

**COUNTRY STRATEGIC PLAN REVISION FOR APPROVAL BY THE  
REGIONAL DIRECTOR**

**TRANSMITTAL SLIP – FOR SIGNATURES**

**Ecuador Country Strategic Plan, Revision 4**

5) To:	Initials	In Date	Out Date	Reason for Delay
Miguel Barreto, Regional Director				
4) Through:	Initials	In Date	Out Date	Reason for Delay
Thomas Georgi, Budget and Programming Officer, RBP				
3) Through:	Initials	In Date	Out Date	Reason for Delay
Belkacem Machane, Supply Chain Officer, RBP				
2) Through:	Initials	In Date	Out Date	Reason for Delay
Giorgia Testolin, Programme Adviser, RBP				
1) From:	Initials	In Date	Out Date	Reason for Delay
Mario Touchette, CD Ecuador Country Office				
I have reviewed the revised CSP and confirm that it meets the required standard, including appropriate response to the internal review process. I recommend approval of this revision.				

**Changes**

<u>Strategic Outcome</u>	<u>Focus Area</u>	<u>Modality</u>	<u>Activity</u>	<u>Budget</u>
<input type="checkbox"/> Addition	<input checked="" type="checkbox"/> Crisis Response	<input type="checkbox"/> Food	<input type="checkbox"/> Addition	<input checked="" type="checkbox"/> Transfer Value
<input checked="" type="checkbox"/> Revision	<input checked="" type="checkbox"/> Resilience Building	<input type="checkbox"/> CBT	<input checked="" type="checkbox"/> Revision	<input checked="" type="checkbox"/> Transfer Cost
<input type="checkbox"/> Deletion	<input checked="" type="checkbox"/> Root causes	<input type="checkbox"/> CS	<input type="checkbox"/> Deletion	<input checked="" type="checkbox"/> Implementation Cost
		<input type="checkbox"/> SD		<input checked="" type="checkbox"/> Adjusted DSC

## REVISION – FOR APPROVAL

### Ecuador Country Strategic Plan, Revision 04

Gender marker code: 2A

	<b>Current</b>	<b>Change</b>	<b>Revised</b>
<b>Duration</b>	<i>01 April 2017– 31 December 2021</i>	<i>NA</i>	<i>01 April 2017– 31 December 2021</i>
<b>Beneficiaries</b>	<i>Total: 510,718</i>	<i>306,433</i>	<i>817,151</i>
<b>Total Cost (USD)</b>	<i>Total: 51,252,064</i>	<i>19,973,727</i>	<i>71,225,791</i>
Transfer	39,319,380	17,774,877	57,094,257
Implementation	4,386,793	298,520	4,685,313
Adjusted direct support costs	4,378,608	681,277	5,059,885
Subtotal	48,084,781	18,754,674	66,839,455
Indirect support costs (6.5 percent)	3,167,282	1,219,054	4,386,336

#### 1. RATIONALE

1. The intensification of the Venezuelan regional migration crisis along with the continuous arrival of Colombian refugees steered WFP's most significant operational and funds mobilization efforts during 2018. Almost 108,000 vulnerable people on the move were assisted that year. 87 percent were Venezuelans.
2. As the political and economic situation in Venezuela continues, between January and September 2019, WFP's assistance has reached more than 296,000 people. 93 percent are Venezuelans. It is expected that the continuous exodus of vulnerable people will continue.
3. In this sense, WFP Ecuador needs to significantly increase its efforts to provide food assistance to vulnerable families that continue arriving into the country, both through regular and irregular paths. As migratory regulations in the region have tightened up, at least 43 irregular paths in the northern border with Colombia have been identified.
4. According to the Ecuadorian Ministry of Foreign Affairs, Venezuelan's migration balance reaches almost 300,000 people. It is estimated that by the end of 2019, Venezuelan's migration balance will reach nearly 500,000 people.
5. The first migration wave consisted mainly of Venezuelans of working age – with an overall better socioeconomic profile– coming alone to Ecuador to send remittances to their families. Currently, vulnerable family groups migrate together.
6. According to WFP's 2019 Food Security Assessment, around a third of those entering through Rumichaca and San Miguel have the intention to stay in Ecuador. Previously, around 20 percent had that intention.
7. Data from WFP's 2019 Emergency Food Security Assessment (EFSA) of Venezuelans living in Ecuador shows that 37 percent of Venezuelan households are in extreme poverty and poverty and 57 percent are in severe or moderate food insecurity.
8. WFP's 2019 assessment also studied the profile of Venezuelans entering the northern border and the beneficiaries' perception of WFP's intervention with commodity vouchers exchangeable for food kits.
9. Among the main findings, the study reveals that on average people travel for at least 4 days before reaching the northern border with Ecuador. While 78 percent report having the resources required to reach their final destination, they estimate that these would only last for four additional days.
10. In this sense, people adopt coping strategies such as reducing the number of meals per day, reducing the size of food portions and purchasing cheaper products. The most valued components of the commodity voucher are fruits and canned fish (77 percent and 64 percent respectively).

