

COUNTRY STRATEGIC PLAN REVISION

REVISION – FOR APPROVAL

Burkina Faso Country Strategic Plan (2019-2023), Revision 01

Gender and age marker code: 3|

	Current	Change	Revised
Duration	<i>1 January 2019 – 31 December 2023</i>	<i>No change</i>	<i>1 January 2019 – 31 December 2023</i>
Beneficiaries	1 632 153	38 060	1 670 213
Total cost (USD)	172 776 493	40 490 878	213 267 370
Transfer	131 286 100	33 805 293	165 091 393
Implementation	19 748 991	4 180 347	23 929 338
Direct support costs	11 196 358	33 964	11 230 322
Subtotal	162 231 448	38 019 604	200 251 052
Indirect support costs (6.5 percent)	10 545 044	2 471 274	13 016 318

1. RATIONALE

1. WFP is accompanying the Government of Burkina Faso in its efforts to fight food insecurity and malnutrition through a new 5-year Country Strategic Plan (CSP). The plan covers the period 1 January 2019 to 31 December 2023. Informed by the national Zero Hunger Strategic Review, the CSP is articulated around six Strategic Outcomes and seven Activities with respective assistance modalities.
2. Since January 2016, the security situation in Burkina Faso has been increasingly worsening due to frequent attacks, targeted assassinations and kidnappings by non-state armed groups, mainly in the northern part of the country, resulting in forced displacement of thousands of people.
3. The deteriorating security context accompanied by a significant increase in new internally displaced populations and a surge of life-saving needs require humanitarian actors including WFP to provide immediate and effective relief assistance, including through the delivery of additional specialized nutritious products to meet the food and nutrition needs of crisis-affected populations and to help avert a deterioration of their nutritional status.
4. This budget revision (BR1) to WFP Burkina Faso CSP is required to allow the country office to add new assistance modalities and make necessary technical adjustments to continue providing timely and adequate assistance to targeted vulnerable populations.
5. More specifically, a new assistance modality (in-kind food) will be integrated under Activity 5 (Strategic Outcome 4), thereby allowing the country office to receive a pending USD 3 million contribution from USAID and plan related contributions for the following years.
6. The second major change through BR1 concerns the addition of high-calorie products such as BP-5 (“*Beredskaps Proviant*” or Preparedness Ration in English), a one-off donation from Norway, to the food baskets provided by WFP under Activities 1

(Strategic Outcome 1) and 2 (Strategic Outcome 2), in order to continue providing timely and adequate assistance to targeted vulnerable groups.

7. The third major change included in this BR1 will allow the Country Office to capture a contribution from the World Bank under Activity 7 (Strategic Outcome 6) to replenish Burkina Faso's National Strategic Food Reserve Agency or *Société Nationale de Gestion du Stock de Sécurité* (SONAGESS). Leveraging its supply chain capacity and technical expertise, WFP will purchase and transfer locally produced cereals to SONAGESS, the government agency in charge of managing the national security stock. The food stocks constitute a key safety net within the larger government-led social protection systems.
8. This BR will also enable technical adjustments in the Budget Planning Tool (BPT), in line with the new approved organisational chart.
9. The present revision does not affect the duration of the CSP, which is from 1 January 2019 to 31 December 2023.

2. CHANGES

Strategic orientation

10. This budget revision does not affect WFP's strategic orientation in Burkina Faso which remains focused on saving lives and protecting livelihoods by delivering an integrated food and nutrition assistance package. The six Strategic Outcomes outlined in the CSP are still relevant, contributing to achieving the Government's priorities and objectives as delineated in the National Plan for Economic and Social Development (*Plan National de Développement Economique et Social, PNDES, 2016-2020*).
11. The present budget revision concerns four out of six Strategic Outcomes described in the CSP. BR1 seeks therefore to adjust WFP's food baskets, absorb pending and upcoming in-kind contributions for activities related to food assistance for asset creation (FFA) while ensuring effective and timely service provision to various national entities under Strategic Outcomes 1, 2, 4 and 6.

