

## COUNTRY STRATEGIC PLAN REVISION

### REVISION

#### Armenia Country Strategic Plan 2019-2024, revision 1

Gender and age marker code: 3

<b>Transmittal Slip Table - BUDGET OVERVIEW</b>			
	<b>Current</b>	<b>Change</b>	<b>Revised</b>
<b>Duration</b>	<b>July 2019 – June 2024</b>	<b>No changes</b>	<b>July 2019 – June 2024</b>
<b>Beneficiaries</b>	<b>68 500</b>	<b>80 000</b>	<b>148 500</b>
<b>Total cost (USD)</b>	27 928 197	4 206 627	32 134 824
Transfer	18 424 410	3 368 333	21 792 743
Implementation	4 825 135	684 762	5 509 897
Direct Support Costs	2 974 115	0	2 974 115
<b>Sub-total</b>	<b>26 223 659</b>	<b>4 053 095</b>	<b>30 276 754</b>
Indirect Support Costs	1 704 538	153 532	1 858 069

### 1. RATIONALE

1. Nine months after operationalizing the Country Strategic Programme (CSP), the rapid evolvement of the COVID-19 pandemic urgently calls for humanitarian support to the most vulnerable and the establishment of shock-responsive interventions to cope with medium and long-term socio-economic impacts of COVID-19 on the Armenian population.
  
2. The limited availability of social safety-nets and the national food security situation coupled with an unprepared health system, restraints on the economy and the closure of the country's borders has created restrictions for the Armenian population. In the short-term, the pandemic is expected to disproportionately affect the most vulnerable population already living below the poverty line (23.5 percent of the population, equal to around 700,000 people) particularly children, elderly, and disabled. In the medium and long-term, the epidemic is expected to bring economic distress that further aggravates the situation for the already poor population and pushes them further into extreme poverty.
  
3. The Government of Armenia has requested WFP to provide support to the population affected by the health and socio-economic impact of COVID-19. To this effect, this BR aims to facilitate the support to 80,000 people initially for two months and support the supply chain and food security coordination capacities of the Government and partners, as well as various assessments to understand the impact of the pandemic and design longer term activities.
  
4. Given the ongoing challenges, the United Nations Country Team (UNCT) in Armenia is scaling up its response, WFP has been requested by United Nations Agencies and the Government to activate and co-lead the supply-chain/logistics sector and the Food Security, Nutrition and Agriculture sector.

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## 2. CHANGES

### *Strategic orientation*

5. This BR introduces two new strategic outcomes under crisis response, to accommodate and support the vulnerable populations affected by COVID-19 and to support on-demand service provision and technical support for assessments.

6. The new strategic outcomes, activities and outputs are as follows:

[New SO]: **Strategic outcome 3:** Vulnerable populations benefit from improved capacities of national entities and partners to prevent and respond to emergencies.

[New activity] **Activity 3:** Provide on-demand service provision to the Government and other partners.

[New output] **Output 3.1:** Affected populations benefit from food security and logistics coordination, assessments and information management.

[New output] **Output 3.2:** Affected populations benefit from on-demand services to national and international partners in order to timely receive life-saving food and medical supplies.

[New SO]: **Strategic outcome 4:** Vulnerable populations in Armenia have access to basic needs and livelihoods during and in the aftermath of a crisis.

[New activity] **Activity 4:** Support to Government and partners to identify and provide food assistance to vulnerable populations.

[New output] **Output 4.1:** Affected populations benefit from cash-based transfers or in-kind food assistance in order to meet basic food needs and preserve their nutrition status.

