

## COUNTRY STRATEGIC PLAN REVISION

### REVISION

#### Myanmar country strategic plan, revision 5

Gender and age marker code: 2A

	Current	Change	Revised
<b>Duration</b>	<b>1 June 2020</b> - <b>31 December 2022</b>	N/A	<b>1 June 2020</b> - <b>31 December 2022</b>
<b>Beneficiaries</b>	<b>2,806,400</b>	N/A	<b>2,806,400</b>
<b>Total cost (USD)</b>	425,336,719	2,267,454	427,604,172
Transfer	340,253,508	1,478,958	341,732,466
Implementation	39,264,248	796,362	40,060,610
Direct Support Costs	19,859,444	-	19,859,444
<b>Sub-total</b>	<b>399,377,201</b>	<b>2,275,321</b>	<b>401,652,521</b>
Indirect Support Costs	25,959,518	(7,867)	25,951,651

### RATIONALE

1. This is the fifth budget revision to the Myanmar Country Strategic Plan (CSP 2018 – 2022). Due to the COVID-19 pandemic, international and domestic supply chains have been disrupted as a result of restrictions on air passenger and cargo movement, the slowdown of the local economy, travel bans and lockdown procedures. As a direct consequence, the current capacity of the national health system to prevent and control the spread of the disease has been limited, and supplier capacity to meet the increasing demands of essential medical supplies such as COVID test kits and Personal Protective Equipment (PPE) has been reduced. These new factors linked to COVID-19 make the country more vulnerable and limit its capacity to respond to other risks such as natural hazards and conflict.
2. The current budget revision 5 will cover the period June 2020 – December 2022.

### CHANGES

#### *Strategic orientation*

3. WFP proposes to include a new Strategic Outcome 4 contributing to Strategic Result 8 (Enhancing Global Partnerships) / Sustainable Development Goal (SDG) 17 for the provision of services to humanitarian organizations in Myanmar.
4. Complementing the implementation of food/cash assistance and capacity strengthening under the existing Strategic Outcomes 1-3, Strategic Outcome 4 will enable humanitarian and development partners to access reliable, on-demand services in times of crisis.

### *Strategic outcomes*

5. In the current global outbreak of COVID-19, WFP has a key role to ensure the continuity of humanitarian supply chains and uninterrupted provision of urgently needed humanitarian supplies. Through the Myanmar Humanitarian Response Plan, WFP and partners seek to support government preparedness and response efforts to counter the threat of COVID-19. To this end, WFP plans to establish and coordinate a platform for the provision of common humanitarian logistics services to ensure the timely delivery of health and other essential humanitarian supplies in an increasingly complex COVID-19 scenario.
6. Therefore, WFP plans to add a new Strategic Outcome under the crisis response focus area:

#### **Strategic Outcome 4: Humanitarian and development partners in Myanmar have access to reliable common services**

Under this Strategic Outcome, WFP pursues the following output:

**Output: Affected populations benefit from the humanitarian common services to humanitarian organizations in order to receive timely humanitarian assistance. (Output Category: H, K)**

through a new activity:

#### **Activity 10: Provide on-demand services to humanitarian and development partners. (Act Category 10: CPA)**

7. Activity 10 will facilitate storage and logistics services, procurement of non-food items, as well as common administrative services. The latter can include shared office premises, ICT, vehicle pooling systems and other services where WFP has recognized expertise and existing capacity. The activity will be implemented exclusively through a service delivery modality. WFP aims to increase synergies and efficiencies in inter-agency collaboration, in particular under the Humanitarian Response Plan, through the provision of common logistics and procurement services. It will also provide a framework for longer-term partnerships under the Socio-Economic Response Plan and position WFP strategically as a partner of choice for the Government to augment, where required appropriate, its own programmes in response to COVID-19.
8. The provision of on-demand services delivered under Activity 10 will be supported by a cost recovery mechanism. The addition of Activity 10 will allow for improved transparency and financial reporting on relevant collaboration between WFP and humanitarian partners.
9. For this and future emergency response operations, the activity proposed under this budget revision aims to provide administrative and logistics solutions to address operational barriers in the existing response. To overcome these challenges, WFP on behalf of the humanitarian community (i) ensures logistics arrangements are in place at Yangon airport where partners may face bottlenecks; (ii) consolidates and augments logistics capacity to standardize cargo clearance procedures and to facilitate downstream delivery and storage within Myanmar; and; (iii) enhances existing

coordination mechanisms through sharing of logistics resources, assets and supply chain information to improve pipeline visibility of inbound relief supplies into Myanmar (iv) common administrative services including common facilities/premises, travel and fuel services, IT, finance services which aims to accelerate the harmonization of efforts of business process and reduce the duplication of functions and administrative and transaction costs provided to humanitarian partners which are also related to the Business Operations Strategy (BOS).

