Biennial programme of work of the Executive Board (2020–2021)

1. Since 2005, the biennial programme of work is submitted at the first regular and annual sessions for information and at the second regular session for approval. This document is therefore submitted to the Board for information.

2. The biennial programme of work is a living document that is regularly updated on the basis of information received from the Secretariat and Board members; it is also reviewed regularly by the Bureau.
### SUMMARY OF THE BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2020–2021)

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### OPERATIONAL MATTERS
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  - Crisis response revisions of country strategic plans and corresponding budget increases approved by the Executive Director or by the Executive Director and the Director-General of FAO, following comment by Member States (I)
  - Democratic Republic of the Congo

### OPERATIONAL MATTERS
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  - Democratic Republic of the Congo
  - Guatemala
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### ORGANIZATIONAL AND PROCEDURAL MATTERS
- Biennial programme of work of the Executive Board (2020–2021) (I)

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**Operational Matters**

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  - Colombia

**Reports of the Executive Director on operational matters**

-EB.1/2021 (22–26 February)
-EB.A/2021 (21–25 June)
-EB.2/2021 (15–19 November)

**Organizational and procedural matters**

- Biennial programme of work of the Executive Board (2021–2022) (I)

**Biennial programme of work of the Executive Board (2022–2023) (A)**
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ANNUAL REPORTS

EB.A/2020 (29 June–3 July)

➢ **Annual performance report for 2019 (A)**

General Rule VII.2 states: “Each year the Executive Director shall submit to the Board for its consideration and approval an annual report and other reports as directed by the Board.” Governance recommendation (h), approved by the Board at its third regular session in 2000 (decision 2000/EB.3/1 – Follow-up to Executive Board Decision 2000/EB.A/6 on Governance), states: “An Annual Performance Report should be developed based on the Biennial Management Plan previously approved.”

The annual performance report for 2019 aims to present a relevant and evidence-based analysis of WFP’s performance, reflecting the commitments made for the year as defined in the strategic and management plans.

➢ **Annual report of the Ethics Office for 2019 (C)**

The annual report of the Ethics Office will be presented to the Board for its consideration. The report will cover the work of the Ethics Office in each area of its mandate for the period from 1 January to 31 December 2019 and will provide information about its activities.

➢ **Annual report of the Office of the Ombudsman and Mediation Services for 2019 and management note (C)**

The annual report of the Office of the Ombudsman and Mediation Services will be presented to the Board for its consideration. The report will cover the work of the Office of the Ombudsman and Mediation Services in each area of its mandate for the period from 1 January to 31 December 2019 and will provide information about its activities.

EB.A/2021 (21–25 June)

➢ **Annual performance report for 2020 (A)**

General Rule VII.2 states: “Each year the Executive Director shall submit to the Board for its consideration and approval an annual report and other reports as directed by the Board.” Governance recommendation (h), approved by the Board at its third regular session in 2000 (decision 2000/EB.3/1 – Follow-up to Executive Board Decision 2000/EB.A/6 on Governance), states: “An Annual Performance Report should be developed based on the Biennial Management Plan previously approved.”

The annual performance report for 2020 aims to present a relevant and evidence-based analysis of WFP’s performance, reflecting the commitments made for the year as defined in the strategic and management plans.

➢ **Annual report of the Ethics Office for 2020 (C)**

The annual report of the Ethics Office will be presented to the Board for its consideration. The report will cover the work of the Ethics Office in each area of its mandate for the period from 1 January to 31 December 2020 and will provide information about its activities.
➢ Annual report of the Office of the Ombudsman and Mediation Services for 2020 and management note (C)

The annual report of the Office of the Ombudsman and Mediation Services will be presented to the Board for its consideration. The report will cover the work of the Office of the Ombudsman and Mediation Services in each area of its mandate for the period from 1 January to 31 December 2020 and will provide information about its activities.

POLICY ISSUES

EB.1/2020 (16–17 April)

➢ Update on the Integrated Road Map: Proposed delegations of authority and other governance arrangements (A)

Following the implementation of the Integrated Road Map, the Secretariat will present to the Board an update of the delegations of authority, for its approval.

For this item, the Board will also have before it, for information, the comments and recommendations of the Advisory Committee on Administrative and Budgetary Questions and the FAO Finance Committee.

➢ Update on WFP’s implementation of United Nations General Assembly resolution 72/279 (repositioning the United Nations development system) (I)

Board members will receive an update from the WFP Secretariat on the implementation of United Nations General Assembly resolution 72/279, on repositioning the United Nations development system to deliver on the 2030 Agenda. This item is presented to the Board for information.

➢ Oral update on the implications for WFP of the guidance on United Nations sustainable development cooperation frameworks and common country analyses (I)

The Secretariat will provide an update on the guidance and on its implications on WFP’s work and on the elaboration of the United Nations sustainable development cooperation frameworks. The item will be presented to the Board for information.

EB.A/2020 (29 June–3 July)

➢ Mid-term review of the WFP Strategic Plan (2017–2021) (C)

At its 2016 second regular session, the Board approved the WFP Strategic Plan for the period 2017-2021. This mid-term review will report progress on the Strategic Objectives and draw attention to changes since 2016 that need to be taken into account in the next Strategic Plan. This item is presented to the Board for consideration.

➢ Update on WFP’s role in the collective humanitarian response (C)

This document provides an overview of WFP’s role in the collective humanitarian response during the last year, flags trends and challenges affecting WFP’s response and highlights implications for WFP. This item is presented to the Board for consideration.