### *Strategic outcomes*

#### Targeting approach and beneficiary analysis:

7. The Ministry of Labour and Social Affairs and Commandants office has identified 80,000 people which includes elderly, single households, disabled people, children and vulnerable population groups in need of urgent social safety-net assistance to cope with initial shocks. As the crisis continues, this target group is in need of sustained support which also includes food assistance. Both the Government and civil society will facilitate the identification and distribution of WFP support. WFP will coordinate with other United Nations agencies and stakeholders to avoid duplication of support.
8. WFP in partnership with the Government, in particular Ministry of Economy (responsible for Food Security) and Ministry of Labour and Social Affairs, and in close collaboration with UNICEF, FAO and UNDP, will conduct joint vulnerability assessments. These assessments will help identify vulnerable populations and understand their coping mechanisms and access to food. Other joint assessments will be conducted related to food systems, supply chain and market functionality. WFP will assist to support efforts to establish a self-registration system which can support vulnerability targeting. United Nations agencies including WFP will take into consideration disabled populations, gender mainstreaming and Leaving No one Behind.

#### Transfer modalities:

9. Activity 4 includes food assistance transfers in the form of cash and food transfers to a preliminary caseload of 80,000 of the most vulnerable population, so as to avoid further deterioration of the food security status of the population negatively affected by the pandemic.
10. For activity 3, the modalities will be service provision and capacity strengthening to the Government, partners, and international community. The capacity strengthening support relates to conducting assessments and comprehensive analysis identifying current and progressive needs of the Armenian population affected by the multiple impacts of disasters and shocks such as COVID-

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19. Capacity support is also envisaged for designing programmatic activities and responses that will mitigate and/or alleviate the adverse effects on food and nutrition security, including food system responses and improved supply chain mechanisms. Activity 3 also includes direct service provision, recognising WFP as co-lead of the Supply Chain Sector coordination mechanism, and its position as global lead in the logistics sector. WFP together with FAO and UNICEF is also coordinating the Food and Nutrition Security and agriculture assessments and programmatic responses to the affected populations and are through the coordination work ready to assist with capacity strengthening, service provisions and assistance to the populations affected by the crisis.
11. The assessments conducted under activity 3, as well as coordination with assistance provided by United Nations and civil society, will inform the design of the activities and the transfers for the future responses.

### Partnerships:

12. In line with its global commitments to the Inter-Agency Standing Committee, WFP will engage the humanitarian community in Armenia offering common services to all responders; the Government of Armenia, United Nations Agencies, national and international partners. This entails a lead and a co-lead role in coordinating and supporting the actions of various partners such as UNDP, UNICEF, WHO, and the Ministry of Health, Ministry of Economy, and Ministry of Social Affairs and Labour, sharing of resources, information and tools to ensure humanitarian aid is delivered in the most efficient and effective way possible.

### Country Office capacity:

13. From the very onset of the pandemic, WFP Armenia requested additional support and capacity from Regional Bureau and HQ. Additional staff were recruited using existing programme funds in order to be able to respond timely to the emergency and to national and international expectations of support to the country. The additional staff capacity is amongst other things required to support the sector coordination for supply chain and food security and provide support to information management and programme planning exercises for activity 3 and 4. The immediate temporary solutions should be reflected in the future budgets and staffing requirements for the office. The country office capacity will be reassessed periodically to ensure that WFP maintains ability to effectively implement its current CSP activities while providing services to partners.

### Supply chain challenges:

14. The supply chain in Armenia is affected by the global pandemic, leading to closure of borders, trade restrictions and a huge demand on in particular medical response items. Soaring food prices (already increased by 10 percent) will in particular affect countries like Armenia, which despite moving towards a planting and harvesting season, is not self-sufficient food security wise.
15. The Government of Armenia as well as partners, United Nations Agencies and I/NGOs, will be supported for their respective supply chain and logistics interventions. WFP has also been requested to support the procurement and logistics service provision for health items. This service can be extended to all non-food items required for humanitarian purposes. WFP with its many years of experience in providing food assistance, can also support agencies and the Government for food procurement service provision if required by Government and partners.
16. The role of WFP as co-lead in this sector will be to ensure all partners can maximize their supply chain capacities through improved coordination and support with information management, tracking and logistical movements of cargos in the country. The requirements of services are expected to increase over time, reflecting the service provision under the global supply chain Task Force for medical items co-chaired by WHO and WFP, and support due to global supply chain disruptions leading to delays in all types of goods (food and non-food items). Another type of service that WFP can support is the air transport for humanitarian cargo and humanitarian workers.