Strategic outcomes

12. More specifically, this budget revision entails the following relevant changes:
13. Under Strategic Outcome 1: Activity 1, "Crisis-affected populations in targeted areas, including refugees, internally displaced people and host communities, are able to meet their basic food and nutrition needs during and in the aftermath of crises."
 - Inclusion in the food basket of high-energy BP-5 products;
 - 70 tons of BP-5 given by Norway and related costs will be taken into consideration as part of the current BR.
14. Under Strategic Outcome 2: Activity 2, "Food-insecure populations in targeted areas including school-age children, have access to adequate and nutritious food all year"
 - Inclusion in the food basket of high-energy BP-5 products;
 - 130 tons of BP-5 given by Norway and related costs will be taken into consideration as part of the current BR.

15. BR1 does not entail any change to Strategic Outcome 3. Nevertheless, under this outcome, the proposed budget for cereals was not generated in the approved Country Portfolio Budget (CPB). Following technical adjustments, a USD 130,000 increase of the budget has been generated, corresponding to the current value of the cereals.
16. Under Strategic Outcome 4: Activity 5, “Smallholder farmers and communities in targeted areas, including those affected by recurrent climate shocks, have more resilient livelihoods and sustainable food systems by 2023.”
 - Addition of in-kind-food modality as a new transfer modality;
 - 1,987 tons of in-kind food donated by USAID and related costs will be taken into consideration as part of the current BR;
 - This in-kind contribution will allow the Country Office to add 38,060 new beneficiaries under Activity 5, thereby contributing to addressing the growing urgent needs in terms of livelihoods enhancement.
17. Conditional cash-based transfers (CBT), vouchers and capacity strengthening, already taken into consideration, will remain.
18. Under Strategic Outcome 6: Activity 7, “Humanitarian and development partners benefit from common services that enable them to reach and operate in targeted areas all year.”
 - This activity, whose initial budget was zero, will be activated following the request from the World Bank to use WFP’s experience and expertise in food purchase to replenish the National Strategic Food Reserve Stock. Over USD 21 million will be transferred to WFP from the World Bank for this purpose.
19. Strategic Outcome 5 remains unchanged.

Beneficiary analysis

20. Targeted beneficiaries that WFP will serve through the CSP and especially under activities concerned by this budget revision have already been identified. Although this revision does not affect the category of targeted beneficiaries, the number of beneficiaries for Activity 5 will increase.
21. With regards to Activity 5 (Strategic Outcome 4), food and nutrition security analysis, especially the *Cadre Harmonisé* figures, will be used to target communities, particularly climate-affected smallholders. At household level, targeting will be based on community-based participatory approach. Once vulnerability criteria are defined together with the communities, WFP will apply them through a short questionnaire. A door-to-door survey will be used to identify potential beneficiaries. Using a scoring system, final beneficiary lists will be established and validated by community representatives. SCOPE will be used to register both cash-based transfers (CBT) and in-kind food beneficiaries whenever and wherever possible.

