

COUNTRY STRATEGIC PLAN REVISION

REVISION

Philippines country strategic plan, revision 5

Gender and age marker code: 3

	Current	Change	Revised
Duration	<i>July 2018 – June 2023</i>	<i>None</i>	<i>July 2018 – June 2023</i>
Beneficiaries	370,030	(4,105)	365,925
Total cost (USD)	50,642,692	(4,052,959)	46,589,733
Transfer	35,320,355	- 3,382,882	31,937,473
Implementation	6,164,848	- 267,994	5,896,854
Direct support costs	6,066,621	- 154,719	5,911,901
Subtotal	47,551,823	- 3,805,595	43,746,228
Indirect support costs (6.5 percent)	3,090,869	- 247,364	2,843,505

1. RATIONALE

1. This budget revision reflects WFP's shift from direct delivery to an enabling role which has materialized earlier and faster than initially planned under this country strategic plan (CSP).
2. Since the beginning of this CSP, the Government of the Philippines has consistently demonstrated its willingness and ability to be on the forefront of emergency response to any shock or crisis affecting the food security of its population. Concomitantly, the interest of donors in funding food and cash-based responses by international organizations has drastically dropped. With support from donors and partners, the Government is focused on strengthening its capacities at all levels to achieve zero hunger sustainably in this disaster-prone, low middle-income country.
3. In the context of the COVID-19 pandemic and the related community quarantine measures, resulting in 17.7 percent unemployment (as of April 2020) and a loss of remittances from Overseas Filipino Workers for the first five months of 2020 amounting to USD 12.84 billion, the authorities have taken the lead of the response¹. The Government put forth an unprecedented public resource prioritization effort (USD 5.37 billion from the USD 8.55 billion total national budget for 2020) and deployed a massive shock-responsive social protection response, the Social Amelioration Programme, targeting 18 million vulnerable families across the country (equivalent to 73 percent of the population). Even in this unique global crisis, WFP has intervened through capacity strengthening, with an integrated technical assistance package, aimed to foster the Government's capacity to deliver emergency cash-based assistance to its population in an accountable, efficient and effective manner.
4. This budget revision reflects this reality: while remaining within the overall strategic orientation of the CSP, it actualizes expansions and reductions of respective existing strategic outcomes and most importantly adjusts modalities. It covers the period from 1 July 2020 to 30 June 2023.

¹ This represents a decrease of 6.4 percent from the \$13.707 billion recorded in the comparable period in 2019. Source: <http://www.bsp.gov.ph/statistics/keystat/ofw.htm>

CHANGES

Strategic orientation

5. This is the fifth budget revision of the Philippines CSP 2018-2023. As the four previous ones, this revision remains within the overall strategic orientation of the CSP.²

Strategic outcomes

6. Strategic outcome 1 / Activity 1 maintains a contingency for emergency response, but its operational volume is reduced to a minimum with the removal of the food modality and reduction in planned cash-based transfers (CBT) as well as the closure of Iligan sub-office following the scaledown of response activities to the 2017 Marawi siege.
7. While stunting among children under-five years is a major issue in the whole country (33 percent prevalence) and in the Bangsamoro Autonomous Region in Muslim Mindanao (BARMM) in particular (45 percent prevalence), WFP's nutrition programme under Strategic outcome 2 / Activity 2 has seen limited investment from donors and government over the last two years. The Activity is subsequently redirected to advocacy, evidence-generating/research and policy making advisory services under a capacity strengthening mode.
8. Strategic outcomes 3 and 4 / Activities 3, 4 and 5, focused on capacity strengthening, are not substantially modified. Their operational volumes are conservatively adjusted to be commensurate to the actual capacity of the country office to mobilize resources.
9. Transfer modalities: In line with the evolution of the nature of assistance requested by the Government, capacity strengthening becomes the modality of choice. The food modality is removed from the CSP, and the cash modality is substantially reduced: only Activities 1 and 3 still have a small CBT amount to enable proof of concepts that are already funded. As part of WFP's forecast-based financing project, Activity 1 enables cash-based early action during the 2020 typhoon season. Under Activity 3, cash transfers to 500 participants are planned across 2020 and 2021 as part as of a convergence model project aimed to foster synergies and complementarities between the Ministry of Agriculture and Agrarian Reform and the Ministry of Environment, Natural Resources and Energy in BARMM.
10. M&E: In 2020, the Country Office has initiated a substantial investment in evidence generation to demonstrate the relevance and measure the effectiveness of WFP's capacity strengthening model in the Philippines. Researches, analyses and evaluations conducted by external stakeholders are now systematically embedded into each Activity, and a decentralized evaluation about the appropriateness and effectiveness of the capacity strengthening approach across the CSP is starting this year. The country office is also an early adopter of the new corporate tool, Database for Country Capacity Strengthening (DACSS), which will help better plan, monitor, report on and ultimately value its capacity strengthening activities.