### Monitoring & Evaluation:

17. The travel restrictions and self-isolation of the entire population, has led to a revision of WFP's monitoring modus operandi. Rather than making on-site visits, the monitoring staff are calling the beneficiaries and implementers of the activities to receive feedback. Other mechanisms such as voluntary respondent mechanisms are also being explored. WFP is partnering with other United Nations agencies like FAO, UNICEF and UNDP to ensure coordination and joint assessment work.

### Accountability to affected populations, protection risks, restrictions of gender and disabilities:

18. Strategic outcome 4 includes the support to setup a beneficiary registration and feedback mechanisms to support the food assistance provided under activity 4. The beneficiary registration mechanism will include registration for another party so as to ensure that people with disabilities or elderly can be registered. The closure of schools is a concern, as children have limited reporting mechanisms, and the general increase of domestic violence is affecting and exposing children. Through WFP's school feeding programme, support will be provided to children with disabilities with meals. The shock responsive school feeding activity ensures the inclusion of additional cash grants for families with disabled school-going children.

### Proposed transition/handover strategy:

19. WFP will provide services to the Government and the humanitarian community until such services are no longer required. The service provision as well as the assessment activities will include components dedicated to capacity strengthening and technical assistance for local stakeholders, with a view to gradually phase out WFP's service delivery role. The emergency food assistance is expected to be gradually phased out as the livelihood opportunities resume.

### Risk Management:

20. WFP will continue to ensure strong compliance with internal controls and testing those of its partners. WFP will regularly update its risk register to capture changes in the environment and adjust corresponding risk mitigation measures.

### Social and Environmental Safeguards:

21. WFP will continue to minimize and mitigate any potential negative impacts of its activities on the environment and the general population in accordance with WFP's Social and Environmental Safeguards.

### **Beneficiary analysis**

Strategic Outcome	Activity	Period	Women (18+ years)	Men (18+ years)	Girls (0-18 years)	Boys (0-18 years)	Total
1	1 (CBT)	Current	824	716	8 675	9 785	20 000
		Increase/decrease	0	0	0	0	0
		Revised	824	716	8 675	9 785	20 000
	1 (Food)	Current	3 502	3 043	29 115	32 840	68 500
		Increase/decrease	0	0	0	0	0
		Revised	3 502	3 043	29 115	32 840	68 500
2	2 (CBT)	Current	0	0	0	0	0
		Increase/decrease					
		Revised					

	2 (Food)	Current	0	0	0	0	0
		Increase/decrease					
		Revised					
3	3(CBT)	Current	0	0	0	0	0
		Increase/decrease	32 960	28 640	8 608	9 792	80 000
		Revised	0	0	0	0	0
	3(Food)	Current	0	0	0	0	0
		Increase/decrease	32 960	28 640	8 608	9 792	80 000
		Revised	0	0	0	0	0
4	4(CBT)	Current	0	0	0	0	0
		Increase/decrease					
		Revised					
	4(Food)	Current	0	0	0	0	0
		Increase/decrease					
		Revised					
<b>TOTAL (without overlap)</b>		Current	3 502	3 043	29 115	32 840	68 500
		Increase/decrease	32 960	28 640	8 608	9 792	80 000
		Revised	36 462	31 683	37 723	42 632	148 500

### Transfers

<b>TABLE 2: FOOD RATION (g/person/day) or CBT VALUE (USD/person/day) BY STRATEGIC OUTCOME AND ACTIVITY</b>				
		Strategic outcome 1		
		Activity 1		
Beneficiary type	Schoolchildren		Kitchen staff and family members	
Modality (indicate food or cash)	Food and CBT		Food and CBT	
Cereals	160		500	
Pulses	15		30	
Oil	10		30	
Total kcal/day (to be completed for food and cash modalities)	586		2188	
% kcal from protein	9		10.9	
CBTs (USD/person/day)	0.25		0.30	
Number of feeding days per year	180		180	
		Strategic outcome 1		
		Activity 2		
Beneficiary type	Women (18+ years)	Men (18+ years)	Girls (0-18 years)	Boys (0-18 years)
Modality (Food and Cash)				
Cereals (g/d)	132	132	132	132