➢ Update on WFP’s response to HIV and AIDS (I)

The document gives a progress report on the implementation of WFP’s HIV and AIDS policy (WFP/EB.2/2010/4-A) in the context of continued scaling-up of treatment with anti-retroviral drugs. It also describes recent successes in integrating food and nutrition into Global Fund proposals related to HIV and tuberculosis. This item is presented to the Board for information.

➢ Update on WFP’s implementation of United Nations General Assembly resolution 72/279 (repositioning the United Nations development system) (I)

Board members will receive an update from the WFP Secretariat on the implementation of United Nations General Assembly resolution 72/279, on repositioning the United Nations development system to deliver on the 2030 Agenda. This item is presented to the Board for information.
➢ Oral update on the implications for WFP of the guidance on the United Nations sustainable development cooperation frameworks and common country analyses (I)

The Secretariat will provide an update on the guidance and on its implications on WFP's work and on the elaboration of the United Nations sustainable development cooperation frameworks. The item will be presented to the Board for information.

EB.2/2020 (16–20 November)

➢ Revised humanitarian protection policy (A)

Following the recommendation made in the evaluation of the WFP humanitarian protection policy for 2012–2017, the Secretariat will present a revised policy for approval by the Board.

➢ Revised policy for disclosure of oversight reports (A)

The current policy for disclosure of oversight reports was approved by the Board at its 2017 annual session. As a result of the WFP oversight framework approved by the Board at its 2018 annual session and following discussions between the Inspector General and the members, a revised policy for disclosure of oversight reports will be presented to the Board for approval.

➢ Update on collaboration among the Rome-based agencies (I)

At its second regular session in 2010, the Board asked the Secretariat to report annually on Rome-based agency collaboration as a follow-up to the document entitled “Directions for collaboration among the Rome-based agencies” (WFP/EB.2/2009/11-C). The report provides a comprehensive overview on the collaboration, along with any new areas of collaboration, initiatives and partnerships for food and nutrition security.

➢ Compendium of policies relating to the Strategic Plan (I)

At its annual session in 2000, the Board approved the recommendations contained in the report of the working group on governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. At the Board's request in 2010, the compendium was reorganized to focus on policies relating to the goals of the Strategic Plan.

➢ Update on WFP's implementation of United Nations General Assembly resolution 72/279 (repositioning the United Nations development system) (I)

Board members will receive an update from the WFP Secretariat on the implementation of United Nations General Assembly resolution 72/279, on repositioning the United Nations development system to deliver on the 2030 Agenda. This item is presented to the Board for information.

➢ Oral update on the implications for WFP of the guidance on the United Nations sustainable development cooperation frameworks and common country analyses (I)

The Secretariat will provide an update on the guidance and on its implications on WFP's work and on the elaboration of the United Nations sustainable development cooperation frameworks. The item will be presented to the Board for information.

EB.1/2021 (22–26 February)

➢ Revised gender policy (A)

An evaluation of the Gender Policy (2015–2020) will be presented at the 2020 annual session of the Board. Building on the recommendations from this evaluation and on further analysis, a revised gender policy will be presented to the Board for approval.

➢ People policy (A)

Following the recommendations made in the evaluation of WFP People Strategy (2014–2017) examined by the Board at its 2020 first regular session, the Secretariat will present a new people policy to the Board for approval.

➢ Revised anti-fraud and anti-corruption policy (A)

The current anti-fraud and anti-corruption policy was approved by the Board at its 2015 annual session. Following recent developments of the WFP oversight framework, a revised policy will be presented to the Board for its approval.
➢ *Resilience strategy (A) (to be confirmed)*

As a follow-up to the recommendations of the strategic evaluation of WFP's support for enhanced resilience submitted to the Board at its 2019 first regular session, the Secretariat will present to the Board a resilience strategy for its approval.

**EB.A/2021 (21–25 June)**

➢ *Update on WFP’s role in the collective humanitarian response (C)*

This document provides an overview of WFP's role in the collective humanitarian response during the last year, flags trends and challenges affecting WFP's response and highlights implications for WFP.

➢ *Update on WFP’s response to HIV and AIDS (I)*

The document gives a progress report on the implementation of WFP's HIV and AIDS policy (WFP/EB.2/2010/4-A) in the context of continued scaling-up of treatment with anti-retroviral drugs. It also describes recent successes in integrating food and nutrition into Global Fund proposals related to HIV and tuberculosis.

**EB.2/2021 (15–19 November)**

➢ *WFP Strategic Plan (2022–2026) (A)*

Building on the findings from the mid-term review of the Strategic Plan (2017–2021), the WFP Strategic Plan (2022–2026) will enable WFP to articulate its contribution to achieving relevant goals, targets and indicators of the 2030 Agenda for Sustainable Development. The new Strategic Plan will also take into account opportunities and address emerging challenges based on lessons learned from policy, programme and operation evaluations and assessments, and consultations with the Board and other stakeholders.

➢ *Revised school feeding policy (A)*

Building on the recommendations of the evaluation of the school feeding effects on hunger and nutrition that will be presented at the 2021 annual session, a revised school feeding policy will be presented to the Board.

➢ *Country capacity-strengthening policy (A)*

As a follow-up to the recommendations presented to the Board at the first regular session of 2017 in the evaluation of WFP's policy on capacity development, the Secretariat will present a country capacity-strengthening policy for approval.

➢ *Policy on WFP’s role in urban areas (A)*

This policy will build on the document entitled “Urban Food Insecurity: Strategies for WFP”, approved by the Board in 2002, and will reflect recent research, WFP experience in urban contexts and the outcome of the United Nations Conference on Housing and Sustainable Urban Development held in October 2016.