11. This assistance is related to the Government's declaration of the state of emergency in human mobility in the provinces of Carchi, Pichincha and El Oro on August 9th 2018. Initially, the state of emergency was declared for only one month, but due to the persisting situation, it has been extended until October 2019. It is expected that the declaration will be further extended.
12. Furthermore, the scope of the Venezuelan migration crisis has somehow overshadowed the persisting humanitarian situation in Colombia. With a persisting climate of violence and crime, after Venezuelans, Colombians are the largest group that require humanitarian assistance in the country.
13. To appropriately respond to this escalating situation, WFP Ecuador needs to increase its efforts to provide humanitarian assistance significantly and, therefore, the country portfolio budget for the Strategic Objective 1 needs to be revised accordingly.
14. Adjustments for SO1 include a full revision of 2019's budget and a partial review of the 2020's budget. A final adjustment of 2020's figures will follow soon upon completion of the 2020 Regional Refugee and Migrant Response Plan developed under the leadership of UNHCR and IOM.
15. In addition, WFP Ecuador also requires to proceed with a technical review for Strategic Outcomes 2 and 3. The proposed reviews are budget neutral.
16. The technical review for Strategic Outcome 2 corresponds to an adjustment between 2019 (increase) and 2020 (decrease). WFP actively supports public policies for rural women. In this sense, in coordination with the Ministry of Agriculture (MAG), regional encounters to discuss and improve public policies for rural women are currently taking place. Therefore, the current OBC of activity 4 requires an increase of USD 15,000 to cover the planned implementation agreed with the MAG.
17. The technical review for Strategic Outcome 3, corresponds to an adjustment between 2019 and 2020 (decrease) and 2021 (increase). The proposed budget neutral adjustment aligns the current OBC for activity 6 with the adjusted implementation strategy updated based on a thorough analysis of the territory aligned with WFP's operational capacity.

## 2. CHANGES

### *Strategic Outcomes*

18. The proposed budget revision covers the SO1, SO2 and SO3. While the proposed revision for SO1 focuses on increasing the 2019 and 2020 budget, the revision for SO2 and SO3 corresponds to a budget-neutral technical revision to adjust the OBC between years.

### *Beneficiary analysis*

19. Considering the high influx of vulnerable Venezuelan migrants into Ecuador, the number of beneficiaries under SO1 will be increased for 2019 and 2020. Overall, WFP's assistance under SO1 is addressed to four target groups: 249,678 people in human mobility residing in the country, 475,836 vulnerable migrants in transit, 43,587 people in shelters and canteens, and 10,800 vulnerable groups from the host community.

**TABLE 1: FOOD & CASH TRANSFER BENEFICIARIES  
BY STRATEGIC OUTCOME & ACTIVITY**

Strategic Outcome	Activity	Current			Increase			Revised		
		Boys / Men	Girls / Women	Total	Boys / Men	Girls / Women	Total	Boys / Men	Girls / Women	Total
Strategic Outcome 1	1: Provide CBTs to the most vulnerable populations	231,545	241,923	473,468	123,435	182,998	306,433	354,980	424,921	779,901
Strategic Outcome 2	3: Support and increase the participation of smallholder farmers in national and local commercial mechanisms and markets	17,507	19,743	37,250	0	0	0	17,507	19,743	37,250
<b>TOTAL</b>		<b>249,052</b>	<b>261,666</b>	<b>510,718</b>	<b>123,435</b>	<b>182,998</b>	<b>306,433</b>	<b>372,487</b>	<b>444,664</b>	<b>817,151</b>

<b>STRATEGIC OUTCOME 1</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
<b>1: Provide CBTs to the most vulnerable populations</b>	<b>29,020</b>	<b>158,957</b>	<b>405,429</b>	<b>159,075</b>	<b>27,420</b>	<b>779,901</b>
People in human mobility residing in the country	24,020	34,218	118,500	50,520	22,420	<b>249,678</b>
Migrants in transit (immigration checkpoints)	-	124,677	253,824	97,335		<b>475,836</b>
Shelters and canteens	-	62	32,305	11,220		<b>43,587</b>
Vulnerable groups (host community)	5,000	-	800	-	5,000	<b>10,800</b>
<b>STRATEGIC OUTCOME 2</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
<b>3: Support and increase the participation of smallholder farmers in national and local commercial mechanisms and markets</b>	<b>15,000</b>	<b>12,250</b>	<b>10,000</b>	<b>-</b>	<b>-</b>	<b>37,250</b>
<b>TOTAL</b>	<b>44,020</b>	<b>171,207</b>	<b>415,429</b>	<b>159,075</b>	<b>27,420</b>	<b>817,151</b>

## Transfers

20. The implementation strategy will mostly remain the same. That is, WFP will continue with the following transfers adapted to the characteristic of the beneficiary group:

- **Persons in human mobility in the country:** Existing category includes all types of newly arrived beneficiaries and residents (i.e. refugees, migrants, displaced, other) receiving a standardized monthly value voucher of USD 25 per person.
- **Persons in human mobility at immigration checkpoints/commodity voucher:** Existing category includes beneficiaries at migration checkpoints receiving one-time food assistance (commodity voucher) of USD 5.50 per person at immigration checkpoints.
- **Vulnerable people (shelters/canteens):** Existing category of vulnerable people at shelters and canteens managed by partner organizations, who receive a monthly value voucher of up to USD 50 per person. These vouchers can be redeemed for nutritious and healthy products used to prepare hot meals for this population<sup>1</sup>.
- **Vulnerable groups (nutrition/host community):** Existing category for the provision of food assistance to vulnerable groups, receiving monthly assistance up to USD 50 per person, through value vouchers<sup>2</sup>.