Pulses (g/d)	16.5	16.5	16.5	16.5
Oil (g/d)	16.5	16.5	16.5	16.5
CBTs (USD/person/day)	0.27	0.27	0.27	0.27
Total kcal/day for food transfer	678	678	678	678
% kcal from protein	9	9	9	9
Number of feeding days per year	60	60	60	60

<b>TABLE 3: TOTAL FOOD/CASH-BASED TRANSFER REQUIREMENTS AND VALUE</b>						
Food type / cash-based transfer	Current Budget		Increase		Revised Budget	
	Total (mt)	Total (USD)	Total (mt)	Total (USD)	Total (mt)	Total (USD)
Cereals	5 371	2 564 507	634	356 400	6 005	2 920 907
Pulses	447	257 954	79	56 390	526	314 345
Oil and Fats	332	567 258	79	103 752	411	671 010
Mixed and blended foods	0	0	0	0	0	0
Other	0	0	0	0	0	0
<b>TOTAL (food)</b>	<b>6 150</b>	<b>3 389 719</b>	<b>792</b>	<b>516 542</b>	<b>6 942</b>	<b>3 906 262</b>
Cash-Based Transfers (USD)		1 891 579		1 283 208		3 174 787
<b>TOTAL (food and CBT value – USD)</b>	<b>6 150</b>	<b>5 281 298</b>	<b>792</b>	<b>1 799 750</b>	<b>6 942</b>	<b>7 081 049</b>

### 3. COST BREAKDOWN

#### *Resource mobilisation*

Funds will be raised specifically for the new strategic outcome 3 and strategic outcome 4, through partnerships with the World Bank, European Union, the Armenian Diaspora organizations, United Nations agencies and the Government of Armenia. WFP has already engaged with several donors related to the procurement of medical supplies as part of the service provision mechanism. WFP is also working with donors and other agencies to support fundraising efforts targeting the COVID-19 response.

<b>COST BREAKDOWN OF THE REVISION ONLY (USD)</b>					
	<b>Strategic Result 1 / SDG Target 2.1</b>	<b>Strategic Result 5 / SDG Target 17.9</b>	<b>Strategic Result 8 / SDG Target 17.9</b>	<b>Strategic Result 1 / SDG Target 2.1</b>	<b>TOTAL</b>
<b>Strategic outcome</b>	<b>01</b>	<b>02</b>	<b>03</b>	<b>04</b>	
<b>Focus Area</b>	<b>Root Causes</b>	<b>Root Causes</b>	<b>Crisis Response</b>	<b>Crisis Response</b>	
<b>Transfer</b>	0	0	1 400 000	1 968 333	<b>3 368 333</b>
<b>Implementation</b>	0	0	210 000	474 762	<b>684 762</b>
<b>Direct support costs</b>					<b>0</b>
<b>Subtotal</b>					<b>4 053 095</b>
<b>Indirect support costs</b>					<b>153 532</b>
<b>TOTAL</b>					<b>4 206 627</b>

<b>OVERALL CSP COST BREAKDOWN, FOLLOWING THE REVISION (USD)</b>					
	<b>Strategic Result 1 / SDG Target 2.1</b>	<b>Strategic Result 5 / SDG Target 17.9</b>	<b>Strategic Result 8 / SDG Target 17.9</b>	<b>Strategic Result 1 / SDG Target 2.1</b>	<b>TOTAL</b>
<b>Strategic outcome</b>	<b>01</b>	<b>02</b>	<b>03</b>	<b>04</b>	
<b>Focus Area</b>	<b>Root Causes</b>	<b>Root Causes</b>	<b>Crisis Response</b>	<b>Crisis Response</b>	
<b>Transfer</b>	13 588 973	4 835 437	1 400 000	1 968 333	<b>21 792 743</b>
<b>Implementation</b>	3 313 238	1 511 897	210 000	474 762	<b>5 509 897</b>
<b>Direct support costs</b>	1 995 111	774 911	81 071	123 022	<b>2 974 115</b>
<b>Subtotal</b>	18 897 321	7 122 245	1 691 071	2 566 117	<b>30 276 754</b>
<b>Indirect support costs</b>	1 228 326	462 946	0	166 798	<b>1 858 069</b>
<b>TOTAL</b>	<b>20 125 647</b>	<b>7 585 191</b>	<b>1 691 071</b>	<b>2 732 915</b>	<b>32 134 824</b>

