

**INTERIM COUNTRY STRATEGIC PLAN REVISION**

**REVISION**

**CUBA Interim country strategic plan, revision 03**

**Gender and age marker code: 3**

<b>Transmittal Slip Table - BUDGET OVERVIEW</b>			
	<b>Current</b>	<b>Change</b>	<b>Revised</b>
<b>Duration</b>	01/01/2020- 28/02/2021	01/03/2021- 30/06/2021	01/01/2020 – 30/06/2021
<b>Beneficiaries</b>	<b>998,384</b>	-	<b>998,384</b>
<b>Total cost (USD)</b>	<b>8 834 788</b>	<b>2 898 706</b>	<b>11 733 493</b>
Transfer	7 247 032	2 494 601	9 741 632
Implementation	556 006	91 579	647 585
Direct Support Costs	492 537	135 610	628 147
<b>Sub-total</b>	<b>8 295 575</b>	<b>2 721 789</b>	<b>11 017 365</b>
Indirect Support Costs	539 212	176 916	716 129

**1. RATIONALE**

1. The Interim Country Strategic Plan (ICSP) for Cuba was approved by the Executive Director for the period of January to December 2020. This interim country strategic plan serves as a transition to the country strategic plan and focus on evidence generation and consolidating successful activities that are of high priority for national food security and nutrition plans.
2. The introduction of pilot activities and new transfer modalities informed the country strategic plan that will start in July 2021, and not in March 2021 as planned. Therefore, an extension in time for the ICSP is needed to have a programmatic framework to implement activities in Cuba from March to June 2021.

**2. CHANGES**

***Strategic orientation and outcomes***

3. The revision of the ICSP does not imply any changes to the strategy of the approved operation. This revision considers four months extension.

***Beneficiary analysis and transfers***

4. As part of the UN common response to the impact of COVID-19 in Cuba, WFP has been distributing emergency food assistance among vulnerable groups of the COVID-19 since June 2020. This caseload was included in the previous Budget Revision hence, no new beneficiaries are included in this BR3.

**TABLE 1: DIRECT BENEFICIARIES BY STRATEGIC OUTCOME, ACTIVITY & MODALITY**

Strategic Outcome	Activity	Period	Women	Men	Girls	Boys	Total
			(18+ years)	(18+ years)	(0-18 years)	(0-18 years)	
2	2	Current	56,028	15,067			71,795
		Revisited demography	29760	14968	12989	14078	71,795
		Increase/decrease	-	-	-	-	-
		Revised	29,760	14,968	12,989	14,078	71,795
<b>TOTAL</b> <i>(without overlap)</i>		Current	420,163	375,111	98384	104726	998,384
		Increase/decrease	-	-	-	-	-
		Revised	390,279	373294	113,567	121244	998,384

**Transfers****TABLE 2: FOOD RATION (g/person/day) or CASH-BASED TRANSFER VALUE (US\$/person/day) BY STRATEGIC OUTCOME AND ACTIVITY**

Strategic Outcome	2								4		
Activity	Activity 2				Activity 3				Activity 5		
Beneficiary type	Children 6-11 months	Children 12-23 months	PLW	Elderly people	Children in day-care centres	Children in half boarding	Children in half boarding	Children in external primary schools	Shock affected population	Elderly People in SAF	Elderly people
Modality (indicate food or cash)	Food transfer	Food transfer	Food transfer	Food transfer	Food transfer	Food transfer	Food transfer	Food transfer	Food transfer	Food transfer	Food transfer
Cereals								75	140	50	
Pulses								55	75	30	13.417
Oil									40	30.66	
Salt											
Sugar											
Supercereal		50	50	50							
micronutrient powder	1										
Pul vegetables fresh					100	100	100	100			
Wheat Flour F										55	
Other											
total kcal/day (to be completed for food and cash modalities)	-	188	188	188	19	19	19	477	1,113	615	44
% kcal from protein	-	16.3	16.3	16.3	66.3	66.3	66.3	16.7	25.3	10.1	25.5

cash (US\$/person/day; use average as needed)											
Number of feeding days per year	60	360	360	360	88	88	88	88	27	180	60

**TABLE 3: TOTAL FOOD/CASH-BASED TRANSFER REQUIREMENTS AND VALUE**

Food type / cash-based transfer	Current Budget		Increase		Revised Budget	
	Total (mt)	Total (USD)	Total (mt)	Total (USD)	Total (mt)	Total (USD)
Cereals	2 191	1 063 784	447	295 507	2 637	1 359 290
Pulses	1 498	1 149 464	0	0	1 498	1 149 464
Oil and Fats	607	878 661	366	913 854	972	1 792 515
Mixed and blended foods	701	358 149	0	0	701	358 149
Other	1	11 665	0	0	1	11 665
<b>TOTAL (food)</b>	<b>4 997</b>	<b>3 461 722</b>	<b>812</b>	<b>1 209 360</b>	<b>5 809</b>	<b>4 671 083</b>
Cash-Based Transfers (USD)		0		0		0
<b>TOTAL (food and CBT value – USD)</b>	<b>4 997</b>	<b>3 461 722</b>	<b>812</b>	<b>1 209 360</b>	<b>5 809</b>	<b>4 671 083</b>

**COST BREAKDOWN OF THE REVISION ONLY (USD)**

	Strategic Result 4 / SDG Target 2.4	Strategic Result 2 / SDG Target 2.2	Strategic Result 5 / SDG Target 17.9	Strategic Result 1 / SDG Target 2.1	TOTAL
Strategic outcome	01	02	03	04	
Focus Area	Root Causes	Root Causes	Resilience Building	Crisis Response	
<b>Transfer</b>	265 520	191 225	772 300	1 265 555	<b>2 494 601</b>
<b>Implementation</b>	34 726	19 470	31 035	6 348	<b>91 579</b>
<b>Direct support costs</b>					<b>135 610</b>
<b>Subtotal</b>					<b>2 721 789</b>
<b>Indirect support costs</b>					<b>176 916</b>
<b>TOTAL</b>					<b>2 898 706</b>