² History of Philippines CO budget revisions: Revision 01 increased the CSP budget by USD 7,199,338 was processed to allow the CSP to absorb remaining resources under PRRO 200743. Revision 02 was initiated and processed by HQ to cover obsolete CSP budget lines without changes to total budget amount. Revision 03 increased the CSP budget by USD 1,754,109 was approved by the CD in April 2019 relating to the technical revision for the emergency response in BARMM. Revision 04 approved by the ED in January 2020. Revision 04 increased the CSP budget by USD 8,571,565 was a comprehensive revision to increase Activities 1, 3 and 5.

11. **Partnerships:** WFP will revise its partnership/resource mobilization strategy to focus on host government entities (replicating the model of project cooperation with the Department of Information and Communications Technology - DICT), as well as thematic donors (climate change, triple nexus/peace building) and the private sector.
12. **Country office capacity:** This budget revision reflects the closure of the Iligan sub-office as a result of the cessation of activities related to the Marawi siege. The budget continues to reflect the technical positions to continue to support capacity strengthening initiatives, defined in the revised country office organigram (dated 10 June 2020), and plans for some additional positions mainly under Activity 4 to enable the roll-out of the new five-year Green Climate Fund project. Since the last budget revision, the country office has also implemented office sharing arrangements with other United Nations agencies to further reduce recurrent country office costs.

Beneficiary analysis

13. This budget revision will decrease the number of planned beneficiaries by approximately 4,000 for the overall CSP period (including past years). This results from a planned increase in individuals benefiting from forecast-based financing anticipatory action (Activity 1), as well as a decrease in beneficiaries of the moderate acute malnutrition prevention programme (Activity 3) and asset creation activities (Activity 3).

Transfer

Strategic Outcome	Activity	Sub-Activity	Modality	Period	Women	Men	Girls	Boys	Total
					(18+ years)	(18+ years)	(0-18 years)	(0-18 years)	
SO1	Activity (URT1)	URT_GD General distribution	In-Kind	Current	22,630	22,630	13,432	14,308	73,000
				Increase/decrease	-	-	-	-	-
				Revised	22,630	22,630	13,432	14,308	73,000
			Cash	Current	27,280	27,280	16,192	17,248	88,000
				Increase/decrease	969	969	576	611	3,125
				Revised	28,249	28,249	16,768	17,859	91,125
		URT_MAM Supplementary feeding PLWG	In-Kind	Current	2,621		379		3,000
				Increase/decrease	-	-	-	-	-
				Revised	2,621		379		3,000
		URT_MAM Supplementary feeding children aged 6-59 mos.	In-Kind	Current	-	-	1,174	1,256	2,430
				Increase/decrease	-	-	(594)	(636)	(1,230)
				Revised			580	620	1,200
		URT_PREV Supplementary feeding children aged 6-23 mos.	In-Kind	Current	-	-	3,912	4,188	8,100
				Increase/decrease	-	-	-	-	-
				Revised			3,912	4,188	8,100
		URT_SF_ONS School-based feeding	In-Kind	Current	-	-	26,625	23,375	50,000
				Increase/decrease	-	-	-	-	-
				Revised			26,625	23,375	50,000
		URT_FFA Asset creation	In-Kind	Current	7,750	7,750	4,600	4,900	25,000
				Increase/decrease	-	-	-	-	-
Revised	7,750			7,750	4,600	4,900	25,000		
URT_FFA Asset creation	Cash	Current	3,720	3,720	2,208	2,352	12,000		
		Increase/decrease	-	-	-	-	-		
		Revised	3,720	3,720	2,208	2,352	12,000		
SO2	Activity 2 (CSI1)		In-Kind	Current	6,998		1,002		8,000
				Increase/decrease	-	-	-	-	-

		CSI_STUN Supplementary feeding PLWG		Revised	6,998		1,002		8,000
		CSI_STUN Supplementary feeding children aged 6-23 mos.	In-Kind	Current			5,794	6,206	12,000
				Increase/decrease	-	-	-	-	-
				Revised			5,794	6,206	12,000
SO3	Activity 3 (CSII)	CSI_SF_ONS School-based feeding	In-Kind	Current	-	-	22,415	22,585	45,000
				Increase/decrease	-	-	-	-	-
				Revised			22,415	22,585	45,000
		CSI_FFA Asset creation	In-Kind	Current	2,529	2,524	2,403	2,544	10,000
				Increase/decrease	-	-	-	-	-
				Revised	2,529	2,524	2,403	2,544	10,000
			Cash	Current	8,472	8,455	8,050	8,523	33,500
				Increase/decrease	(1,517)	(1,513)	(1,442)	(1,528)	(6,000)
				Revised	6,955	6,942	6,608	6,995	27,500
TOTAL				Current	82,000	72,359	108,186	107,485	370,030
				Increase/decrease	(548)	(544)	(1,460)	(1,553)	(4,105)
				Revised	81,452	71,815	106,726	105,932	365,925