<b>Strategic Outcome</b>	<b>Strategic Outcome 1</b>			
<b>Activity</b>	<i>Activity 1</i>			
<b>Beneficiary type</b>	<b>Persons in human mobility/value voucher</b>	<b>Immigration checkpoints/commodity vouchers</b>	<b>Vulnerable (shelters)/value voucher</b>	<b>Nutritionally vulnerable people/value voucher</b>
<b>Modality (indicate food or cash)</b>	<b>CBT</b>	<b>CBT</b>	<b>CBT</b>	<b>CBT</b>

<sup>1</sup> Originally, shelters were established as part of the protection measures for victims of gender-based violence, victims of human trafficking and newly arrived Colombian refugees. But with the increased Venezuelan migration influx, WFP entered into agreements with new implementing partners to address the needs of this vulnerable population. Partner organizations receive value vouchers that can be redeemed for nutritious and healthy products that they use to prepare hot meals for the people they assist. Implementation partners are experienced local public and private institutions such as the Jesuit Refugee Service, Women's Federation of Sucumbíos, Social Departments of local governments, among others.

<sup>2</sup> Assistance is provided directly to beneficiaries through value vouchers. During 2019, this type of transfer involved a pilot initiative to contribute to an adequate access to food among vulnerable pregnant adolescents in the northern border area of Ecuador.

total kcal/day (to be completed for food and cash modalities)	882	2,100	1,785	1,785
cash (US\$/person/day; use average as needed)	0.83	5.50	1.67	1.67
Number of feeding days per year	180	1	3-5	365

Strategic Outcome	Current Budget	Adjustment	Revised Budget
	Total (US\$)	Total (US\$)	Total (US\$)
1	23,295,123	16,550,513	39,845,635
2	2,235,000	0	2,235,000
<b>TOTAL</b>	<b>25,530,123</b>	<b>16,550,513</b>	<b>42,080,635</b>

Activity 4	Current Budget	Adjustment	Revised Budget
	Total (US\$)	Total (US\$)	Total (US\$)
Year 2019	139,096	15,000	154,096
Year 2020	140,740	(15,000)	125,740
<b>TOTAL</b>	<b>279,836</b>	<b>0</b>	<b>279,836</b>

Activity 6	Current Budget	Adjustment	Revised Budget
	Total (US\$)	Total (US\$)	Total (US\$)
Year 2019	1,651,317	(980,080)	671,237
Year 2020	1,584,033	(485,000)	1,099,033
Year 2021	657,451	1,465,080	2,122,531
<b>TOTAL</b>	<b>3,892,802</b>	<b>0</b>	<b>3,892,802</b>

### 3. COST BREAKDOWN

- The revised budget corresponds to the increase in the number of beneficiaries of the Strategic Outcome 1.

WFP Strategic Results / SDG Targets	SR 1/ SDG 2.1	SR 3/ SDG 2.3	SR 4/ SDG 2.4	SR 5/ SDG 17.9	Total
WFP Strategic Outcomes	Strategic Outcome 1	Strategic Outcome 2	Strategic Outcome 3	Strategic Outcome 4	
Focus Area	Crisis response	Root causes	Resilience building	Roots causes	
Transfer	17,774,877				17,774,877
Implementation	298,520				298,520
Adjusted DSC	<i>(no figures in the grey cells)</i>				681,277
Sub-total					18,754,674
ISC (6.5%)					1,219,054
<b>TOTAL</b>					<b>19,973,727</b>

<b>OVERALL CSP COST BREAKDOWN, FOLLOWING THE REVISION (US\$)</b>					
<b>WFP Strategic Results / SDG Targets</b>	<b>SR 1/ SDG 2.1</b>	<b>SR 3/ SDG 2.3</b>	<b>SR 4/ SDG 2.4</b>	<b>SR 5/ SDG 17.9</b>	<b>Total</b>
<b>WFP Strategic Outcomes</b>	<b>Strategic Outcome 1</b>	<b>Strategic Outcome 2</b>	<b>Strategic Outcome 3</b>	<b>Strategic Outcome 4</b>	
<b>Focus Area</b>	<b>Crisis response</b>	<b>Root causes</b>	<b>Resilience building</b>	<b>Roots causes</b>	
<b>Transfer</b>	57,094,257				<b>57,094,257</b>
<b>Implementation</b>	4,685,313				<b>4,685,313</b>
<b>Adjusted DSC</b>	<i>(no figures in the grey cells)</i>				<b>5,059,885</b>
<b>Sub-total</b>					<b>66,839,455</b>
<b>ISC (6.5%)</b>					<b>4,386,336</b>
<b>TOTAL</b>					<b>71,225,791</b>