapping (VAM), information management, coordination and supply chain preparedness to strengthen government capacity to respond to the flood crisis and improve readiness for a larger scale response.

Applying the "Delivering as One" approach, members of the United Nations Country Team seek to work coherently, effectively and efficiently to support Nigeria in achieving national development priorities, the Sustainable Development Goals and other internationally agreed treaty obligations and development goals.

The UN system's main objectives in Nigeria are captured in the United Nations Sustainable Development Partnership Framework 2018–2022 [1] and are divided into three result areas: governance, human rights, peace and security; equitable quality basic services; and sustainable and inclusive economic growth and development. The framework is based on Nigeria's development priorities as set out in Vision 2020 in alignment with the Sustainable Development Goals.

In 2018 WFP Nigeria prepared its five-year Country Strategic Plan (CSP) which was presented to and approved by WFP's Executive Board in February 2019. The CSP is the result of broad consultations between WFP and the Government of Nigeria, local and international humanitarian actors as well as the donor community.

[1] United Nations Sustainable Development Partnership Framework, Framework of UN system and Government of Nigeria partnership priorities from 2018 to 2022 available online at http://www.ng.undp.org/content/nigeria/en/home/library/knowledgeproducts/un-sustainable-development-partnership-framework-2018-2022.html



## **Country Resources and Results**

#### **Resources for Results**

Despite a challenging funding environment in 2018, WFP continued to be relatively well resourced with an overall increase in donor base and resultant funding for regional EMOP 200777 in northeast Nigeria. Unlike other projects, funding for the Nigeria component of regional EMOP 200777 and single country Special Operation 201032 for the provision of logistics and emergency telecommunications services and coordination in northeast Nigeria decreased in 2018 relative to 2017, while funding for Special Operation 200834 for the provision of humanitarian air services in northeast Nigeria increased beyond the 2017 levels. Two new country-level immediate response emergency preparedness projects for the flood situation and the influx of the Cameroonian refugees in the southeast were approved by Headquarters in the last quarter of 2018.

WFP received multilateral funding in 2018 which was used to purchase commodities. The commodities purchased supported WFP's prepositioning exercise during the lean season that ended in September 2018. This supported WFP's efforts to provide uninterrupted assistance to affected populations.

The security situation and access constraints in northeast Nigeria continued to be the greatest challenge for WFP in 2018. The country office continued to adjust its operations throughout the year to ensure consistent access to beneficiaries in hard-to-reach locations. This was achieved partially by expanding storage capacity in remote locations to allow the prepositioning of commodities in advance of the rainy season which hinders access to some places, and by expanding contingency stocks in areas receiving large numbers of newly displaced persons.

WFP continuously sought ways to ensure that resources were used efficiently and effectively in order to deliver the best value for money. WFP advocated for early pledging of resources, increased local procurement and extensively utilized the Global Commodity Management Facility (GCMF), primarily through its hub in Kano, to ensure that resources were always available to address any anticipated supply breaks in the three conflict-affected states in the northeast of the country, namely Borno, Yobe and Adamawa.

In March 2018, the WFP area office in Maiduguri, Borno State relocated to a new office. The premises were provided rent-free by the Government of Nigeria. This move resulted in cost savings for WFP, while concurrently improved the working conditions of the staff.

Biometrics coverage under WFP's beneficiary and transfer management platform (SCOPE) increased to over 600,000 beneficiaries in 2018. This reduced the risk of duplication in beneficiary numbers, resulting in more efficient utilization of resources.

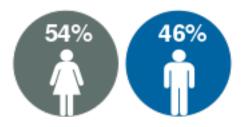
WFP's footprint as a large-scale emergency responder in the northeast formed the basis for new and expanded partnerships, with a gradual shift towards becoming a gender-responsive resilience building organization, addressing the root causes of food insecurity by building on the humanitarian-development-peace nexus.

WFP's strategic leadership in the Food Security, Logistics and Emergency Telecommunications Sectors was strengthened thanks to broad consultations with stakeholders. Partnerships with donors, government bodies, NGOs and UN agencies were strengthened, and the groundwork for the multi-year funding of the Country Strategic Plan was laid.