➢ *Update on collaboration among the Rome-based agencies (I)*

At its second regular session in 2010, the Board asked the Secretariat to report annually on Rome-based agency collaboration as a follow-up to the document entitled “Directions for collaboration among the Rome-based agencies” (WFP/EB.2/2009/11-C). The report provides a comprehensive overview on the collaboration, along with any new areas of collaboration, initiatives and partnerships for food and nutrition security.

➢ *Compendium of policies relating to the Strategic Plan (I)*

At its annual session in 2000, the Board approved the recommendations contained in the report of the working group on governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. At the Board's request in 2010, the compendium was reorganized to focus on policies relating to the goals of the Strategic Plan.
RESOURCE, FINANCIAL AND BUDGETARY MATTERS

For all items presented under this section, the Board will have before it, for information, the comments and recommendations of the Advisory Committee on Administrative and Budgetary Questions and the FAO Finance Committee.

EB.A/2020 (29 June–3 July)

➢ Audited annual accounts, 2019 (A)

The audited annual accounts present a full set of financial statements and notes for 2019. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Board of the management controls on which the Secretariat has relied for the preparation of the annual financial statements. This item is presented to the Board for approval.

➢ Replenishment of the Special Account for Wellness Programmes (A)

The Secretariat will present a request for the allocation of funds from the Programme Support and Administrative Equalization Account to the Special Account for Wellness Programmes to allow the continued implementation of the programmes that address the health and safety risks facing WFP employees and their families. This item is presented to the Board for approval.

➢ Annual report of the Audit Committee (C)

At its first regular session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This annual report will cover the activities of the Audit Committee from 1 April 2019 to 31 March 2020. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review. This item is presented to the Board for consideration.

➢ Annual report of the Inspector General (C) and note by the Executive Director (C)

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities.

This report covering 2019 provides the oversight perspective regarding WFP's governance, risk management and control and provides overviews of the activities of the Office of the Inspector General, the Office of Internal Audit and the Office of Inspections and Investigations. The report is submitted together with a note by the Executive Director. The two items are presented to the Board for consideration.

➢ Management review of significant risk and control issues, 2019 (C)

The Secretariat will provide further description and analysis of the eight significant risk and control matters which have been highlighted in the 2019 Executive Director's Statement on Internal Control available in the Audited Annual Accounts, 2019, and which have been prioritized for attention in 2020. The analysis will draw on the review of feedback provided by global management in the 2019 Executive Director Assurance Exercise and references evidence from internal oversight bodies. This item is presented to the Board for consideration.

➢ Report of the External Auditor on the real estate portfolio (C) and WFP management response to the External Auditor's recommendations (C)

This report presents the results of an external audit on the real estate portfolio. The primary aim of the audit was to determine whether: i) the inventory of real estate used by WFP is accurate and sufficiently detailed; ii) WFP's real estate strategy in terms of occupancy and space management is suited to its interests; iii) the day-to-day and financial management of premises is as cost effective as possible; iv) the headquarters extension project will meet the needs of WFP, the timings are on track and it complies with the applicable standards; v) WFP has taken all necessary measures to effectively contribute to the United Nations system target of 50 percent of premises to be shared by 2021. The Secretariat's response to the report's recommendations is also presented. Both documents are presented to the Board for consideration.
➢ Report of the External Auditor on air transport services (C) and WFP management response to the External Auditor’s recommendations (C)

This report presents the results of an external audit on air transport services. The primary aim of the audit was to: i) check whether WFP aviation activities comply with the rules governing air transport activities, air operator selection, staff training and legal liability; ii) analyse the decision making process with regard to the planning, scheduling and implementation of an air operation to ensure its control, suitability and effectiveness; iii) assess whether WFP’s air operations are organized efficiently in terms of logistics and the environment; iv) review WFP’s communications with Member States to ensure that the air services provided and the business model chosen for those services are consistent with the recommendations of the Executive Board. The Secretariat’s response to the report’s recommendations is also presented. Both documents are presented to the Board for consideration.

➢ Report on the implementation of the External Auditor’s recommendations (C)

This report summarizes actions taken by the Secretariat to implement the External Auditor’s recommendations. This item is presented to the Board for consideration.

➢ Report on the utilization of WFP’s advance financing mechanisms (1 January – 31 December 2019) (C)


➢ Report of the Executive Director on contributions, reductions and waivers of costs under General Rule XIII.4 (f) in 2019 (I)

In accordance with General Rule XIII.4 (f), this report is submitted to the Executive Board for information and provides a summary of contributions that do not achieve full cost recovery received from governments of developing countries, countries with economies in transition and other non-traditional donors (General Rule XIII.4 (c)); contributions with reductions or waivers of indirect support costs (ISC) and, where applicable, direct support costs of an activity or activities (General Rule XIII.4 (d)) and; contributions from governments of developing countries and countries with economies in transition with a reduced indirect support cost rate as set by the Board (General Rule XIII.4 (e)).

➢ Utilization of the programme support and administrative equalization account reserve (A)

In the context of worsened situations in ongoing emergencies and the COVID-19 pandemic, the Secretariat will present a request to transfer USD 30 million from the Programme Support and Administrative Equalization Account to the Immediate Response Account. This item is presented to the Board for approval.

EB.2/2020 (16–20 November)

➢ WFP Management Plan (2021–2023) (A)

The Board will have before it, for approval, the Management Plan for the period 2021–2023, including WFP’s budget for 2021.

➢ Process for the selection and appointment of the WFP External Auditor for the term from 1 July 2022 to 30 June 2028 (A)

The mandate of the WFP External Auditor will come to an end on 30 June 2022 and is non-renewable, as per Financial Regulation 14.2. The competitive selection process for appointing a new External Auditor will be initiated in 2021. The document, presented for approval, will outline the process to be followed.

