

Evaluation title	WFP's Corporate Emergency Response in Northeast Nigeria (2016-2018)	Evaluation report number	OEV/2018/009
Type	Corporate emergency response evaluation	Centralised/ decentralised	Centralised
Global/region or country	Nigeria	PHQA date	January 2020
Overall category – Quality rating		Gender Evaluation Performance Indicator (EPI) – Overall report category and rating	
Meets requirements: 65%		Meets requirements: 9 points	

The evaluation of WFP's Corporate Emergency Response in Northeast Nigeria (2016-2018) meets requirements. It provides complete and detailed information about the evaluation subject and clearly outlines the purpose, objectives and scope. The context section provides a thorough overview of the crisis, backed by relevant and up to date sources of information on the geopolitical situation in the Northeast of the country. A mixed methods approach was used, with gender and equity concerns mainstreamed into targeted questions and indicators developed by the evaluation team. Presentation of findings is strongly supported by evidence, with good use of triangulation between documentation, observations in the field, and extensive use of focus groups and interviews. Conclusions are well phrased but would have benefitted from a more structured presentation. Although the recommendations have a clear overarching direction, a fundamental weakness is the lack of guidance on timing and prioritization, which eventually might diminish their actionability.

CRITERION 1: REPORT SUMMARY	Category	Approaches
The main weakness in the executive summary is the presentation of conclusions, which are not fully aligned with those presented in the main report. It could have been more concise and could have included less figures and tables. However, the section has a readable style and summarizes the key elements of the report, with sufficient information about the subject, method, findings, and recommendations.		
CRITERION 2: OVERVIEW OF EVALUATION SUBJECT	Category	Meets
A very succinct overview provides basic information about the evaluation subject, supported by good graphical presentations of the geographical scope and financial aspects of the operation. Information sources are up to date and referenced correctly and provide a comprehensive picture of the crisis and the emergency response in place in the country. The presentation would have benefitted from a discussion of the challenges related to the development of a theory of change and a critical assessment of the logic underpinning WFP's operations.		
CRITERION 3: EVALUATION CONTEXT, PURPOSE AND SCOPE	Category	Exceeds
The description of the context provides a thorough overview of the crisis in Northeast Nigeria with relevant and up to date information that takes account of national and regional geopolitical changes during the evaluation period. The scope of the evaluation comprehensively explains the timing and geographical coverage of the evaluation. The learning and accountability objectives are well explained and placed in the context of a new CSP in the country and the key users of the evaluation are listed, without omissions.		
CRITERION 4: METHODOLOGY	Category	Meets
The methodology uses appropriate evaluation criteria and maps well-defined questions against them, with the team having developed more detailed questions to provide more evaluative information to the readers. The selection of sites and the broad coverage for discussion groups is clearly described. Limitations to the methods are acknowledged, triangulation is built into the data collection, and ethical safeguards are discussed in good detail in the methodology annex. However, certain aspects of the methodology could have benefitted from more attention. These include a discussion of how evaluation criteria were selected, an in-depth assessment of the logic model and an explanation of how the strength of available evidence was estimated.		
CRITERION 5: FINDINGS AND ANALYSIS	Category	Meets
The findings are presented in a well-structured way, answering the main evaluation questions. The narrative is based on solid evidence, with quantitative data, observations and information from interviews and focus groups clearly triangulated. Both positive and negative findings are presented in a well-balanced manner. However, the analysis could have considered a wider array of issues outside WFP's corporate outputs and outcomes, and issues related to the use of resources could have been explored in more depth.		

CRITERION 6: CONCLUSIONS	Category	Approaches
The absence of an organizing structure for the conclusions and the lack of sub-headings in the text reduces the impact of what are otherwise well-written, clear and balanced judgments. Although a number of lessons have been drawn and threaded throughout the report, they could have been identified more explicitly and better presented under this section. Notwithstanding this, the conclusions appear comprehensive, covering all the main issues described in the findings section.		
CRITERION 7: GENDER and EQUITY	Category	Exceeds
The evaluation method includes a focus on affected people with special reference to women and strong qualitative data-collection methods to inform relevant evaluation questions. Information from affected populations, internally displaced and host communities is systematically captured and analysed. A specific recommendation on gender is included. A minor criticism is that equity considerations could have been included in more recommendations.		
CRITERION 8: RECOMMENDATIONS	Category	Approaches
A fundamental weakness in the recommendations is the lack of guidance on timing and prioritization, which eventually might impair their actionability. Moreover, their logical derivation from findings and conclusions is only evident in a supporting annex which maps the three to each other. Nonetheless, recommendations are well-written, supported by references to the findings, and propose detailed actions for their implementation.		
CRITERION 9: ACCESSIBILITY/CLARITY	Category	Meets
The report is well written in language that is easy to understand and accessible. Terminology is appropriate for the intended audience; findings are led by data and analysis with a balanced and objective presentation. There is good use made of graphs and figures to help convey the message, and data are fully referenced. Nevertheless, the main sections of the report would have benefited from the addition of short summaries to draw together findings from the analysis. Moreover, the summary is long and would have benefited from fewer figures and greater use of distinctive text.		

Gender EPI	
1. Scope of Analysis, Evaluation Criteria and Questions	3
2. Methodology	3
3. Findings, Conclusions & Recommendations	3
Overall EPI score	9

Quality rating scale legend: Evaluation reports	Overall scoring of gender EPI scale legend: Evaluation reports UNSWAP Evaluation Performance Indicator
Exceeds requirements: 75–100%	
Meets requirements: 60–74%	
Approaches requirements: 50–59%	7–9 points = Meets requirements
Partially meets requirements: 25–49%	4–6 points = Approaches requirements
Does not meet requirements: 0–24%	0–3 points = Missing requirements