10. No substantive changes to existing partnerships with current stakeholders are foreseen, and no increase in Country Office capacity is needed as a result of adding the Service Delivery modality. Any financial risk to the project due to the cost-sharing nature of service provision will be mitigated by implementing cost reductions and by sourcing additional participating agencies.

## **COST BREAKDOWN**

11. The additional costs covered in this budget revision are all related to the newly added activity 10 under Strategic Outcome 4.

<b>TABLE 1: COST BREAKDOWN OF THE REVISION ONLY (USD)</b>		
	<b>Strategic Result 8/ SDG Target 17.16</b>	<b>Total</b>
Strategic outcome	<b>4</b>	
<b>Focus area</b>	<b>Crisis Response</b>	
<b>Transfer</b>	1,478,958	1,478,958
<b>Implementation</b>	796,362	796,362
<b>Direct support costs</b>		-
<b>Subtotal</b>		2,275,321
<b>Indirect support costs (6.5%)</b>		(7,867)
<b>TOTAL</b>		<b>2,267,454</b>

<b>OVERALL CSP COST BREAKDOWN, FOLLOWING THE REVISION (USD)</b>					
	<b>Strategic Result 1 / SDG Target 2.1</b>	<b>Strategic Result 1 / SDG Target 2.1</b>	<b>Strategic Result 2 / SDG Target 2.2</b>	<b>Strategic Result 8 / SDG Target 17.16</b>	<b>TOTAL</b>
<b>Strategic outcome</b>	<b>01</b>	<b>02</b>	<b>03</b>	<b>04</b>	
<b>Focus Area</b>	<b>Crisis Response</b>	<b>Resilience Building</b>	<b>Resilience Building</b>	<b>Crisis Response</b>	
<b>Transfer</b>	176,978,598	111,124,414	52,150,496	1,478,958	<b>341,732,466</b>
<b>Implementation</b>	19,453,932	12,500,985	7,309,331	796,362	<b>40,060,610</b>
<b>Direct support costs</b>	10,182,377	6,458,593	3,097,446	121,028	<b>19,859,444</b>
<b>Subtotal</b>	<b>206,614,907</b>	<b>130,083,992</b>	<b>62,557,273</b>	<b>2,396,349</b>	<b>401,652,521</b>
<b>Indirect support costs</b>	13,429,969	8,455,459	4,066,223	-	<b>25,951,651</b>
<b>TOTAL</b>	<b>220,044,876</b>	<b>138,539,452</b>	<b>66,623,496</b>	<b>2,396,349</b>	<b>427,604,172</b>