Strategic Outcome	Activity	Sub-Activity	Modality	Period	Women	Men	Girls	Boys	Total
					(18+ years)	(18+ years)	(0-18 years)	(0-18 years)	
SO1	Activity (URT1)	URT_GD General distribution	In-Kind	Current	6,200	6,200	3,680	3,920	20,000
				Increase/decrease	(6,200)	(6,200)	(3,680)	(3,920)	(20,000)
				Revised	-	-	-	-	-
			Cash	Current	6,200	6,200	3,680	3,920	20,000
				Increase/decrease	(1,511)	(1,511)	(896)	(957)	(4,875)
				Revised	4,689	4,689	2,784	2,963	15,125
		URT_MAM Supplementary feeding PLWG	In-Kind	Current	800				800
				Increase/decrease	-	-	-	-	-
				Revised	800				800
		URT_MAM Supplementary feeding children aged 6-59 mos.	In-Kind	Current			1,174	1,256	2,430
				Increase/decrease	-	-	(1,174)	(1,256)	(2,430)
				Revised	-	-	-	-	-
		URT_PREV Supplementary feeding children aged 6-23 mos.	In-Kind	Current			580	620	1,200
				Increase/decrease	-	-	-	-	-
				Revised	-	-	580	620	1,200
		URT_SF_ONS School-based feeding	In-Kind	Current			4,793	4,207	9,000
				Increase/decrease	-	-	-	-	-
				Revised	-	-	4,793	4,207	9,000
		URT_FFA Asset creation	In-Kind	Current					-
				Increase/decrease	-	-	-	-	-
Revised	-			-	-	-	-		
URT_FFA Asset creation	Cash	Current	3,720	3,720	2,208	2,352	12,000		
		Increase/decrease	-	-	-	-	-		
		Revised	3,720	3,720	2,208	2,352	12,000		
SO2	Activity 2 (CSII)	CSI_STUN Supplementary feeding PLWG	In-Kind	Current	8,000				8,000
				Increase/decrease	-	-	-	-	-
				Revised	8,000	-	-	-	8,000
					In-Kind	Current			5,794

		CSI_STUN Supplementary feeding children aged 6-23 mos.		Increase/decrease	-	-	-	-	-
				Revised	-	-	5,794	6,206	12,000
SO3	Activity 3 (CSII)	CSI_SF_ONS School-based feeding	In-Kind	Current			22,415	22,585	45,000
				Increase/decrease	-	-	-	-	-
				Revised	-	-	22,415	22,585	45,000
		CSI_FFA Asset creation	In-Kind	Current	2,529	2,524	2,403	2,544	10,000
				Increase/decrease	-	-	-	-	-
				Revised	2,529	2,524	2,403	2,544	10,000
		Cash	Current	8,472	8,456	8,050	8,522	33,500	
			Increase/decrease	(1,517)	(1,514)	(1,442)	(1,527)	(6,000)	
Revised	6,955		6,942	6,608	6,995	27,500			
TOTAL				Current	35,921	27,100	54,777	56,132	173,930
				Increase/decrease	(9,228)	(9,225)	(7,192)	(7,660)	(33,305)
				Revised	26,693	17,875	47,585	48,472	140,625

**TABLE 2: FOOD RATION (g/person/day) or CASH-BASED TRANSFER VALUE (US\$/person/day)
BY STRATEGIC OUTCOME AND ACTIVITY
(2018-2023 – entire CSP period)**

Strategic Outcome	Strategic Outcome 1								Strategic Outcome 2		Strategic Outcome 3		
Activity	Activity 1 (URTI)								Activity 2 (CSII)		Activity 3 (CSII)		
Beneficiary type	Tier 1	Tier 1	Tier 1	Tier 1	Tier 1	Tier 1	Tier 1	Tier 1	Tier 1	Tier 1	Tier 1	Tier 1	Tier 1
Sub-Activity	URT_GD	URT_GD	URT_MAM PLWG	URT_MAM 6-59 mos.	URT_P REV 6-23 mos.	URT_SF_ONS	URT_FF FA	URT_FF FA	CSI_STUN PLWG	CSI_STUN 6-23 mos.	CSI_SF_ONS	CSI_FF FA	CSI_FFA
Modality (indicate food or cash)	Food	Cash	Food	Food	Food	Food	Food	Cash	Food	Food	Food	Food	Cash
cereals	333					150	333				150	333	
pulses											20		
oil											10		
specialized nutritious food			100	100	50				50	20			
total kcal/day (to be completed for food and cash modalities)	1199		500	500	250	540	1199		275	108	498	1199	
% kcal from protein	8		10	10	10	8	7		10	10	9	7	
% kcal from fat	1		55	55	55	1	1		56	59	14	1	
Cash (US\$/person/ day; use average as needed)		0.27						0.27					0.27
Number of feeding days per year	90	120	180	180	180	120	180	90	360	360	160	90	90