➢ Work plan of the External Auditor (I)

This document presents the work plan of the External Auditor, detailing the audit activities for the period 2020–2021. Adherence to international standards on auditing and proven audit methods will form the basis of the External Auditor’s assurance of providing high-quality services to WFP. The work plan covers financial, performance and compliance audits as well as quality reviews and individual audit assessments.
EB.A/2021 (21–25 June)

➢ **Audited annual accounts, 2020 (A)**

The audited annual accounts present a full set of financial statements and notes for 2020. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Board of the management controls on which the Secretariat has relied for the preparation of annual financial statements. This item is presented to the Board for approval.

➢ **Annual report of the Audit Committee (C)**

At its first regular session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This annual report will cover the activities of the Audit Committee from 1 April 2020 to 31 March 2021. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review. This item is presented to the Board for consideration.

➢ **Annual report of the Inspector General (C) and note by the Executive Director (C)**

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities. This report covering 2020 provides the oversight perspective regarding WFP's governance, risk management and control and provides overviews of the activities of the Office of the Inspector General, the Office of Internal Audit and the Office of Inspections and Investigations. The report is submitted together with a note by the Executive Director. The two items are presented to the Board for consideration.

➢ **Reports of the External Auditor on management matters (C) and WFP management responses to the External Auditor's recommendations (C)**

To draw attention to the priorities agreed by the Board, the External Auditor has selected areas of high importance in terms of their significance to the efficient and effective operation of WFP and the scale of resources devoted to them. Each report on management matters focuses on a single area. As requested by the Board at its annual session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented.

➢ **Report on the implementation of the External Auditor recommendations (C)**

This report summarizes actions taken by the Secretariat to implement the External Auditor's recommendations. This item is presented to the Board for consideration.


➢ **Report of the Executive Director on contributions, reductions and waivers of costs under General Rule XIII.4 (f) in 2020**

In accordance with General Rule XIII.4 (f), this report is submitted to the Executive Board for information and provides a summary of contributions that do not achieve full cost recovery received from governments of developing countries, countries with economies in transition and other non-traditional donors (General Rule XIII.4 (c)); contributions with reductions or waivers of indirect support costs (ISC) and, where applicable, direct support costs of an activity or activities (General Rule XIII.4 (d)) and; contributions from governments of developing countries and countries with economies in transition with a reduced indirect support cost rate as set by the Board (General Rule XIII.4 (e)).

EB.2/2021 (15–19 November)

➢ **WFP Management Plan (2022–2024) (A)**

The Board will have before it, for approval, the Management Plan for the period 2022–2024, including WFP's budget for 2022.

➢ **Appointment of the WFP External Auditor for the term from 1 July 2022 to 30 June 2028 (A)**

This paper will present to the Board, for approval, the recommendation of the evaluation panel for the appointment of the External Auditor of WFP for the term 1 July 2022–30 June 2028.
➢ **Work plan of the External Auditor (I)**

This document presents the work plan of the External Auditor, detailing the audit activities for the period 2021–2022. Adherence to international standards on auditing and proven audit methods will form the basis of the External Auditor’s assurance of providing high-quality services to WFP. The work plan covers financial, performance and compliance audits as well as quality reviews and individual audit assessments.

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**EVALUATION REPORTS**

The evaluation documents submitted under this item are presented to the Board for consideration. The Board is requested to take note of the reports and of the accompanying matrix summarizing the action taken so far by management in implementing the recommendations.

**EB.1/2020 (16–17 April)**

➢ **Summary report on the strategic evaluation of WFP’s capacity to respond to emergencies (2011–2018) and management response (C)**

This evaluation will examine the influence of systems and procedures on the scale, coverage, speed and quality of WFP’s response, the roles of the coordination and humanitarian clusters and transitions into and out of emergency response.

➢ **Summary report on the evaluation of the WFP People Strategy (2014–2017) and management response (C)**

In line with the agreement that WFP policies be evaluated between four and six years following approval, this evaluation will assess the quality of the WFP People Strategy, its implementation arrangements and results.

**EB.A/2020 (29 June–3 July)**

➢ **Annual evaluation report for 2019 and management response (C)**

The annual evaluation report provides an overview of centralized and decentralized evaluations completed, conducted and planned. It examines the performance of the WFP evaluation function and highlights areas for attention in coming years.

➢ **Summary report on the evaluation of WFP’s Gender Policy (2015–2020) and management response (C)**

In line with the agreement that WFP policies be evaluated between four and six years following approval, this evaluation will assess the quality of the Gender Policy (2015–2020), its implementation arrangements and results.

➢ **Summary report on the strategic evaluation of funding WFP’s work (2014–2019) and management response (C)**

This evaluation will examine WFP’s ability to secure predictable and adequate resources, the use of trust funds, pooled funds and joint fundraising approaches, and partnerships with governments and the private sector.

➢ **Synthesis of evidence and lessons from WFP’s policy evaluations (2011–2019) (C)**

This synthesis will analyse findings and recommendations from WFP policy evaluations conducted since 2011 to inform policy development and implementation.

