

## INTERIM COUNTRY STRATEGIC PLAN REVISION

### REVISION

#### [Turkey] Interim Country Strategic Plan, revision |01|

Gender and age marker code: |3|

	Current	Change	Revised
<b>Duration</b>	Jan. 2020 – Dec. 2021	<i>No change</i>	Jan. 2020 – Dec. 2021
<b>Beneficiaries</b>	1,936,692	<i>No change</i>	1,936,692
<b>Total cost (USD)</b>	<b>225 085 132</b>	<b>- 33 174</b>	<b>225 051 958</b>
Transfer	191 984 838	293 169	192 278 007
Implementation	12 697 804	- 51 671	12 646 133
Direct support costs	6 664 899	- 241 497	6 423 402
Subtotal	211 347 542	-	211 347 542
Indirect support costs (6.5 percent)	13 737 590	- 33 174	13 704 417

#### [Turkey] Interim Country Strategic Plan, revision |01|

### 1. RATIONALE

1. WFP Turkey has been managing common premises in Gaziantep since 12 August 2014 providing services to multiple United Nations agencies such as UNFPA, ILO, UNWOMEN and others to facilitate their operation. This is in line with the reform agenda of the United Nations Secretary General which outlines Business Operations Strategy as one of the key enablers to move the United Nations system to a more efficient business model. WFP is taking on the management of common administration services and common premises/facilities service provision on a full cost recovery basis. WFP has also co-chaired since mid 2019 the Operations Management Team (OMT) which aims in 2020 to develop a Business Operations Strategy for the UN in Turkey.
2. The current ICSP has one resilience focused strategic outcome with five activities. WFP has been implementing the common premises facilities by merging it with other activities under the ICSP. As of January 2020, the recent guideline for on-demand service provision provided that a separate activity/output on service provision will accommodate accurate recording and tracking of revenue coming from cost sharing/common services. Based on the recommendation, WFP Turkey is adding a separate activity/output on service provision through this budget revision. An overall management and administration of the service provision activities under the country portfolio budget ensures that services are provided in accordance with the MoU or done with respective United Nations agencies.
3. This provision of Common Administration Services and Common Facilities/Premises Services to an external client is linked to strategic result 8 and is aimed at contributing towards achieving Sustainable Development Goal 17. This revision will expand the existing SO by adding a new activity on service provision. These services could be rendered to external (sister United Nations agencies) and internal (WFP Turkey and

---

Regional Bureaux) clients. The work WFP Turkey does on behalf of the UN family to identify and realize synergies between the operations of different UN agencies through the OMT meets the same criterion.

4. This BR will enable WFP Turkey to register funds/spending against the common services activity, as opposed to the current practice of proportionally allocating costs to each project. There is no increase in overall SO budget, but simply a reallocation to be more accurate in reporting against targets and objectives.

## **2. CHANGES**

### ***Strategic orientation***

5. There is no change in the strategic orientation of this ICSP. This BR is adding an activity under the existing strategic outcome. This is the first revision of the ICSP.

### ***Strategic outcomes***

6. This budget revision will expand the existing strategic outcome by adding a new activity on service provision (activity 6) to accommodate the provision of ongoing common premises facilities as a standalone activity under the ICSP.
7. The new output and activity are as follows:  
**[New output]:** ‘Partners, including UN agencies benefit from the provision of common services to facilitate their operation.’  
**[New activity]: Activity 6** ‘Provide common services to partners, including UN agencies.’

### **Targeting approach and beneficiary analysis:**

8. WFP is managing an office building and sharing its’ costs with other United Nations agencies, for now in Gaziantep city, but with the possibility to do so in other locations. These agencies will continue to receive the common premises service on cost recovery basis, unless any other agreement is reached. This service may be extended to other local or international organizations depending on the need and approval from management.

### **M&E:**

9. The provision of common premises has been ongoing in Turkey since 2014 (as explained above) and this will be continued under this ICSP. This new activity will be measured through corporate indicators as outlined in the logframe.

### **Risk Management:**

10. WFP Turkey will continue to maintain and review the existing risk register and mitigation mechanisms.

### 3. COST BREAKDOWN

11. With this revision, there is reallocation of the budget in the CPB, from the implementation and direct support cost categories of the existing activities to transfer category of the new activity. There is no change in total WFP direct costs; however, the total cost has been decreased, as the newly introduced service provision activity does not generate ISC.