TABLE 1: DIRECT BENEFICIARIES BY STRATEGIC OUTCOME, ACTIVITY & MODALITY

Strategic Outcome	Activity ¹	Period	Women (18+ years)	Men (18+ years)	Girls (0-18 years)	Boys (0-18 years)	Total
1	Activity 1. Integrated assistance package for crisis-affected people [Food]	Revised (no change)	107 075	115 264	86 481	61 180	370 000
	Activity 1. Integrated assistance package for crisis-affected people [CBT]	Revised (no change)	107 075	115 264	86 481	61 180	370 000
	Activity 1. Integrated assistance package for crisis-affected people [CS]	Revised (no change)	107 075	115 264	86 481	61 180	370 000
2	Activity 2. School meals for vulnerable children [Food]	Revised (no change)	189 839	193 376	0	0	383 215
	Activity 3. Beneficiaries targeted by government social safety nets [CBT]	Revised (no change)	23 854	26 994	19 347	19 805	90 000
	Activity 3. Beneficiaries targeted by government social safety nets [CS]	Revised (no change)	23 854	26 994	19 347	19 805	90 000
3	Activity 4. Specialized nutritious food and integrated programmes to manage acute malnutrition and prevent stunting [Food]	Revised (no change)	121 872	3 068	335 264	277 166	737 370
	Activity 4. Specialized nutritious food and integrated programmes to manage acute malnutrition and prevent stunting [CBT]	Revised (no change)	14 376	3 068	16 604	15 922	49 970
	Activity 4. Specialized nutritious food and integrated programmes to manage acute malnutrition and prevent stunting [CS]	Revised (no change)	38 289	0	8 396	0	46 685
4	Activity 5. Livelihood and asset creation, value chain development, weather insurance schemes and innovative production technologies and practices (CBT)	Revised (no change)	27 831	31 494	22 568	23 107	105 000
		Current	27 831	31 494	22 568	23 107	105 000
		Increase/decrease	10 088	11 416	8 180	8 376	38 060
	Activity 5. Livelihood and asset creation, value chain development, weather insurance schemes and innovative production technologies and practices (CS)	Revised	37 919	42 910	30 748	31 483	143 060
		Current	0	0	0	0	0
		Increase/decrease	10 088	11 416	8 180	8 376	38 060
	Activity 5. Livelihood and asset creation, value chain development, weather insurance schemes and innovative production technologies and practices (Food)	Revised	10 088	11 416	8 180	8 376	38 060
Current		0	0	0	0	0	
TOTAL <i>(without overlap)</i>	Current		665 402	627 194	237 755	101 802	1 632 153
	Increase/decrease		10 088	11 416	8 180	8 376	38 060
	Revised		675 490	638 610	245 935	110 178	1 670 213

Transfers

22. Strategic Outcome 1: Activity 1, distribution of high-energy products such as BP-5 as part of the food basket, in addition to previously identified food commodities.

23. Strategic Outcome 2: Activity 2, distribution of high-energy products such as BP-5 as part of the food basket, in addition to previously identified food commodities.

¹ Indicate whether transfer is in the form of in-kind, CBT or capacity strengthening. If more than one modality per activity, duplicate the rows.

24. Strategic Outcome 4: Activity 5, food assistance in the form of in-kind food will be provided, in addition to conditional CBT and capacity strengthening (CS) that are the current assistance modalities for Activity 5. Considering the increasing trend of resilience needs in WFP targeted regions, the cash beneficiary caseload is not reduced.
25. Strategic Outcome 6: Activity 7, WFP will provide procurement services for the government agency responsible of the National Strategic Food Reserve using funding from the World Bank. This food reserve allows the Government to sell cereals at social prices (subsidized) and provide general food distribution to vulnerable people during food deficit periods. Through specific interventions directed towards vulnerable groups during the lean season, other partners including WFP complement the Government's operations.