➢ **Implementation status of evaluation recommendations (C)**

This document presents the annual status report on the implementation of the evaluation recommendations presented to the Board. It describes the actions taken by headquarters divisions, regional bureaux and country offices to implement evaluation recommendations.
EB.2/2020 (16–20 November)

➢ Summary evaluation reports of country strategic plan evaluations and management responses (C)

The evaluations provide an analysis and assessment of all WFP activities comprising the country strategic plans. They evaluate the performance and results and provide evaluative insights to make evidence-based decisions about positioning WFP, strategic partnerships, programme design, and implementation. The evaluation findings and recommendations will inform the country office’s subsequent strategic plan and programme implementation. Summary evaluation reports will be presented for the following country strategic plans and interim country strategic plans:

➢ Bangladesh (2017–2020)
➢ Cameroon (2018–2020)
➢ Democratic Republic of the Congo (2018–2020)
➢ Indonesia (2017–2020)
➢ Timor-Leste (2018–2020)

EB.A/2021 (21–25 June)

➢ Annual evaluation report for 2020 and management response (C)

The annual evaluation report provides an overview of centralized and decentralized evaluations completed, conducted and planned. It examines the performance of the WFP evaluation function and highlights areas for attention in coming years.

➢ Summary evaluation report – Strategic evaluation of school feeding contribution to the Sustainable Development Goals (C)

The evaluation will cover WFP’s school feeding-related activities from January 2014 to December 2019, including a focus on assessing how WFP is equipped and on understanding what is needed to successfully support school feeding in different country contexts while responding to the opportunities set out in the 2030 Agenda. The scope will also include an assessment of the results of the 2013 revised School Feeding Policy in light of the Sustainable Development Goals.

➢ Synthesis of evidence from decentralized evaluations (2016–2020) and management response (C)

This synthesis will analyse findings and recommendations from a specific theme or programmatic area addressed by WFP decentralized evaluations conducted since 2016. The synthesis will seek to draw lessons; assess performance; and contribute to WFP’s evidence base.

➢ Implementation status of evaluation recommendations (C)

This document presents the annual status report on the implementation of the evaluation recommendations presented to the Board. It describes the actions taken by headquarters divisions, regional bureaux and country offices to implement evaluation recommendations.

EB.2/2021 (15–19 November)

➢ Summary evaluation report – Policy on South–South and triangular cooperation and management response (C)

In line with the agreement that WFP policies be evaluated between four and six years following approval, this evaluation will assess the quality of the policy on South–South and triangular cooperation approved by the Board at its 2015 annual session, its implementation arrangements and results.

➢ Summary evaluation report – Joint evaluation of United Nations Rome-based agencies collaboration and management response (C)

The evaluation will assess RBA collaboration at global, regional and country levels as well as a range of activities from strategies and normative work, to programs, operations, administration, communications, advocacy and joint platforms. It will present evidence and formulate recommendations towards enhancing RBA collaboration with greater efficiency and effectiveness to achieve the Sustainable Development Goals.
Summary evaluation reports of country strategic plan evaluations and management responses (C)

The evaluations provide an analysis and assessment of all WFP activities comprising the country strategic plans. They evaluate the performance and results and provide evaluative insights to make evidence-based decisions about positioning WFP, strategic partnerships, programme design, and implementation. The evaluation findings and recommendations will inform the country office’s subsequent strategic plan and programme implementation. Summary evaluation reports will be presented for the following country strategic plans and interim country strategic plans:

- China (2017–2021)
- Gambia (the) (2019–2021)
- Honduras (2018–2021)
- Lao People's Democratic Republic (2017–2021)
- Lebanon (2018–2020)
- Mozambique (2017–2021)
- Zimbabwe (2017–2021)

OPERATIONAL MATTERS

EB.1/2020 (16–17 April)

Revisions of country strategic plans and corresponding budget increases, approved by the Board by correspondence (I)

The Board will have before it, for information, the following revision of country strategic plan approved by correspondence:

- Cambodia

Reports of the Executive Director on operational matters (I)

- Revisions of country strategic plans and interim country strategic plans and corresponding budget increases approved by the Executive Director or by the Executive Director and the Director-General of FAO (1 July–31 December 2019)

  The Board will have before it, for information, a document summarizing revisions of country strategic plans and interim country strategic plans and corresponding budget increases approved by the Executive Director or by the Executive Director and the Director-General of FAO within their delegated authority.

- Limited emergency operations and immediate response activities approved by the Executive Director or by the Executive Director and the Director-General of FAO (1 July–31 December 2019)

  The Board will have before it, for information, a document summarizing limited emergency operations and immediate response activities approved by the Executive Director, or the Executive Director and the Director-General of FAO within their delegated authority.

EB.A/2020 (29 June–3 July)

Country strategic plans (A)

The Board will have before it, for approval, the following country strategic plan:

- Ethiopia

Crisis response revisions of country strategic plans and corresponding budget increases approved by the Executive Director or by the Executive Director and the Director-General of FAO, following comment by Member States (I)

The Board will have before it, for information, the following crisis response revision of country strategic plan approved by the Executive Director, or the Executive Director and the Director-General of FAO within their delegated authority:

- Democratic Republic of the Congo
EB.2/2020 (16–20 November)

Country strategic plans (A)
The Board will have before it, for approval, the following country strategic plans:

➢ Cuba
➢ Democratic Republic of the Congo
➢ Guatemala
➢ Indonesia

Interim country strategic plans (A)
The Board will have before it, for approval, the following Interim country strategic plan:

➢ Togo

Revisions of country strategic plans (A)

➢ Burundi
➢ Central African Republic
➢ Lebanon

Revisions of interim country strategic plans (A)

➢ Iran (Islamic Republic of)
➢ Libya
➢ South Sudan
➢ Syrian Arab Republic
➢ Yemen

EB.1/2021 (22–26 February)

Country strategic plans (A)
The Board will have before it, for approval, the following country strategic plan:

➢ Colombia

EB.2/2021 (15–19 November)

Country strategic plans (A)
The Board will have before it, for approval, the following country strategic plans:

➢ Bangladesh
➢ Burundi
➢ Cameroon
➢ Caribbean
➢ China
➢ El Salvador
➢ Gambia (the)
➢ Honduras
➢ Lao People's Democratic Republic
➢ Lebanon
➢ Mozambique
➢ Timor-Leste
➢ Zimbabwe
ORGANIZATIONAL AND PROCEDURAL MATTERS

EB.1/2020 (16–17 April)
➢ Biennial programme of work of the Executive Board (2020–2021) (I)
  Further to a request by the Board at its third regular session in 2004, an updated version of the biennial programme of work (2020–2021) is presented for information.

