

COUNTRY CONTEXT

population **25** million

750,000 people severely food insecure

227,000 children under five suffer acute malnutrition

Boko Haram crisis in the Far-North region
INSTABILITY
 conflicts in the North-West and South-West
 influx of 250,000 refugees from Central African Republic

COUNTRY STRATEGIC PLAN focused on six strategic outcomes

USD million **94** CSP budget

- 1 safe food access during and after crises
- 2 safe year-round food access and increase resilience
- 3 reduce malnutrition
- 4 enhance self-reliance and improve productivity
- 5 effective partnerships
- 6 humanitarian community access to UNHAS

EVALUATION covers WFP activities implemented from mid-2017 to mid-2019, assessing the earlier Country Programme, two Emergency Operations, Humanitarian Air Service and the CSP (2018-2020)

July 2019

March 2020

Evidence and lessons to inform the development of the new Country Strategic Plan in Cameroon

1 field mission
 147 interviews with stakeholders
 gender-sensitive methodology
 13 focus group discussions with beneficiaries

CONCLUSIONS

WFP has only partially met the ambitious expectations to shift to country-level strategic planning and management

Country Office management did not react swiftly enough to address staffing shortages

The CSP did not fully prepare WFP for the complex crises

Programme efficiency was marked by slow programme delivery, high transaction costs and recurrent pipeline breaks

Flexibility in funding and longer-term partnerships not reached

The monitoring and evaluation system remained inadequate



RECOMMENDATIONS

- 1 Strengthen the strategic approaches to nutrition, resilience and capacities
- 2 Enhance strategic partnerships, funding and advocacy
- 3 Invest in an evidence base to support the strategic focus and the CSP implementation strategy
- 4 Strengthen human capacity to implement ongoing priorities and prepare for the next CSP
- 5 Improve emergency preparedness, supply chain and programme effectiveness and efficiency
- 6 Strengthen M&E, knowledge sharing and communication around results