

Decentralized Evaluation Quality Assurance System (DEQAS)

Management Response from WFP Tunisia Country Office to the recommendations of the decentralized evaluation of WFP’s capacity strengthening activities to improve the National School Feeding Programme (NSFP) in Tunisia from 2016 to 2018

Rec. #	Recommendation [as per evaluation report]	Management Response [Is recommendation <i>Accepted, partially accepted or not accepted?</i> If partially accepted or not accepted, provide a brief response]	Actions to be taken [Briefly state what actions will be taken to address the recommendation]	Action By [WFP Country Office, WFP Regional Bureau, WFP Headquarters, External Stakeholders (UN Agency, Government body, Donor)]	Implementation timeframe [Month, Year]	Status [Not started/In progress/On hold/ Complete]
1	Support OOESCO to organize a capitalization exercise of the central kitchen in Nadhour. (WFP and OOESCO, short term).	<i>Accepted</i>	<ul style="list-style-type: none"> WFP will provide technical and financial assistance to OOESCO in order to develop a case study on the Nadhour pilot experience; to identify best practices, gaps and potential pitfalls, draw lessons 	<ul style="list-style-type: none"> WFP Country Office (CO) External stakeholders: OOESCO, nation School Feeding Steering Committee (SFSC) 	October 2019 – May 2020	In progress

			<p>learned and enhance the pilot approach.</p> <ul style="list-style-type: none"> The case study report will be validated in a multi-stakeholder workshop, with representation of all relevant stakeholders involved in the pilot. 	<p>representatives, local beneficiary representatives from Nadhour.</p>		
2	<p>Support OOESCO to design a monitoring system of the Sustainable School Feeding Strategy (SSFS) and to implement mechanisms for local procurement. (WFP, OOESCO, short term)</p>	<p>Partially accepted: <i>OOESCO will be responsible for the implementation of the monitoring system. The WFP CO is accountable for providing technical support to develop tools, with the support of the Regional Bureau Cairo (RBC), that will be handed over to OOESCO in order to be operationalized.</i></p>	<ul style="list-style-type: none"> With support from RBC, the WFP CO will develop Terms of Reference, tools for data collection, a plan for data analysis and a visualization strategy (interactive mapping) in order to support the monitoring and evaluation of the SSFS A SABER – school feeding workshop will be conducted in 2020, and WFP will advocate for the SABER national capacity index to be measured in regular intervals. 	<ul style="list-style-type: none"> OOESCO, SFSC WFP CO RBC 	<p>October 2019 – December 2020</p>	<p>In progress</p>
3	<p>Support OOESCO in assessing potential limitations for the development of</p>	<p><i>Accepted</i></p>	<ul style="list-style-type: none"> Provide support to OOESCO to develop local procurement-based supply chain management, and 	<ul style="list-style-type: none"> WFP CO WFP experts working on the Operations Manual 	<p>September 2019- December 2020</p>	<p>In progress</p>

	procurement based on local production and find solutions to the constraints related to public procurement rules. (WFP, OOESCO, short term).		include a section on local procurement mechanisms in the NSFP Operations Manual which is currently being drafted by WFP experts. <ul style="list-style-type: none"> • Advocate with all relevant stakeholders for the implementation of these mechanisms • Train OOESCO staff in charge of supply chain 	<ul style="list-style-type: none"> • Ministries of Agriculture and Education (OOESCO) 		
4	Strengthen the local development and participatory approach for the implementation of the decentralized model upgrade projects. (WFP, OOESCO and other NSFP stakeholders, short term)	<i>Accepted</i>	<ul style="list-style-type: none"> • Formalize agreements between the schools and the community-based organizations operating in school gardens. • Foster the establishment of regional (sub-national) level steering committees. • Strengthen participatory planning activities in the targeted schools. 	<ul style="list-style-type: none"> • WFP CO • SFSC • NGOs / civil society partners 	October 2019 – December 2020	In progress
5	Improve the selection of schools targeted for pilot projects. (WFP CO, next phase of school selection).	<i>Accepted</i>	<ul style="list-style-type: none"> • The WFP CO will establish SOPs for selecting targeted schools. • Establish selection criteria that allow for different specific objectives per site, based 	<ul style="list-style-type: none"> • WFP CO • SFSC 	September 2019 (school selection phase on-going) – December 2020	In progress

			upon favorable factors for different dimensions of the multidimensional approach			
6	Diversify WFP's funding model of farmers' organizations for the development of school gardens. (WFP, medium term)	<i>Accepted</i>	<ul style="list-style-type: none"> Put to test the provision of working capital funds to be managed by local actors from the onset of school garden improvement / management. Explore partnerships with credit institutions to diversify the financing of school garden improvement / management- 	WFP CO	September 2019 – December 2020	In progress
7	Strengthen WFP's operational partnership approach with civil society organizations for the implementation of pilot projects. (WFP, medium term)	<i>Accepted</i>	<ul style="list-style-type: none"> Diversify the cooperating partner (CP) base, including through field-level agreements (FLA) with Tunisian and international NGOs with the capacity to implement activities simultaneously in several sites. Develop and implement a plan to strengthen the CP project management capacities (i.e. on community participation, 	<ul style="list-style-type: none"> WFP CO 	September 2019 – December 2020	In progress

			school gardens, education)			
8	Increase strategic collaboration with international cooperation actors intervening in rural and agricultural development. (WFP, medium term)	<i>Accepted</i>	<ul style="list-style-type: none"> WFP participates in coordination mechanisms for technical and financial partners in the agricultural and rural development sectors. Strengthen the WFP-FAO partnership (on food waste reduction - explore additional areas for cooperation). Other partnerships: European Union Delegation (through the Italian Cooperation), IFAD (rural development project in the south of the Siliana governorate), UNESCO (nutritional and environmental education), African Development Bank. 	<ul style="list-style-type: none"> WFP CO UN agencies Donors 	September 2019-December 2021	In progress
9	Reformulate the gender action plan. (WFP, medium term)	<i>Accepted</i>	<ul style="list-style-type: none"> Carry out a study regarding gender aspects in the school feeding practices. The research study will deliver actionable recommendations that 	WFP CO	September 2019-December 2020	In progress

			<p>will inform the Gender Action Plan.</p> <ul style="list-style-type: none"> • Reformulate / update the CO gender action plan 			
10	Better structure WFP activities planning and follow up. (WFP, from now on)	<i>Accepted</i>	<ul style="list-style-type: none"> • The WFP CO develops a detailed (monthly) work and monitoring plan, and the weekly programme meetings are further formalized. • The WFP CO develops its monitoring and evaluation strategy • A WFP CO platform for CP / FLA monitoring is operational 	WFP CO, with support from RBC to develop its monitoring and evaluation strategy.	September 2019 – December 2020	In progress