**APPROVED BY**

\_\_\_\_\_  
 Stephen Anderson  
 Country Director  
 Myanmar Country Office

Date: \_\_\_/\_\_\_/\_\_\_

## Annex 1: Revised Line of Sight

### MYANMAR (CSP 2018 – 2022)

SR 1 – Everyone has access to food (SDG target 2.1)		SR 2 – No one suffers from malnutrition (SDG target 2.2)		SR 3 – Sharing of knowledge, expertise and technology strengthen global partnership support to country efforts to achieve the SDGs (SDG target 17.16)	
CRISIS RESPONSE	RESILIENCE BUILDING	RESILIENCE BUILDING	CRISIS RESPONSE		
<b>STRATEGIC OUTCOME 1:</b> Crisis-affected people in food insecure areas meet their food and nutrition needs all year round.	<b>STRATEGIC OUTCOME 2:</b> Vulnerable people in states and regions with high food insecurity and/or malnutrition have access to food all year round.	<b>STRATEGIC OUTCOME 3:</b> Children under 5 and other nutritionally vulnerable groups in Myanmar have improved nutrition in line with national targets by 2022.	<b>STRATEGIC OUTCOME 4:</b> Humanitarian and development partners in Myanmar have access to reliable common services		
<b>BUDGET SO 1: \$ 220,044,876</b>	<b>BUDGET SO 2: \$ 138,539,452</b>	<b>BUDGET SO 3: \$ 66,623,496</b>	<b>BUDGET SO 4: \$ 2,396,349</b>		
<b>UNIQUE DIRECT BENEF SO 1: 575,600</b>	<b>UNIQUE DIRECT BENEF SO 2: 1,702,200</b>	<b>UNIQUE DIRECT BENEF SO 3: 651,500</b>	<b>UNIQUE DIRECT BENEF SO 4: 0</b>		
<b>OUTPUTS:</b> <ul style="list-style-type: none"> <li>Crisis-affected women, men, girls and boys receive food and/or cash-based transfers in a timely manner to meet their daily food and nutrition needs (Tier 1). (A, B: <a href="#">Activity 1</a>)</li> </ul>	<b>OUTPUTS:</b> <ul style="list-style-type: none"> <li>Food insecure people benefit from strengthened national programmes to enhance access to food (Tier 3). (C, J, K, L, M, N*: <a href="#">Linked to Activity 2, 3</a>).</li> <li>Targeted girls and boys (Tier 1) receive school meals or snacks to improve access to food (A, B: <a href="#">Linked to Activity 3</a>).</li> <li>Targeted women, men, girls and boys (Tier 1) receive health and nutrition education through schools, to improve nutrition knowledge (E*: <a href="#">Linked to Activity 3</a>).</li> <li>Food-insecure women and men (Tier 1) receive CBTs or food transfers to meet household food and nutrition needs through asset creation (A, B: <a href="#">Linked to Activity 4</a>).</li> <li>Community members (Tier 2) benefit from the creation and rehabilitation of assets to improve resilience to disasters and enhance livelihoods (D: <a href="#">Linked to Activity 4</a>).</li> <li>Community members (Tier 2) benefit from health and nutrition education to improve nutrition knowledge (E, E*: <a href="#">Linked to Activity 4</a>).</li> <li>PLHIV and TB patients receive food and/or CBTs to meet their food and nutrition needs (Tier 1). (A, B: <a href="#">Linked to Activity 5</a>)</li> <li>PLHIV, TB patients and caregivers receive health and nutrition messaging and counselling to improve nutrition knowledge (Tier 1). (E, E*: <a href="#">Linked to Activity 5</a>)</li> </ul>	<b>OUTPUTS:</b> <ul style="list-style-type: none"> <li>Children under 5 and other nutritionally vulnerable groups (Tier 3) benefit from strengthened government capacity to improve the implementation of national nutrition interventions (C, J, K, M: <a href="#">Linked to Activity 6 and 7</a>).</li> <li>Pregnant and lactating women and girls, children under 2 and adolescent girls (Tier 1) receive CBTs and food transfers to meet their nutrition needs (A, B: <a href="#">Linked to Activity 7</a>).</li> <li>Women and men caregivers, adolescent girls, pregnant and lactating women and girls, and community members (Tier 1) benefit from SBCC in nutrition, care practices and healthy diets to improve their knowledge, attitudes and practices (E, E*: <a href="#">Linked to Activity 7</a>).</li> <li>Malnourished girls and boys under 5 and pregnant and lactating women and adolescent girls (Tier 1) receive a comprehensive nutrition package to treat acute malnutrition (A, B, E: <a href="#">Linked to Activity 8</a>).</li> <li>Girls and boys under 5 and pregnant and lactating women and adolescent girls (Tier 1) who are affected by crisis or at risk receive a comprehensive nutrition package to prevent acute malnutrition (A, B, E, E*: <a href="#">Linked to Activity 8</a>).</li> <li>PLHIV and TB patients (Tier 1) receive food and/or CBTs to meet their food and nutrition needs (A, B: <a href="#">Linked to Activity 9</a>).</li> <li>PLHIV, TB patients and caregivers (Tier 1) receive health and nutrition messaging and counselling to improve nutrition knowledge (E*: <a href="#">Linked to Activity 9</a>).</li> </ul>	<b>OUTPUT:</b> <ul style="list-style-type: none"> <li>Affected populations benefit from the humanitarian common services to humanitarian organizations in order to receive timely humanitarian assistance. (Output Category: H, K)</li> </ul>		
<b>ACTIVITY 1:</b> Provide unconditional food transfers and/or CBTs to populations affected by crisis (cat. 1; modality: food, CBT)	<b>ACTIVITY 2:</b> Provide technical advice, policy support and training for the government to improve delivery of national social protection, emergency preparedness and food systems programmes (cat. 2; modality: CS)	<b>ACTIVITY 6:</b> Provide implementation support, research-based advice and technical assistance for national policies and action plans to the government and partners (cat. 2; modality: CS)	<b>ACTIVITY 10:</b> Provide on-demand services to humanitarian and development partners (cat. 10; modality: SD)		
	<b>ACTIVITY 3:</b> Implement a comprehensive school feeding programme in targeted schools in support of the government's national programme (cat. 4; modality: food, CBT, CS)	<b>ACTIVITY 7:</b> Implement preventive nutrition interventions for adolescent girls, pregnant and lactating women and girls, and children under 2, and roll out community infant and young child feeding programmes, CBTs for mothers of young children, and SBCC (cat. 0; modality: food, CBT)			
	<b>ACTIVITY 4:</b> Provide conditional food or cash assistance in support of the creation and rehabilitation of assets, combined with nutrition messaging, to targeted populations (cat. 2; modality: food, CBT)	<b>ACTIVITY 8:</b> Provide specialized nutritious foods for the treatment and management of acute malnutrition among pregnant and lactating women and adolescent girls, and children under 5 (cat. 5; modality: food)			
	<b>ACTIVITY 5:</b> Provide unconditional food and/or cash assistance, combined with nutrition messaging and counselling, to PLHIV and TB patients (cat. 1; modality: food, CBT)	<b>ACTIVITY 9:</b> Provide unconditional food and/or cash-based assistance combined with nutrition messaging and counselling for PLHIV and TB patients (cat. 1; modality: food, CBT)			
				<b>TOTAL BUDGET \$ 427,604,172</b>	