



World Food Programme
Programme Alimentaire Mondial
Programa Mundial de Alimentos
برنامج الأغذية العالمي

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Operational matters – Projects approved
by correspondence

For information

Executive Board documents are available on WFP's website (<https://executiveboard.wfp.org>).

Revision of Togo transitional interim country strategic plan and corresponding budget increase

	Current	Change	Revised
Duration	1 January 2018– 30 June 2019	1 July 2019– 31 December 2019	1 January 2018– 31 December 2019
Beneficiaries	–	–	–
(USD)			
Total cost	745 083	183 577	928 660
Transfers	499 374	91 514	590 888
Implementation	115 870	26 048	141 918
Adjusted direct support costs	84 363	57 040	141 403
Subtotal	699 608	174 602	874 209
Indirect support costs (6.5 percent)	45 475	8 976	54 451

Gender and age marker: 2A*

* <http://gender.manuals.wfp.org/en/gender-toolkit/gender-in-programming/gender-and-age-marker/>.

Decision

The Board approved by correspondence the revision of the Togo transitional interim country strategic plan and the corresponding budget increase of USD 183,577 outlined in the present document.

9 August 2019

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Rationale

1. This second revision of the Togo transitional interim country strategic plan (T-ICSP) will extend the end date of the T-ICSP from 30 June 2019 to 31 December 2019. This will allow ample time for the country office to finalize discussions with the Government and make necessary adjustments to the country strategic plan (CSP) for 2020–2023. The first revision of the T-ICSP, approved in November 2018, extended the end date of the T-ICSP from 31 December 2018 to 30 June 2019. The revision enabled WFP to continue to support the Government in implementing its national school feeding policy and operational strategies. This entailed advocacy to accelerate the adoption of an updated national school feeding policy and a school feeding law and the provision of technical guidance on how to develop a national school feeding programme based on the home-grown school feeding model.
2. In April 2019, within the framework of Togo's national development plan for 2018–2022 and based on a newly developed national funding mechanism targeting the agricultural sector, the Ministry of Agriculture and the Ministry of Grassroots Development formally requested the country office for support through measures to strengthen links between smallholder farmers and school canteens. In collaboration with the Food and Agriculture Organization of the United Nations, WFP would work closely with the technical departments of planning and the Ministry of Agriculture's Institute for Technical Advice and Support (*Institut de conseil et de l'appui technique*). WFP would also provide support to the National Agency for Grassroots Development Support (*Agence nationale d'appui aux développements à la base*) to improve local development.
3. This would specifically entail strengthening and developing capacities, promoting access to food markets, inputs and innovative agricultural techniques and strengthening partnerships in support of the integrated school feeding programme.
4. Due to the above-mentioned request from the Government of Togo and the ensuing discussions, which will affect the CSP, WFP wishes to postpone the start date of the CSP to 1 January 2020.
5. The proposed revision would allow for the continuation of the activities under the T-ICSP until the end of 2019. Specifically it would:
 - extend the end date of the T-ICSP by six months, to 31 December 2019;
 - increase transfer costs under the T-ICSP by USD 91,514;
 - increase implementation costs by USD 26,048; and
 - increase adjusted direct support costs by USD 57,040.

Changes

Strategic orientation

6. The proposed revision would not result in any changes to the strategic orientation of the T-ICSP.

Strategic outcome

7. No changes to the strategic outcome or activities are proposed.
8. The T-ICSP seeks to achieve the following strategic outcome: National institutions have strengthened capacity to manage food security and nutrition policies and programmes by 2023.
9. The two activities would remain:
 - Activity 1: Provide policy support and technical assistance to school meal programme stakeholders; and
 - Activity 2: Provide technical support to the Government in school feeding data analysis, reporting and monitoring and evaluation.
10. During the proposed extended term of the T-ICSP the country office would:

- a) update the mapping of the smallholders and food processors that are supplying food for the school feeding programme (activity 1);
- b) identify good practices in the contractual arrangements between the smallholder organizations and the school canteen management committees (activity 1);
- c) undertake a capacity needs assessment of government ministries and their decentralized structures that are involved in the school feeding programme (activity 2); and
- d) develop an operational capacity strengthening plan for implementation during the 2019–2020 school year (activity 2).

Risk management

11. There is some risk of not attracting sufficient funding for the activities planned for the extension period. More intensive resource mobilization efforts will therefore be required.

Beneficiary analysis

12. The Government of Togo currently provides school meals in 306 schools, reaching 91,000 primary schoolchildren across the country, and has recently committed to setting up in 10 pilot schools an integrated school meals model incorporating local food production; community awareness-raising on good nutrition practices; school gardens; water, sanitation and hygiene; vaccination; and deworming. The model has been developed in partnership with the Food and Agriculture Organization of the United Nations and the World Health Organization.
13. There will be no change in the overall approach to targeting and selecting beneficiaries: about 2,185 (60 percent female) school directors, teachers, school management committees, cooks and members of smallholder organizations would benefit from WFP capacity-building activities.
14. Through this second revision of the T-ICSP, WFP will work with the Statistical Department of the Ministry of Agriculture and the decentralized directorates of the Ministry of Grassroots Development to register and map smallholder farmers and small processors, with an emphasis on gender equality, equity and inclusiveness, including with regard to people living with physical disabilities and other forms of vulnerability.
15. Monitoring and evaluation arrangements will remain the same.
16. These activities are expected to be migrated into the CSP.

Cost breakdown

17. The overall impact of this revision on costs is an increase of USD 183,577.

TABLE 1: COST BREAKDOWN OF THE REVISION ONLY (USD)	
	Strategic Result 1/ SDG Target 17.9
Strategic outcome	1
Focus area	Root causes
Transfer	91 514
Implementation	26 048
Adjusted direct support costs	57 040
Subtotal	174 602
Indirect support costs (6.5%)	8 976
Total	183 577

TABLE 2: COST BREAKDOWN OF THE FULL T-ISCP FOLLOWING REVISION (USD)	
	Strategic Result 1/ SDG Target 17.9
Strategic outcome	1
Focus area	Root causes
Transfer	590 888
Implementation	141 918
Adjusted direct support costs	141 403
Subtotal	874 209
Indirect support costs (6.5%)	54 451
Total	928 660