EB.A/2020 (29 June–3 July)
➢ Biennial programme of work of the Executive Board (2020–2021) (I)
  Further to a request by the Board at its third regular session in 2004, an updated version of the biennial programme of work (2020–2021) is presented for information.

EB.2/2020 (16–20 November)
➢ Biennial programme of work of the Executive Board (2021–2022) (A)
  Pursuant to rule III of the rules of procedure, the Board will have before it, for approval, its biennial programme of work (2021–2022).

EB.1/2021 (22–26 February)
➢ Biennial programme of work of the Executive Board (2021–2022) (I)
  Further to a request by the Board at its third regular session in 2004, an updated version of the biennial programme of work (2021–2022) is presented for information.

EB.A/2021 (21–25 June)
➢ Biennial programme of work of the Executive Board (2021–2022) (I)
  Further to a request by the Board at its 2004 third regular session, an updated version of the biennial programme of work (2021–2022) is presented for information.

EB.2/2021 (15–19 November)
➢ Biennial programme of work of the Executive Board (2022–2023) (A)
  Pursuant to rule III of the rules of procedure, the Board will have before it, for approval, its biennial programme of work (2022–2023).

ADMINISTRATIVE AND MANAGERIAL MATTERS

EB.A/2020 (29 June–3 July)
➢ Appointment of one member to the Audit Committee (A)
  The first term of one member of the Audit Committee will come to an end on 29 July 2020. The Board will appoint one new member on the basis of the recommendations by the selection panel. This item is presented to the Board for approval.

➢ Reports by the Joint Inspection Unit relevant to the work of WFP (C)
  The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit reports of relevance to the work of WFP submitted annually by the Secretariat to the Board should comprise the following items:
  i) WFP comments on the Joint Inspection Unit reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2019;
  ii) a list of Joint Inspection Unit reports issued since the last reporting period; and
  iii) the status of WFP’s implementation of previously approved or accepted recommendations.
In accordance with the practice of the Boards of other funds and programmes, the Secretariat presents to the Board each year at its first regular session a summary report containing the items listed above for its consideration.

➢ **Address by staff representative bodies to the Board**

As per procedure established in 2012, staff representative bodies will present their address to the Board on questions of interest to the organization and its staff.

➢ **Report on global losses for the period 1 January–31 December 2019 (I)**

The Executive Director will submit to the Board, for information, a report on food losses incurred prior to and after delivery in recipient countries.

At its 2000 annual session the Board “encouraged the Secretariat to take all necessary measures to ensure that losses were further reduced and seek monetary reimbursement from those governments which had lost commodities through negligence”. The report describes the measures taken by WFP to keep pre- and post-delivery losses to a minimum between 1 January and 31 December 2019. It makes specific mention of the largest losses, both in terms of absolute and proportional net cost.

➢ **Update on food procurement (I)**

At the Board’s 2006 first regular session Board members asked WFP to report more regularly on food procurement activities as a follow-up to the policy outlined in the document entitled “Food Procurement in Developing Countries” (WFP/EB.1/2006/5-C). This report, presented for information, provides: i) statistics on food procurement; ii) an update on food procurement capacity; and iii) an analysis of the interplay between local, regional and international procurement. In accordance with General Rule XII.4, the report will also cover the use of unrestricted cash resources to purchase commodities in developing countries.

➢ **Statistical report on international professional staff and higher categories at 31 December 2019 (I)**

The Board will have before it, for information, a report outlining WFP staffing as at 31 December 2019. It provides the number of international professional and higher category staff holding indefinite, continuing or fixed term (one year or more) appointments and junior professional officers and United Nations volunteers participating in WFP activities. The report also provides statistics on the geographical distribution of WFP international professional and higher category staff.

➢ **Security report (I)**

At its 2007 second regular session, the Board requested that the WFP security report be shared with Board members. This document presents an analysis of significant security incidents involving WFP staff, assets and partners in 2019 along with statistical data on geographical distribution and types of security incidents. This item is presented to the Board for information.

**EB.1/2021 (22–26 February)**

➢ **Reports by the Joint Inspection Unit relevant to the work of WFP (C)**

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit reports of relevance to the work of WFP, submitted annually by the Secretariat to the Board, should comprise the following items:

i) WFP comments on the Joint Inspection Unit reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2020;

ii) a list of Joint Inspection Unit reports issued since the last reporting period; and

iii) the status of WFP’s implementation of previously approved or accepted recommendations.

In accordance with the practice of the Boards of other funds and programmes, the Secretariat presents to the Board each year at the first regular session a summary report containing the items listed above for its consideration.
EB.A/2021 (21–25 June)

➢ Appointment of three members to the Audit Committee (A)

The second term of three members of the Audit Committee will come to an end on 14 November 2021. The Board will appoint three new members on the basis of the recommendations by the selection panel. This item is presented to the Board for approval.

➢ Address by staff representative bodies to the board

Staff representative bodies will present their address to the Board on questions of interest to the organization and its staff.