Beneficiaries	Male	Female	Total
Children (under 5 years)	146,813	146,813	293,626
Children (5-18 years)	245,126	245,126	490,252
Adults (18 years plus)	205,801	321,153	526,954
Total number of beneficiaries in 2018	597,740	713,092	1,310,832







#### **Annual Food Distribution in Country (mt)**

Project Type	Cereals	Oil	Pulses	Mix	Other	Total
Regional EMOP	82,415	8,882	21,465	29,557	1,059	143,378
Total Food Distributed in 2018	82.415	8,882	21,465	29,557	1,059	143,378



## (S) Cash Based Transfer and Commodity Voucher Distribution (USD)

Project Type	Cash	Value Voucher	Commodity Voucher
Regional EMOP	20,322,114	25,258,034	-
Total Distributed in 2018	20,322,114	25,258,034	-

## **Supply Chain**

In 2018, WFP's sourcing strategy was designed to be a mix of international and local sourcing. International sourcing focused mainly on specialized nutritious foods, while local purchases included vegetable oil, cereals, pulses and salt.

During the year, 78 percent of total food requirements (120,322 mt) of various commodities such as sorghum, bean, salt and maize valued at USD 46.1 million were procured from local markets. This allowed WFP to reduce lead times while also supporting the local economy. A proactive procurement plan coupled with the timely availability of funds allowed WFP to save 20-30 percent by buying locally during the main harvest season. The primary supply routes stretch from the ports of Lagos, Port Harcourt and Onne, the Global Commodity Management Facility (GCMF) in Kano, and in-country local suppliers to WFP storage hubs in Maiduguri and Damaturu.

In the first half of the year, the port of Lagos represented the main entry point for the internationally procured commodities. However, access to and from the port was severely affected by poor road infrastructure and the rainy season causing weeks of delays in cargo movement out of the port area and consequent high storage and demurrage costs. WFP therefore resorted to utilizing the ports of Onne and Port Harcourt as alternative entry points.

The secondary supply routes extend from the storage hubs in Maiduguri and Damaturu to final delivery points (FDPs) located in Borno, Yobe and Adamawa states. At the FDPs, food commodities were either immediately

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distributed or stored at partner-managed facilities. WFP also provided storage space to humanitarian partners including United Nations agencies, international non-governmental organizations and government departments.

The security context continued to pose significant challenges to the planning and implementation of road transport operations. On routes selected by WFP movement notifications to the military and consequent military escorts are mandatory. Despite the use of military escorts, three trucks were burned. In 2018, there were 16 security-related incidents which resulted in losses of 164 mt of commodities representing approximately 0.1 percent of the total tonnage moved within the northeast of Nigeria. Actions taken by WFP to minimize the security risk included the purchase and installation of geocoded tracking devices on contracted trucks transporting WFP cargo along insecure routes.

In addition, WFP scaled up the use of cash-based transfers with unconditional assistance delivered in Maiduguri and Damaturu using e-vouchers. The retailers were assessed using WFP's Retailer Onboarding and Contracting application. In 2018,143 retailers in total (81 in Yobe and 62 in Borno) were contracted as part of WFP's e-voucher programmes.

During the year, WFP implemented a milling and fortification initiative to locally produce fortified sorghum flour, maize grits and fortified maize flour. A pilot scheme used locally procured maize (750 mt) and sorghum (1,000 mt) for the distribution of the fortified milled cereals to the newly arrived internally displaced persons in Borno State. Quality assurance was provided by food security and quality technical experts throughout the supply chain. Positive results recorded from process monitoring and beneficiary feedback mechanisms led to an additional milling and fortification of sorghum (500 mt) for distribution in the last quarter of the year.

During 2018, WFP put additional measures in place to mitigate food safety and quality (FSQ) risks. Eight needs-based training sessions were conducted in Borno and Yobe states with 300 participants including retailers, wholesalers, WFP field monitoring staff, cooperating partners and third-party monitors. WFP's FSQ unit trained relevant stakeholders of CBT programme in different aspects of food safety and quality management procedures to help address potential food safety risks and improve food management procedures at the retailer's level.

Drawing on its pool of experts in humanitarian logistics, WFP's supply chain unit organized and led periodic trainings for its cooperating partners to strengthen their capacity in logistics. During the year, WFP organized seven training sessions on warehouse management and commodity handling. More than 160 participants from sixteen organizations including the National Emergency Management Agency (NEMA) and the State Emergency Management Agency (SEMA) have attended the three-day trainings.