### 3. COST BREAKDOWN

<b>OVERALL CSP COST BREAKDOWN, FOLLOWING THE REVISION (USD)</b>					
	<b>Strategic Result 4 / SDG Target 2.4</b>	<b>Strategic Result 2 / SDG Target 2.2</b>	<b>Strategic Result 5 / SDG Target 17.9</b>	<b>Strategic Result 1 / SDG Target 2.1</b>	<b>TOTAL</b>
<b>Strategic outcome</b>	<b>01</b>	<b>02</b>	<b>03</b>	<b>04</b>	
<b>Focus Area</b>	<b>Root Causes</b>	<b>Root Causes</b>	<b>Resilience Building</b>	<b>Crisis Response</b>	
<b>Transfer</b>	1 623 383	830 348	2 227 090	5 060 812	<b>9 741 632</b>
<b>Implementation</b>	145 374	101 412	121 916	278 883	<b>647 585</b>
<b>Direct support costs</b>	107 330	56 576	140 981	323 261	<b>628 147</b>
<b>Subtotal</b>	1 876 086	988 335	2 489 987	5 662 956	<b>11 017 365</b>
<b>Indirect support costs</b>	121 946	64 242	161 849	368 092	<b>716 129</b>
<b>TOTAL</b>	<b>1 998 032</b>	<b>1 052 577</b>	<b>2 651 836</b>	<b>6 031 049</b>	<b>11 733 493</b>

## Annex 1: Line of Sight (no changes)

CUBA (ICSP 2020-21)			
SR 4 – Sustainable food systems (SDG Target 2.4)	SR 2 – End malnutrition (SDG Target 2.2)	SR 5- Capacity strengthening (SDG Target 17.9)	SR 1 – Access to food (SDG Target 2.1)
ROOT CAUSES	ROOT CAUSES	RESILIENCE BUILDING	CRISIS RESPONSE
<b>OUTCOME 1:</b> Key food system stakeholders have enhanced capacities to mitigate risks and better support social safety nets by 2021	<b>OUTCOME 2:</b> Nutritionally vulnerable groups, including school-age children, have improved nutrition status and more diversified and nutritious diets by 2021	<b>OUTCOME 3:</b> National and local authorities have strengthened capacities to ensure food and nutrition systems' resilience to shocks by 2021	<b>OUTCOME 4:</b> Populations affected by natural hazards maintain access to food during and in the aftermath of a disaster
<b>BUDGET SO 1: \$1.99 million</b>	<b>BUDGET SO 2: \$ 1.05 million</b>	<b>BUDGET SO 3: \$ 2.65 million</b>	<b>BUDGET SO 4: \$ 6.03 million</b>
<b>OUTPUTS:</b> 1.1 Selected smallholder women and men and other stakeholders in agricultural value chains ( <i>Tier 1</i> ) receive training, equipment and technical assistance for climate-resilient practices that increase their ability to supply diverse and high-quality food to nutrition-sensitive social safety nets. (A1; linked to A2 and 3)	<b>OUTPUTS:</b> 2.1 Pregnant and lactating women, children under two and elderly people ( <i>Tier 1</i> ) receive nutritious and safe food and educational messages that contribute to healthy eating habits (A2) 2.2 School-aged children ( <i>Tier 1</i> ) receive nutritious and safe food and educational messages that contribute to healthy eating habits (A3) 2.3 Nutritionally vulnerable groups ( <i>Tier 3</i> ) benefit from the enhanced capacity of experts and decision makers to prevent malnutrition and improve the effectiveness and sustainability of social protection systems.	<b>OUTPUTS:</b> 3.1 People in hazard-prone municipalities ( <i>Tier 3</i> ) benefit from the enhanced capacities of technical institutions and government authorities in climate risk management, emergency preparedness and response that reduce the impact of shocks on their food security and nutrition. (A3) 3.2 Persons at risk of food insecurity ( <i>Tier 3</i> ) benefit from the strengthened capacities of decision makers in assessments, data analysis, information management, food security and nutrition monitoring and related decision-making processes (A3; linked to A2)	<b>OUTPUTS:</b> 4.1 Shock-affected people ( <i>Tier 1</i> ) maintain access to food during and in the aftermath of a disaster (A4; linked to A3)
<b>ACTIVITY 1: Provide training, equipment and technical assistance to smallholder women and men, including young people, cooperatives, distributors and other stakeholders in agricultural value chains.</b> <i>(cat. 7, modality: CS)</i>	<b>ACTIVITY 2: Provide food assistance and educational messages to nutritionally vulnerable groups through social protection systems and training and technical assistance to national and local experts and decision makers involved in food and nutrition programmes.</b> <i>(cat. 6, modalities: FT, CBT, CS)</i>	<b>ACTIVITY 4: Strengthen the capacities of national and local decision makers in disaster and climate risk management, emergency preparedness and response, food security and nutrition analysis, and monitoring and information management.</b> <i>(cat. 9, modality: CS)</i>	<b>ACTIVITY 5: Provide timely food assistance to shock-affected people using pre-positioned stocks, and supply non-food items to support the local food distribution system.</b> <i>(cat 1; modalities: FT, CS)</i>
<b>TOTAL BUDGET: \$ 11.7 million</b>			