➢ Report on global losses for the period 1 January–31 December 2020 (I)

The Executive Director will submit to the Board, for information, a report on food losses incurred prior to and after delivery in recipient countries.

At its 2000 annual session the Board “encouraged the Secretariat to take all necessary measures to ensure that losses were further reduced and seek monetary reimbursement from those governments which had lost commodities through negligence”. The report describes the measures taken by WFP to keep pre- and post-delivery losses to a minimum between 1 January and 31 December 2020. It makes specific mention of the largest losses, both in terms of absolute and proportional net cost.

➢ Update on food procurement (I)

At the Board’s 2006 first regular session Board members asked WFP to report more regularly on food procurement activities as a follow-up to the policy outlined in the document entitled “Food Procurement in Developing Countries” (WFP/EB.1/2006/5-C). This report, presented for information, provides: i) statistics on food procurement; ii) an update on food procurement capacity; and iii) an analysis of the interplay between local, regional and international procurement. In accordance with General Rule XII.4, the report will also cover the use of unrestricted cash resources to purchase commodities in developing countries.

➢ Statistical report on international professional staff and higher categories at 31 December 2020 (I)

The Board will have before it, for information, a report outlining WFP staffing as at 31 December 2020. It provides the number of international professional and higher category staff holding indefinite, continuing or fixed-term (one year or more) appointments and junior professional officers and United Nations volunteers participating in WFP activities. The report also provides statistics on the geographical distribution of WFP international professional and higher category staff.

➢ Security Report (I)

At its second regular session in 2007, the Board requested that the WFP Security Report be shared with Board members. This document presents an analysis of significant security incidents involving WFP staff, assets and partners in 2020 along with statistical data on geographical distribution and types of security incidents.

OTHER BUSINESS

EB.1/2020 (16–17 April)

➢ Oral update by the co-chairs of the joint Board/management working group on harassment, sexual harassment, abuse of power and discrimination (C)

The co-chairs of the joint Board/Management working group will present an oral update on the work since the last Board session. This item will be presented to the Board for consideration.

➢ Concrete steps towards implementation of the recommendations of the joint Board/management working group on harassment, sexual harassment, abuse of power and discrimination (C)

The WFP Secretariat will present the concrete steps undertaken towards the implementation of the recommendations made in the report of the joint Board/management working group on harassment, sexual harassment, abuse of power and discrimination which was considered by the Board at its 2019 second regular session. This item will be presented to the Board for consideration.
➢ Appointment of five Executive Board members to the selection panel for the appointment of one Audit Committee member (I)

The Board approved by vote by correspondence the appointment of five of its members to serve on the panel that will select one Audit Committee member to be appointed or reappointed in 2020. This item will be presented to the Board for information.

➢ Report on the field visit of the WFP Executive Board to Bangladesh (I)

The report on the 2019 field visit of the WFP Executive Board to Bangladesh will be provided to the Board for information.

➢ Oral update on preparations for the 2021 United Nations Summit on Food Systems (I)

At the request of the Bureau, the Secretariat will provide a regular brief update on the work undertaken by the Rome-based agencies in preparation for the 2021 United Nations Summit on Food Systems. This item will be presented to the Board for information.

➢ Guidelines for the field visits of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF and UN-Women, and for the joint field visits of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)

The secretariats of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN Women and WFP are jointly proposing a harmonized set of field visit guidelines to be used as a general frame of reference to be applied in a flexible manner for the preparation of field visits, taking into account the specificities of each agency, country and context. This item will be presented to the Board for information.

➢ Oral update on WFP’s response to COVID-19 (I)

At the request of the Bureau, the Secretariat will provide an oral update on how WFP is responding to the COVID-19 pandemic and its challenges at country, regional and United Nations level. This item will be presented to the Board for information.

EB.A/2020 (29 June–3 July)

➢ Comprehensive action plan for the implementation of the recommendations of the joint Board/management working group on harassment, sexual harassment, abuse of power and discrimination (C)

At the request of the Board at its 2020 first regular session, the Secretariat will present a fully developed comprehensive action plan for the implementation of the recommendations of the joint Board/management working group on harassment, sexual harassment, abuse of power and discrimination, as well as an update on the progress made on its implementation. This item is presented to the Board for consideration.

➢ Oral report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)

An oral report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP will be provided to the Board for information.

➢ Oral update on United Nations Humanitarian Air Service (I)

At the request of the Bureau, an oral update on the operations and activities of the United Nations Humanitarian Air Service will be presented to the Board for information.

➢ Oral update on preparations for the 2021 United Nations Summit on Food Systems (I)

At the request of the Bureau, the Secretariat will provide a regular brief update on the work undertaken by the Rome-based agencies in preparation for the 2021 United Nations Summit on Food Systems. This item will be presented to the Board for information.

➢ Oral update on WFP’s response to COVID-19 (I)

At the request of the Bureau, the Secretariat will provide an oral update on how WFP is responding to the COVID-19 pandemic and its challenges at country, regional and United Nations level. This item will be presented to the Board for information.

➢ Proposed reorganization of WFP’s senior leadership structure (A)

The Executive Director will present to the Board a proposed reorganization of WFP’s senior leadership structure, with a view to consolidate the human resources and workplace culture areas of work. This item will be presented to the Board for approval.
EB.2/2020 (16–20 November)

➢ Progress report on the implementation of the comprehensive action plan on the recommendations of the joint Board/management working group on harassment, sexual harassment, abuse of power and discrimination (C)

At the request of the Board at its 2020 first regular session, the Secretariat will present a progress report on the implementation of the comprehensive action plan on the recommendations of the joint Board/management working group on harassment, sexual harassment, abuse of power and discrimination. This item is presented to the Board for consideration.