# Annex 1: Revised Line of Sight

Armenia CSP 2019-2024			
SR 1 – Access to food (SDG Target 2.1)	SR 5 – Capacity strengthening (SDG Target 17.9)	SR 8 – Enhance Global Partnership (SDG Target 17.8)	SR 1 – Access to food (SDG Target 2.1)
Root cause	Root cause	Crisis response	Crisis response
<p><b>STRATEGIC OUTCOME 1: Vulnerable populations in Armenia, including school children, have access to adequate and nutritious food year round</b></p>	<p><b>STRATEGIC OUTCOME 2: National policies, programmes and systems are strengthened to improve food security and nutrition among targeted groups by 2024</b></p>	<p><b>STRATEGIC OUTCOME 3: Vulnerable populations in Armenia benefit from improved capacities of national entities and partners to prevent and respond to emergencies.</b></p>	<p><b>STRATEGIC OUTCOME 4: Vulnerable populations in Armenia have access to basic needs and livelihoods during and in the aftermath of a crises.</b></p>
BUDGET SO 1: USD 22,858,562	BUDGET SO 2: USD 7,585,191	BUDGET SO 3: USD 1 691 071	BUDGET SO 4: USD 2 732 915
<p><b>OUTPUTS:</b></p> <ul style="list-style-type: none"> <li>Schoolchildren in targeted areas receive a nutritious, hot, diversified meal everyday they attend school to meet their basic food and nutrition needs (61,955 tier 1 beneficiaries);</li> <li>Communities benefit from an enhanced national school feeding programme, including nutrition education, enabling them to meet their basic food and nutrition needs;</li> <li>Schoolchildren benefit from rehabilitated school facilities and equipment, including kitchens, that improve delivery of school meals; (61,955 tier 1 beneficiaries);</li> <li>Communities including smallholders, benefit from joint efforts to link local production with procurement of school meals to improve their incomes (tier 1: 6545, tier 2 beneficiaries )</li> </ul>	<p><b>OUTPUTS:</b></p> <ul style="list-style-type: none"> <li>Vulnerable groups benefit from enhanced national social protection systems and coherent policies to ensure their basic food and nutrition needs are met;</li> <li>Communities have enhanced awareness and consumption of healthy, nutritious and diverse diets;</li> <li>Vulnerable communities benefit from investments in emergency preparedness and improved disaster response capacities in local systems;</li> <li>National institutions have strengthened capacities to implement a comprehensive nutrition sensitive national school feeding programme</li> </ul>	<p><b>OUTPUTS:</b></p> <ul style="list-style-type: none"> <li>Affected populations benefit from food security and logistics coordination and information management.</li> <li>Affected populations benefit from on-demand services to national and international partners in order to timely receive life-saving food and medical supplies.</li> </ul>	<p><b>OUTPUTS:</b></p> <ul style="list-style-type: none"> <li>Affected populations benefit from cash-based transfers and/ or in-kind food assistance in order to meet basic food needs and preserve their nutrition status.</li> </ul>
<p><b>ACTIVITY 1:</b> Strengthen and compliment the national school feeding programme to facilitate hand over to the government Modality: CS, CBT, Food</p>	<p><b>ACTIVITY2:</b> Provide technical support to national institutions to generate an evidence-base and inform policies, strategies and systems to address food insecurity and malnutrition in Armenia Modality: CS</p>	<p><b>ACTIVITY 3:</b> Provide on demand service provision for the Government and other partners. Modality: CS, SD</p>	<p><b>ACTIVITY 4:</b> Support to Government and partners to identify vulnerable populations and provide food assistance. Modality: CBT, Food</p>
TOTAL BUDGET: USD 32,134,824			