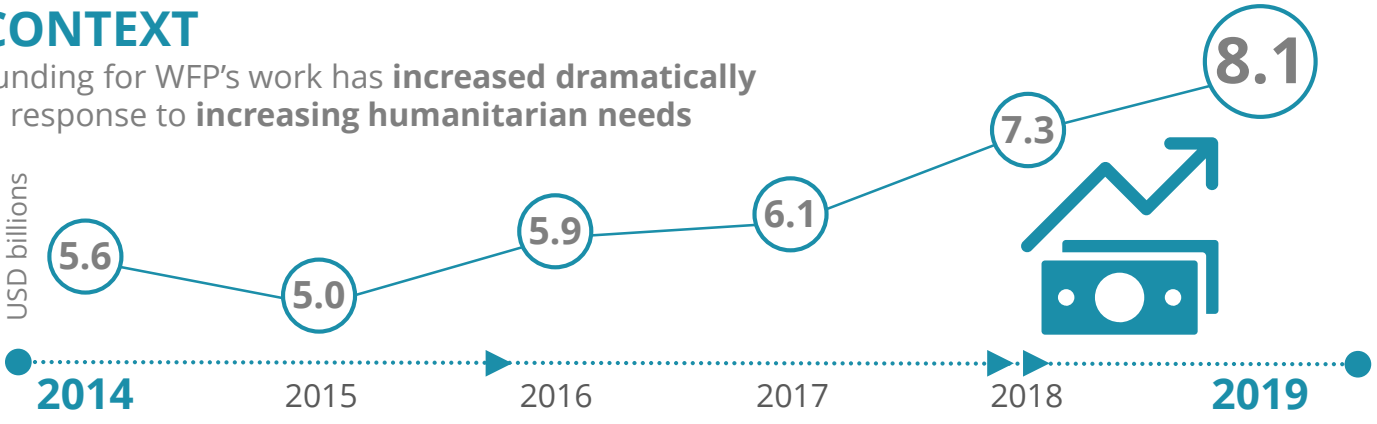




## CONTEXT

Funding for WFP's work has **increased dramatically** in response to **increasing humanitarian needs**



Despite this growth, substantial **funding gaps** remain

## EVALUATION

The evaluation includes government and private sector funding, covering:



# 22

VISITS

10 global offices  
8 country offices  
6 regional bureaux

# 9

STUDIES

comparator organizations

# 400

INTERVIEWS

internal and external stakeholders

## CONCLUSIONS

WFP has performed well within a constrained funding environment in the volume of funding raised

WFP's funding model is risky and not fully suited to the changing funding environment in which it operates

The Integrated Road Map has heralded a shift but funding for the organization is not yet fully aligned

WFP's funding ambitions are not fully realistic and often not backed up by commensurate efforts to achieve them

Internal capacity for partnerships, resource mobilization and related functions is strained, particularly at the country office level

Because WFP has limited opportunities to allocate resources internally, its ambitions for strategic priorities to drive funding decisions are frustrated



## RECOMMENDATIONS

# 1

Articulate with one voice WFP's full mandate and priorities

# 2

Strengthen the foundation for funding WFP's work aimed at changing lives

# 3

Diversify WFP's sources of funding

# 4

Invest in critical resource mobilization and communications, marketing and advocacy personnel

# 5

Invest in the necessary tools, products, processes and protocols for better services related to funding

# 6

Achieve relevant ambitions envisioned in various components of the Integrated Road Map

# 7

Improve corporate resource allocation processes

# 8

Strengthen WFP's advance financing mechanisms