➢ Report on the field visit of the WFP Executive Board (I)

A report on the field visit of the WFP Executive Board will be presented to the Board for information.

➢ Report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)

A report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women, and WFP will be presented to the Board for information.

➢ Report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)

A report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP will be presented to the Board for information.

➢ Oral update on preparations for the 2021 United Nations Summit on Food Systems (I)

At the request of the Bureau, the Secretariat will provide a regular brief update on the work undertaken by the Rome-based agencies in preparation for the 2021 United Nations Summit on Food Systems. This item will be presented to the Board for information.

➢ Oral update on WFP’s response to COVID-19 (I)

At the request of the Bureau, the Secretariat will provide an oral update on how WFP is responding to the COVID-19 pandemic and its challenges at country, regional and United Nations level. This item will be presented to the Board for information.

EB.1/2021 (22–26 February)

➢ Appointment of five Executive Board members to the selection panel for the appointment of three Audit Committee members (A)

The Board will appoint five of its members to serve on the panel that will select three Audit Committee members to be appointed in 2021.

➢ Oral update on preparations for the 2021 United Nations Summit on Food Systems (I)

At the request of the Bureau, the Secretariat will provide a regular brief update on the work undertaken by the Rome-based agencies in preparation for the 2021 United Nations Summit on Food Systems. This item will be presented to the Board for information.

EB.A/2021 (21–25 June)

➢ Oral report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)

An oral report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women, and WFP will be presented to the Board for information.

➢ Oral report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)

An oral report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP will be presented to the Board for information.

➢ Update on United Nations Humanitarian Air Service (I)

At the request of the Bureau, an update on the operations and activities of the United Nations Humanitarian Air Service will be presented to the Board for information.
EB.2/2021 (15–19 November)

➢ **Report on the field visit of the WFP Executive Board (I)**

A report on the visit of the Executive Board will be presented to the Board for information.

➢ **Report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)**

A report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women, and WFP will be presented to the Board for information.

➢ **Report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)**

A report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP will be presented to the Board for information.
# Provisional calendar of FAO/IFAD/WFP governing bodies and other main sessions 2020–2021

<table>
<thead>
<tr>
<th>Month</th>
<th>2020</th>
<th>2021</th>
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<tbody>
<tr>
<td>JANUARY</td>
<td>34 COFI</td>
<td>1-5</td>
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<tr>
<td>FEBRUARY</td>
<td>179 FC IFAD/GC</td>
<td>IFAD/GC WFP</td>
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<td>6–7 10–14</td>
<td>15–19 22–26</td>
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<tr>
<td>MARCH</td>
<td>18 CGRFA 112 CCLM 181 FC 130 PC 166 CL</td>
<td>1-5 8–10 22–26 29/3–2/4</td>
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<td>APRIL</td>
<td>WFP IFAD/EB</td>
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<td>16–17 20–23</td>
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<td>MAY</td>
<td>IFAD/EB</td>
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<td>JUNE</td>
<td>181 FC 180 FC 128 PC WFP</td>
<td>WFP</td>
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<td>3-5 8–17 29/6–3/7</td>
<td>21–25</td>
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<tr>
<td>JULY</td>
<td>164 CL 43 CODEX</td>
<td>44 CODEX 117 12 19</td>
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<td>6–10 13–17 (Rome)</td>
<td>5–10 (Geneva)</td>
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<tr>
<td>AUGUST</td>
<td>IFAD/EB</td>
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<td></td>
<td>48 CFS IFAD/EB</td>
<td>11–15 15 (Friday)</td>
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<td>OCTOBER</td>
<td>25 COFO 47 CFS WFD 36 LARC INARC 111 CCLM</td>
<td>5–9 12–16 16 (Friday) 19–21 22–23 26–28</td>
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<td>182 FC IFAD/EB</td>
<td>8–12</td>
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<td>NOVEMBER</td>
<td>35 NERC 180 FC 129 PC WFP 165 CL</td>
<td>2–4 9–13 9–13 16–20 30/11–4/12</td>
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<td>131 PC WFP 168 CL</td>
<td>8–12</td>
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<td>DECEMBER</td>
<td>IFAD/EB</td>
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<td>13–17</td>
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**Easter:** 12 April 2020  Easter: 4 April 2021
**Orthodox Easter:** 19 April 2020  Orthodox Easter: 2 May 2021
**Ramadan:** 24 April–23 May 2020  Ramadan: 13 April – 12 May 2021
**Eid Al-Fitr:** 24 May 2020  Eid Al-Fitr: 13 May 2021
**Eid Al-Adha:** 31 July 2020  Eid Al-Adha: 20 July 2021

**APRC** Regional Conference for Asia and the Pacific  **C** Conference
**ARC** Regional Conference for Africa  **FC** Finance Committee
**CCLM** Committee on Constitutional and Legal Matters  **IFAD/EB** IFAD Executive Board
**CCP** Committee on Commodity Problems  **INARC** Informal Regional Conference for North America
**CFS** Committee on World Food Security  **NERC** Regional Conference for the Near East
**CGRFA** Commission on Genetic Resources for Food and Agriculture  **LARC** Regional Conference for Latin America and the Caribbean
**CL** Council  **PC** Programme Committee
**COAG** Committee on Agriculture  **WFP** World Food Programme Executive Board
**CODEX** Codex Alimentarius Commission  **WFD** World Food Day
**COFI** Committee on Fisheries  **IFAD/GC** IFAD Governing Council