TABLE 2: FOOD RATIONS (g/person/day) AND CASH-BASED TRANSFER VALUE (USD/person/day) BY STRATEGIC OUTCOME AND ACTIVITY																	
Beneficiary type	Strategic outcome 1			Strategic outcome 2			Strategic outcome 3				Strategic outcome 4			Strategic outcome 5	Strategic outcome 6		
	Activity 1			Activity 2	Activity 3		Activity 4				Activity 5			Activity 6	Activity 7		
	Refugees, IDPs and populations affected by shocks	Primary school students	Beneficiaries of social programmes in peri-urban areas, including adolescent girls	Children under 6 – 23 months	Children under 6 – 59 months	PLWG	ART clients	Asset creation	Smallholder farmers	Weather insurance beneficiaries	Government entities	Humanitarian/development partners that benefit from common services provided by WFP					
Modality	Food + cash (refugees)	Food + cash (IDPs)	Food + cash (pop. affected by shocks)	Food	Cash	Capacity strengthening	Food or voucher	Food	Food	Food	Cash	Food	Cash	Capacity strengthening	Cash	Capacity strengthening	Services
Cereals	200	200	200	160									450				
Pulses	50	50	50	40													
Peas												150					
Oil	25	25	25	20				20	20			50					
Salt	5	5	5	3													
Supercereal	25	25		60				250	250								
Supercereal plus							200										
Plumpy' Sup								100									
High energy products/BP-5	250	250		200													
Micronutrient powder				0.5													
Yogurt				250													
Dates	3.70								67								
Total kcal/day	2 399	2 309	1 069	2 186			1 290	544	1 131	1 295		2 574					
% kcal from protein	12.3	12.9	12.6	12.2			16.6	10.2	13.8	12.4		10.3					
Cash-based transfer (USD/person/day)	0.27	0.27	0.13		0.36		0.40				0.27		0.34		0.34		
Number of feeding days per year	360	360	120	162	360		120	90	90	120		130	123		6		

Food type / cash-based transfer	Current Budget		Increase/Decrease		Revised Budget	
	Total (MT)	Total (USD)	Total (MT)	Total (USD)	Total (MT)	Total (USD)
Cereals	27 867	14 888 692	6 890	6 145 667	34 757	21 034 359
Pulses	6 452	5 261 125	2 585	3 729 241	9 037	8 990 366
Oil and Fats	3 520	2 277 701	865	677 053	4 385	2 954 755
Mixed and Blended	13 685	18 055 699	200	600 005	13 885	18 655 704
Others	3 378	7 825 229	0	224	3 378	7 825 453
TOTAL (Food)	54 902	48 308 447	10 540	11 152 190	65 442	59 460 637
Cash Based Transfer & Comm. Vouchers		47 386 611		0		47 386 611
TOTAL (Food and CBT value - USD)	54 902	95 695 058	10 540	11 152 190	65 442	106 847 248

3. COST BREAKDOWN

TABLE 4: COST BREAKDOWN OF THE REVISION ONLY (USD)

WFP Strategic Results/ SDG Targets	Total	SR 01	SR 01	SR 02	SR 04	SR 05	SR 08
WFP Strategic Outcomes		Strategic Outcome 01	Strategic Outcome 02	Strategic Outcome 03	Strategic Outcome 04	Strategic Outcome 05	Strategic Outcome 06
Focus Area		CRISIS RESPONSE	RESILIENCE BUILDING	RESILIENCE BUILDING	RESILIENCE BUILDING	ROOT CAUSES	CRISIS RESPONSE
Transfer	33 805 293	2 344 890	1 411 385	-302 324	10 977 539	0	19 373 803
Implementation	4 180 347	31 449	59 679	8 225	3 808 700	0	272 294
Total Transfer and Implementation	37 985 640						
Direct Support Costs	33 964						
Sub-total	38 019 604						
Indirect Support Costs	2 471 274						
TOTAL	40 490 878						

TABLE 5: OVERALL CSP/ICSP/LEO COST BREAKDOWN, AFTER REVISION (USD)