WFP continued to lead the Logistics Sector, activated in September 2016. The Logistics Sector has been an essential forum for the provision of key logistics services, including logistics coordination and information management, civil-military liaison, and augmentation of existing storage capacities in the most affected Borno State. The Logistics Sector processed approximately 500 movement notifications each month through the Nigerian Armed Forces, which corresponded to 1,500 trucks carrying humanitarian cargo to deep field locations.

As part of bilateral service provision, WFP supported the Food and Agriculture Organization in the transportation of seeds (152 mt) during the lean season.



## **Annual Food Purchases for the Country (mt)**

Commodity	Local	Regional/International	Total
lodised Salt	903	-	903
Maize	750	-	750
Total	1,653	-	1,653
Percentage	100.0%	-	

# Implementation of Evaluation Recommendations and Lessons Learned



Although not covered by an Operation Evaluation in the 2013-2017 period, WFP's country office in Nigeria made good use of the 2017 Regional Operation Evaluation Synthesis which recommended WFP to reinforce its focus on the self-reliance of populations, broaden support to national social protection mechanisms, and provide durable solutions to affected populations in the northeast. The recommendations were integrated into WFP's 2018 programming through the roll-out of resilience programming tools, enhanced cooperation with FAO on joint food assistance programming and livelihood interventions, as well as strengthened collaboration with the National Social Investment Office on the national cash transfer programme and home grown school feeding programme. WFP, in collaboration with UN Women and FAO, initiated a three-year project to improve food security, employment and nutrition by restoring and promoting sustainable agriculture-based livelihoods.

Strengthening CBT was also a recommendation of the 2017 evaluation and in response, WFP enhanced its technical capacity, reviewed processes and procedures to tighten controls and held two multi-sectoral operational workshops on cash-based transfers (in Maiduguri and Damaturu) with a total of 28 and 37 persons in attendance at the respective locations. The workshops reviewed cash-based transfer operations across the functional units, as per the delegated roles in the corporate business process model. The participants shared operational challenges and opportunities and made recommendations to be considered for implementation in 2019 under WFP Nigeria's Country Strategic Plan.

A protection mission review led by WFP's Headquarters and its regional bureau in Dakar was carried out in March 2018 to assess protection achievements and identify actions to further integrate protection into WFP's interventions. The mission's recommendations were translated into an action plan and included further strengthening protection integration and response, stronger engagement with cooperating partners, and enhancing accountability to affected populations, notably through the revision of existing complaint and feedback mechanisms (CFM). Implementation of the recommendations is ongoing, namely through actions such as the integration of additional protection requirements that includes increased staffing levels and protection sensitivity in partners' project proposals; and the distribution of 7,262 fuel efficient stoves to reduce exposure to protection risks and gender-based violence. Additionally, a concept note was developed on the mitigation of protection risks exacerbated by the lack of condiments in the WFP food basket. This challenge disproportionally impacts vulnerable women and girls who are responsible for cooking at home based on prevailing gender roles. Internal consultations were initiated to map current complaint and feedback mechanism (CFM) processes and identify gaps and corrective actions. Two protection assessments were conducted at state level in Borno and Yobe and five assessments were conducted in Borno at ward/settlement level to identify context-specific risks, threats and opportunities. Findings from these assessments allowed WFP to improve its activities. For example, pregnant, lactating and reproductive-aged women received nutrition sensitization that included cooking demonstration classes, presentations on the importance of using available health services and increasing diversity in their daily diets. Field visits highlighted that men continued to show interest in joining nutrition-oriented informative activities. Additionally, women's increased participation in decision making regarding assistance was observed.

Consultation with the Protection Sector, cooperating partners, other humanitarian actors and the affected communities in the northeast remains a key factor in WFP's interventions. In response to some of the environmental and protection challenges, WFP carried out sensitization in Borno state on fuel-efficient technologies such as fuel-efficient cook stoves, briquetting of agricultural and organic waste, and solar energy. Safe cooking stoves were distributed by WFP's contracted partners to 7,262 beneficiaries of which 52 percent and 48 percent were women and men headed households respectively.

