### Strategic Evaluation of Funding WFP’s Work (2014-2019)

#### CONTEXT
Funding for WFP’s work has increased dramatically in response to increasing humanitarian needs.

Despite this growth, substantial funding gaps remain.

#### EVALUATION
The evaluation includes government and private sector funding, covering:

- Policy framework, strategy and organizational structure
- Tools, approaches, incentives and individual capacities
- The move to the Integrated Road Map
- WFP strategies, policies, guidance, administrative funding data

#### CONCLUSIONS

- WFP has performed well within a constrained funding environment in the volume of funding raised.
- WFP’s funding ambitions are not fully realistic and often not backed up by commensurate efforts to achieve them.
- Internal capacity for partnerships, resource mobilization and related functions is strained, particularly at the country office level.
- Because WFP has limited opportunities to allocate resources internally, its ambitions for strategic priorities to drive funding decisions are frustrated.
- The Integrated Road Map has heralded a shift but funding for the organization is not yet fully aligned.

#### RECOMMENDATIONS

1. Articulate with one voice WFP’s full mandate and priorities
2. Strengthen the foundation for funding WFP’s work aimed at changing lives
3. Diversify WFP’s sources of funding
4. Invest in critical resource mobilization and communications, marketing and advocacy personnel
5. Invest in the necessary tools, products, processes and protocols for better services related to funding
6. Achieve relevant ambitions envisioned in various components of the Integrated Road Map
7. Improve corporate resource allocation processes
8. Strengthen WFP’s advance financing mechanisms

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**REVIEW**

- Visits: 22 global offices
- Studies: 9 comparator organizations
- Interviews: 400 internal and external stakeholders

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