<b>COST BREAKDOWN OF THE REVISION ONLY (USD)</b>		
	<b>Strategic Result 8 / SDG Target 17.16</b>	<b>TOTAL</b>
<b>Strategic outcome</b>	<b>01</b>	
<b>Focus Area</b>	<b>Resilience Building</b>	
<b>Transfer</b>	293 169	<b>293 169</b>
<b>Implementation</b>	- 51 671	<b>- 51 671</b>
<b>Direct support costs</b>		<b>- 241 497</b>
<b>Subtotal</b>		<b>0</b>
<b>Indirect support costs</b>		<b>- 33 174</b>
<b>TOTAL</b>		<b>- 33 174</b>

<b>OVERALL CSP COST BREAKDOWN, FOLLOWING THE REVISION (USD)</b>		
	<b>Strategic Result 8 / SDG Target 17.16</b>	<b>TOTAL</b>
<b>Strategic outcome</b>	<b>01</b>	
<b>Focus Area</b>	<b>Resilience Building</b>	
<b>Transfer</b>	192 278 007	<b>192 278 007</b>
<b>Implementation</b>	12 646 133	<b>12 646 133</b>
<b>Direct support costs</b>	6 423 402	<b>6 423 402</b>
<b>Subtotal</b>	211 347 542	<b>211 347 542</b>
<b>Indirect support costs</b>	13 704 417	<b>13 704 417</b>
<b>TOTAL</b>	<b>225 051 958</b>	<b>225 051 958</b>

## Annex 1: Revised Line of Sight

TURKEY ICSP (2020-2021)
<b>SR 8 – Sharing of knowledge, expertise and technology strengthen global partnership support to country efforts to achieve the SDGs</b> (SDG Target 17.16)
<b>RESILIENCE BUILDING</b>
<b>STRATEGIC OUTCOME 1:</b>
Enhance partnerships to support refugees and vulnerable populations, affected by prolonged refugee presence in Turkey, to equitably access basic needs assistance and labour market opportunities
<b>BUDGET SO 1: \$ 225,051,958</b>
<b>OUTPUTS</b>
<ul style="list-style-type: none"> <li>• Refugees benefit from enhanced partnerships that identify and target vulnerable populations in an accountable manner in order to deliver basic needs assistance. (Tier 3, output category C, K, SR8, SDG 1)</li> <li>• Refugees in Turkish communities benefit from improved institutional mechanisms to develop, implement and monitor evidence-based policies, strategies, plans and programmes for basic needs assistance through social safety nets. (Tier 2, output category A, H, K, SR8, SDG 1)</li> <li>• Refugees in camps benefit from improved institutional mechanisms to develop, implement and monitor evidence-based policies, strategies, plans and programmes for food assistance through cash-based transfers. (Tier 2, output category A, K, SR8, SDG 2)</li> <li>• Refugees and populations affected by prolonged refugee presence in Turkey benefit from improved institutional capacities to implement policies, strategies, plans and programmes in order to receive marketable skills development and livelihood support through cash-based transfers. (Tier 2, output category A2, C, K, SR8, SDG 1)</li> <li>• Vulnerable populations in other countries benefit from global knowledge sharing to build enhanced systems during humanitarian emergencies enabled by the exchange of knowledge, experiences and technology with Turkey. (Tier 3, output category C, I, K SR8, SDG 1)</li> <li>• <b>Partners, including UN agencies benefit from the provision of common services to facilitate their operation (Tier 3, output category K, SR8)</b></li> </ul>
<b>ACTIVITY 1:</b> Strengthen partnerships with national institutions and partners to improve programme implementation (category 9; modality CSI)
<b>ACTIVITY 2:</b> Provide technical support to Government and partners in assisting refugees living in Turkish communities (category 10; modality CBT)
<b>ACTIVITY 3:</b> Provide technical support to Government and partners in assisting refugees living in camps in Turkey (category 10; modality CBT)
<b>ACTIVITY 4:</b> Provide technical support to Government and partners in assisting refugees and vulnerable populations to equitably access labour market opportunities (category 10; modality CBT)
<b>ACTIVITY 5:</b> Support Turkey to exchange knowledge, experience and technology with other countries through facilitation of South-South and Triangular cooperation (category 9; modality CSI)
<b>ACTIVITY 6:</b> Provide common services to partners, including UN agencies (category 10; modality CPA)