WFP hosted a support mission on livelihood planning and implementation from the regional bureau and Headquarters mid-2018 which contributed to the planning for transition to livelihoods activities including support on the three-pronged approach (3PA) which includes the integrated context analysis, seasonal livelihood programming and community-based participatory planning. WFP and partner staff were engaged in training of trainer sessions for seasonal livelihoods programming and community based participatory planning which were carried out in Borno and Yobe states, while technical support was provided on the integrated context analysis.

Based on the lessons learnt from the rainy season of 2017 and the persistent security risks, a contingency plan for access options and cargo prepositioning was deemed necessary to ensure continuous programme implementation in hard-to-reach locations. In addition, wooden barges were procured and positioned in Ngala as a contingency to allow commodity movement between Ngala and Rann should the situation become critical. WFP developed a Concept of Operations that set up forward logistics storage in Rann, Dikwa and Ngala to ensure timely availability of commodities for quick response and prepositioning ahead of subsequent rainy seasons when access could be cut off for three to four months. These facilities were used for the storage of food and non-food items for WFP interventions.

An evaluation of WFP's response to the crisis in northeast Nigeria was conducted within the reporting period. The evaluation covered operations implemented as part of WFP's corporate (Level 3) emergency response in northeast Nigeria between March 2016 and August 2018, notably the Nigeria component of regional Emergency Operation



200777, country specific Special Operations 200834 and 201032, IR-EMOP 200969 and IR-PREP 200965. The evaluation, which served the dual objectives of accountability and learning, assessed WFP's response in terms of appropriateness, coherence, coverage, efficiency, effectiveness and coordination, as well as in terms of performance and results, and determined the reasons for the observed results and drew lessons to inform WFP's management decisions with respect to strategic positioning, efficiency and sustainability. The inception phase of the evaluation took place in September and October while fieldwork took place in November. Consultations on findings are slated for March 2019 with representatives from the country office, regional bureau and Headquarters. The final report of the exercise will be presented to the Executive Board in November 2019. Findings and recommendations will inform the implementation of WFP Nigeria's Country Strategic Plan and management's decision-making.



## **Project Results**

#### **Activities and Operational Partnerships**

Starting in August 2018, heavy rains across Nigeria caused large-scale flooding affecting 103 Local Government Areas in twelve states and 826 000 people. On 17 September, a national disaster was declared in four states (Kogi, Delta, Niger and Anambra), the national contingency plan was activated, and the government called on the sectors to step in, supported by the United Nations. A situation room at the National Emergency Management Agency (NEMA) headquarters in Abuja was activated to centralize data collection and analysis, and five emergency operations centres were set up across the affected states. On 11 October, the emergency declaration was extended to five additional states (Kebbi, Adamawa, Taraba, Rivers, Bayelsa). Leading the government's response, NEMA conducted twelve assessments with the aim of identifying higher grounds for the displaced people and assessed the status of the states' preparedness.

WFP's existing Memorandum of Understanding with NEMA on capacity strengthening enabled WFP to quickly provide support to NEMA's flood response through technical assistance on vulnerability analysis and mapping (VAM) and information management, in close cooperation with OCHA and other key stakeholders.

WFP Nigeria stepped up preparedness and readiness actions to ensure it was prepared for the flooding risk and submitted IR-PREP 201142 to provide capacity and preparedness support to the Government in the field of vulnerability assessment and mapping, information management, coordination and supply chain preparedness.

Meanwhile, at the request of the National Emergency Management Agency (NEMA), in consultation with the United Nations Office for the Coordination of Humanitarian Affairs (OCHA) Country Office in Nigeria, in September and October 2018, an United Nations Disaster Assessment and Coordination (UNDAC) team was mobilised to assist the Government of Nigeria in its response to the floods.

WFP rapidly deployed two surge staff into NEMA's situation room to provide VAM, information management, and coordination support together with UNDAC, OCHA and International Organization for Migration (IOM) teams, with additional surge staff in supply chain arriving a few days later.

With support from WFP Headquarters and VAM officers at the regional bureau, the country office produced weekly flood monitoring briefs, used remote sensing imagery and information to map the flood extent, and prepared a rainfall forecast. The surge capacity elaborated scenarios to estimate the size of the vulnerable population potentially affected (built on 2016 and 2017 scenario). On 18 September, the European Commission activated the Copernicus Emergency Management Service which provided information and forecast on the flood situation, working in close collaboration with WFP's geographical information system (GIS) and early warning teams to predict and manage flood disaster impact and risks. Through IR-PREP 201142, WFP's surge capacity supported NEMA and its situation room through capacity strengthening, trainings to staff as well as information management services including food security reporting; information dissemination and monitoring of information flows from emergency operations centres (EOC); reporting and templates.