WFP Strategic Results	Total	SR 01	SR 01	SR 02	SR 04	SR 05	SR 08
WFP Strategic Outcomes		Strategic Outcome 01	Strategic Outcome 02	Strategic Outcome 03	Strategic Outcome 04	Strategic Outcome 05	Strategic Outcome 06
Focus Area		CRISIS RESPONSE	RESILIENCE BUILDING	RESILIENCE BUILDING	RESILIENCE BUILDING	ROOT CAUSES	CRISIS RESPONSE
TOTAL	213 267 371	51 284 363	46 257 095	31 467 411	59 722 747	2 622 196	21 913 558
Transfer	165 091 393	40 299 823	36 612 127	23 027 358	43 890 377	1 887 905	19 373 803
Implementation	23 929 338	5 092 103	4 335 202	4 833 044	8 962 921	433 772	272 294
Total transfer & Implementation	189 020 731	45 391 926	40 947 329	27 860 402	52 853 298	2 321 677	19 646 097
Direct Support Cost	11 230 322	2 762 405	2 486 563	1 686 462	3 224 399	140 479	930 014
Sub-total	200 251 052	48 154 331	43 433 892	29 546 865	56 077 697	2 462 156	20 576 111
Indirect Support Costs	13 016 318	3 130 032	2 823 203	1 920 546	3 645 050	160 040	1 337 447