TABLE 2: FOOD RATION (g/person/day) or CASH-BASED TRANSFER VALUE (US\$/person/day) BY STRATEGIC OUTCOME AND ACTIVITY (2020-2023 – remaining CSP period of the CSP)													
Strategic Outcome	Strategic Outcome 1								Strategic Outcome 2		Strategic Outcome 3		
Activity	Activity 1 (URTI)								Activity 2 (CSII)		Activity 3 (CSII)		
Beneficiary type	Tier 1	Tier 1	Tier 1	Tier 1	Tier 1	Tier 1	Tier 1	Tier 1	Tier 1	Tier 1	Tier 1	Tier 1	Tier 1
Sub-Activity	URT_GD	URT_GD	URT_MAM PLWG	URT_MAM 6-59 mos.	URT_PREV 6-23 mos.	URT_SF_ONS	URT_FFA	URT_FFA	CSI_S TUN PLWG	CSI_S TUN 6-23 mos.	CSI_S F_ONS	CSI_F FA	CSI_F FA
Modality (indicate food or cash)	Food	Cash	Food	Food	Food	Food	Food	Cash	Food	Food	Food	Food	Cash
cereals							150				150	333	
pulses													
oil													
specialized nutritious food			100		50				50	20			
total kcal/day (to be completed for food and cash modalities)			500		0	540			275	108	540	1199	
% kcal from protein			10		10	8			10	10	8	7	
% kcal from fat			55		55	1			56	59	1	1	
Cash (US\$/person/day; use average as needed)		0.27						0.27					0.27
Number of feeding days per year		180	150		150	20		180	180	180	40	90	150

TABLE 3: TOTAL FOOD/CASH-BASED TRANSFER REQUIREMENTS AND VALUE						
Food type / cash-based transfer	Current Budget		Increase		Revised Budget	
	Total (mt)	Total (USD)	Total (mt)	Total (USD)	Total (mt)	Total (USD)
Cereals	9 486	5 581 480	- 1 444	- 772 771	8 042	4 808 708
Pulses	54	69 120	0	0	54	69 120
Oil and Fats	18	15 084	0	0	18	15 084
Mixed and blended foods	696	2 156 577	- 32	- 98 301	664	2 058 276
Other	0	0	0	0	0	0
TOTAL (food)	10 253	7 822 261	- 1 475	- 871 072	8 778	6 951 188
Cash-Based Transfers (USD)		4 015 999		- 142 667		3 873 332
TOTAL (food and CBT value – USD)	10 253	11 838 260	- 1 475	- 1 013 739	8 778	10 824 521

COST BREAKDOWN

14. The revision of the Country Portfolio Budget (CPB) incorporates the updated operational requirements for Strategic Outcomes 1, 2, 3 and 4, resulting in a decrease of USD 4,052,959 from the last approved CPB.

COST BREAKDOWN OF THE REVISION ONLY (USD)					
	Strategic Result 1 / SDG Target 2.1	Strategic Result 2 / SDG Target 2.2	Strategic Result 5 / SDG Target 17.9	Strategic Result 5 / SDG Target 17.9	TOTAL
Strategic outcome	01	02	03	04	
Focus Area	Crisis Response	Root Causes	Resilience Building	Resilience Building	
Transfer	- 747 709	- 614 272	142 476	- 2 163 376	- 3 382 882
Implementation	7 403	- 120 944	81 013	- 235 467	- 267 994
Direct support costs					- 154 719
Subtotal					- 3 805 595
Indirect support costs					- 247 364
TOTAL					- 4 052 959

OVERALL CSP COST BREAKDOWN, FOLLOWING THE REVISION (USD)					
	Strategic Result 1 / SDG Target 2.1	Strategic Result 2 / SDG Target 2.2	Strategic Result 5 / SDG Target 17.9	Strategic Result 5 / SDG Target 17.9	TOTAL
Strategic outcome	01	02	03	04	
Focus Area	Crisis Response	Root Causes	Resilience Building	Resilience Building	
Transfer	10 993 416	3 042 953	5 746 417	12 154 687	31 937 473
Implementation	830 576	821 381	1 261 509	2 983 388	5 896 854
Direct support costs	1 249 704	645 209	1 135 664	2 881 325	5 911 901
Subtotal	13 073 696	4 509 543	8 143 589	18 019 400	43 746 228
Indirect support costs	849 790	293 120	529 333	1 171 261	2 843 505
TOTAL	13 923 487	4 802 663	8 672 922	19 190 661	46 589 733

Annex 1: [Revised Line of Sight](#)