Regarding supply chain management, WFP supported NEMA and SEMA in general supply chain preparedness for flood response, including logistics processes and warehousing services and the pre-identification of retailers in and around high-risk areas. WFP assessed the disaster response logistics capacity of SEMA and NEMA in Owerri, Imo state and made recommendations to further enhance NEMA's logistics processes.

WFP participated in all NEMA emergency management meetings and ensured close liaison and coordination with different surge capacities such as UNDAC, OFDA, IFRC's FACT team and IOM. Support was also provided to food security and supply chain coordination mechanisms at Abuja level with information management, VAM technical analysis and sector coordination.

A VAM and information management consultant was deployed for three months to continue supporting NEMA in information management, coordination and GIS mapping, with special focus on vulnerability assessment and field support, which are key areas where WFP may further support NEMA in 2019. The consultant liaised with FAO to facilitate two Food Security Sector meetings held at the Federal Ministry of Agriculture and Rural Development and provided guidance on processes for food security needs assessment, but no assessment was conducted during the period covered by this report.

#### Results



Overall, WFP's support to the Government-led flood response contributed to the timely availability of information provided through NEMA situation reports on the estimates of populations in need of assistance, and improved coordination with the United Nations Disaster Assessment and Coordination (UNDAC) as well as with OCHA and IOM teams. Specifically, this project provided information management services and support to NEMA in three main areas, namely food security reporting to enhance the work of NEMA's situation room (including the situation report); analysis of how information is disseminated and monitored, and mapping of information flows from the emergency operations centres; and lastly, capacity strengthening support and training to NEMA staff on the use of reporting templates and reporting norms. Recommendations were made to NEMA with regard to reporting templates to enhance food security reporting. These efforts contributed to improving information streams from the affected areas to the NEMA situation room, while ensuring timely availability of information products to NEMA's management to enable better planning and decision-making for an effective humanitarian response.

Through the three-month deployment of a consultant specialized in information management and vulnerability analysis and mapping (VAM), WFP assisted NEMA in the publication of six situation reports. The reports identified findings that were circulated to all stakeholders to enhance communication and coordination. Opportunities leveraging WFP's core capabilities in food security and evidence-based contextual assessments will continue to be explored in consultation and coordination with NEMA, but also with other stakeholders such as OCHA, the United Nations International Children's Emergency Fund (UNICEF), IOM, the International Federation of Red Cross and Red Crescent Societies (IFRC), the Nigerian Red Cross, the Office of United States Foreign Disaster Assistance (OFDA), European Civil Protection and Humanitarian Aid Office (ECHO) and others who were contributing capacity and resources in support of the response.

Hands-on support was provided to NEMA through WFP's regional VAM officers in the form of flood monitoring briefs, information products, remote sensing imagery and mapping of flood-affected locations, and a rainfall forecast. As part of a scenario planning exercise, WFP highlighted the potential effects of the crisis on the population and identified general and unique vulnerabilities as a result thereof.

With the arrival of the UNDAC team WFP's involvement at NEMA was gradually scaled down. Nevertheless, WFP remains available to provide capacity building and enhance coordination between NEMA and UNDAC in the field of information management. With improved information management systems, templates and procedures in place, coupled with capacity building provided to NEMA staff, it is expected that NEMA will be better prepared to manage information flows and develop information products for future crisis responses. The IR-PREP 201142 enabled the country office to enhance its understanding of NEMA and how WFP, together with partners, can continue to work with NEMA in 2019 to improve Nigeria's preparedness for floods. For example, WFP is currently exploring how it may, in collaboration with the Nigeria Hydrological Services Agency and the Nigerian Meteorological Agency, assist the Government in improving early warning systems using weather forecast, precipitation data and earth observatory satellites to better predict future flood occurrences.



## **Figures and Indicators**

#### **Data Notes**

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Flooded area in Lokoja, Kogi State, Nigeria. September 2018.