Annex 1: Revised Line of Sight

BURKINA FASO						
SR 1 - Everyone has access to food (SDG Target 2.1)		SR 2 - No one suffers from malnutrition (SDG Target 2.2)		SR 4 - Food systems are sustainable (SDG Target 2.4)	SR 5- Countries have strengthened capacities to implement the SDGs (SDG 17.9)	SR 8- Global partnership support (SDG 17.16)
CRISIS RESPONSE	RESILIENCE BUILDING	RESILIENCE BUILDING	RESILIENCE BUILDING	ROOT CAUSES	CRISIS RESPONSE	
<p>OUTCOME 1: Crisis affected populations, including refugees, IDPs and host communities in targeted areas are able to meet their basic food and nutrition needs during and in the aftermath of a crisis</p>	<p>OUTCOME 2: Food insecure populations including school-age children, in targeted areas have access to adequate and nutritious food all year-round</p>	<p>OUTCOME 3: Nutritionally vulnerable populations including children aged 6-59 months, pregnant and lactating women and girls (PLW/Gs), antiretroviral therapy (ART) clients, in targeted areas have improved nutritional status all year round</p>	<p>Outcome 4: Smallholder farmers and communities including those affected by recurrent climate shocks, in targeted areas have more resilient livelihoods and sustainable food systems by 2023</p>	<p>OUTCOME 5: National institutions have strengthened capacities to manage shock-responsive systems, food security, nutrition and social protection programmes and policies by 2023</p>	<p>OUTCOME 6: Humanitarian and development partners in Burkina Faso have access to common services to access and operate in targeted areas throughout the year</p>	
<p>OUTPUTS:</p> <p>1.1 Crisis-affected refugees (Tier 1) receive in a timely manner food, nutritional products, school meals, cash-based transfers (CBT), non-food items, in sufficient quantity and quality to meet their basic food needs (Output category A1).</p> <p>1.2 Targeted beneficiaries (Tier 1) receive timely and adequate conditional food assistance for assets or trainings to meet their food requirements while improving their livelihoods (output category A2)</p> <p>1.3 Crisis-affected IDPs and host communities (Tier 1) receive in a timely manner food, nutritional products, CBT, non-food items, in sufficient quantity and quality to meet their basic food needs (Output category A1)</p> <p>1.4 Crisis-affected beneficiaries (Tier 1) receive social and behaviour change communication (SBCC) (output category E) to improve nutrition-related practices (SR2)</p> <p>1.5 Crisis-affected children and PLW/Gs (Tier 1) receive adequate and timely specialized nutritious food (output category B) to prevent and treat MAM (SR 2)</p> <p>1.6 Targeted populations (Tier 2) affected by climate shocks and other disruptions, benefit from enhanced cooperating partners' capacity, to ensure their safe and adequate access to food (Output category C)</p>	<p>OUTPUTS:</p> <p>2.1 Children attending school (Tier 1) receive timely and adequate nutritious meals to meet their food and nutrition needs and support school attendance (Output category A1)</p> <p>3.1 Targeted beneficiaries of the single registry including those living in peri-urban areas and persons with disabilities (Tier 1) receive timely and adequate food/CBT to meet their food and nutrition needs (Output category A1)</p> <p>3.2 Adolescent girls from vulnerable households benefiting from social safety net programmes including those living in peri-urban areas receive professional trainings and SBCC (Tier 2) to enhance self-reliance (Output category C)</p>	<p>OUTPUTS:</p> <p>4.1 Targeted children aged 6-23 months and PLW/Gs (Tier 1) receive adequate and timely specialized nutritious food to prevent moderate acute malnutrition (Output category B)</p> <p>4.2 Targeted beneficiaries (Tier 1) receive SBCC (output category E) to improve nutrition-related practices and prevent malnutrition</p> <p>4.3 Targeted children aged 6-59 months and PLW/Gs (Tier 1) receive adequate and timely specialized nutritious food to treat moderate acute malnutrition (Output category B)</p> <p>4.4 Targeted malnourished (ART) clients (Tier 1) receive specialized nutritious food in sufficient quantity and quality to treat moderate acute malnutrition and increase adherence to treatment (Output category B)</p>	<p>OUTPUTS:</p> <p>5.1 Targeted vulnerable populations (Tier 1) receive timely food assistance for asset creation to meet their immediate food and nutrition needs (Output category D)</p> <p>5.2 Targeted populations (Tier 2) benefit from assets built or restored and other livelihood support interventions to improve their resilience to natural shocks and adaptation to climate change (output category D)</p> <p>5.3 Targeted smallholder farmers (Tier 2) have improved access to innovative production technologies, best practices, structured markets and pro-smallholder services to enhance their role in the value chain including in relation to home-grown school feeding (Output category C)</p> <p>5.4 Value chain actors especially the private sector (Tier 3) benefit from an enhanced enabling environment to strengthen local economy (Output category I)</p>	<p>OUTPUTS:</p> <p>6.1 Food insecure and nutritionally vulnerable populations (Tier 2) benefit from strengthened government and partners-led gender-responsive and adaptive social protection, climate and disaster risk reduction systems and supply chain mechanisms to meet their food and nutrition needs (Output Category C)</p> <p>6.2 Food insecure populations (Tier 2) benefit from enhanced hunger-related policy development and implementation, and private sector engagement including food fortification to improve their nutritional status and income (Output Category I)</p>	<p>OUTPUTS:</p> <p>7.1 Crisis affected communities (Tier 2) benefit from common services provided to humanitarian and development partners to receive timely and effective assistance (Output Category H)</p>	
<p>ACTIVITY 1: Provide an integrated assistance package including food assistance (conditional and/or unconditional), school meals, and specialized nutritious food to refugees, IDPs, host population, children and PLW/Gs affected by climate shocks, conflicts and other disruptions [Activity category 1: Food, CBT & CS]</p>	<p>ACTIVITY 2: Provide school meals to vulnerable children during the primary school year, including take home rations for girls [Activity category 4: Food & CS]</p> <p>ACTIVITY 3: Provide assistance through CBT to beneficiaries targeted by government social safety nets including capacity strengthening for adolescent girls [Activity category 1: CBT & CS]</p>	<p>ACTIVITY 4: Support beneficiaries through the provision of specialized nutritious food and integrated programmes (including SBCC) to manage acute malnutrition and prevent stunting [Activity category 6: Food & CBT & CS]</p>	<p>ACTIVITY 5: Support targeted groups through livelihood and asset creation, gender-responsive and nutrition sensitive value chain development, weather insurance schemes, and innovative production technologies and practices [Activity category 2: CBT, Food & CS]</p>	<p>ACTIVITY 6: Provide capacity-strengthening support including emergency response, early warning systems, supply chain, National PAP, weather insurance, nutrition-sensitive social safety net data collection and management, to national institutions and partners [Activity category 9: CS]</p>	<p>ACTIVITY 7: ICT, Logistics and other additional supports may be provided to partners if needed [Activity category 10: SD]</p>	