

COUNTRY STRATEGIC PLAN REVISION

REVISION

Transitional Interim Multi-Country Strategic Plan for Latin American countries impacted by the situation in Venezuela, revision 2

	Current	Change	Revised
Duration	<i>March 2020 – Aug 2021</i>	-	<i>March 2020 – Aug 2021</i>
Beneficiaries	216 666	42,000	258,666
Total cost (USD)	40 933 296	6 082 191	47 015 486
Transfer	32 240 092	2 006 662	34 246 753
Implementation	3 444 081	495 336	3 939 417
Direct support costs	2 750 846	3 208 980	5 959 826
Subtotal	38 435 019	5 710 977	44 145 997
Indirect support costs	2 498 276	371 214	2 869 490

Transitional Interim Multi-Country Strategic Plan for Latin American countries impacted by the situation in Venezuela, revision 2

1. RATIONALE

1. The transitional Interim Multi-Country Strategic Plan (T-IMCSP) for Latin American countries impacted by the situation in Venezuela was approved by the Executive Director in March 2020. Though no operations were launched in Venezuela during that time, this programmatic vehicle covered preparedness measures designed to enable WFP's set up in the country, pending negotiations with the Government.
2. In April 2021, the Government of Venezuela and WFP signed a Memorandum of Understanding covering an agreed scope of work for WFP operations, focused on school-based programming. As such, this revision seeks to introduce such activities under the T-IMCSP in order to proceed with timely implementation and set up operations in Venezuela.

2. CHANGES

Strategic orientation

3. The proposed revision does not contemplate the addition of new strategic outcomes, but introduces new activities to launch school based programming and cluster support.
 - Under SO1 - Activity 3: In food insecure areas, provide school meals for targeted children (Food, CS).
 - i. Output: Children in food insecure areas receive timely and adequate school meals to meet their food and nutrition requirements.
 - Under SO2 - Activity 4: Provide common logistics coordination services and platforms to humanitarian partners (Service Delivery; Category 10)
 - i. Output: Crisis-affected populations (Tier 3), benefit from common logistics coordination services among humanitarian partners (output category H), supporting effective programme delivery (SR 8)

-
- Under SO2 – Activity 5: Provide common food security coordination services and platforms to humanitarian partners (Service Delivery; Category 10)
 - i. Output: Crisis-affected populations (Tier 3), benefit from coordinated food security and nutrition platforms among humanitarian partners (output category H), supporting effective programme delivery (SR 8)
4. One previous revision to the T-IMCSP was approved in November 2020 in order to extend its duration to 31 August 2021.

Strategic outcomes

5. As agreed in the MOU, WFP will target schools in the most vulnerable and food insecure areas in the country, as per its own 2019 food security assessment. The initial July-August phase will therefore focus on schools in the state of Falcon, which registered among the highest rates of food insecurity. As agreed with the Government, and in light of the age group's particular vulnerability in the current context, WFP will prioritize pre-schools in order to protect the development of children during their first years, as well as provide assistance to school personnel. Where pre-schools share premises with primary and/or secondary schools, WFP will seek to attend primary and/or secondary school children.
6. On account of the school calendar year and continued closures due to COVID-19 restrictions, this first phase will be exclusively delivered as take-home rations. By covering the essential food needs of targeted children in food insecure areas, WFP's take-home rations will help vulnerable families reduce the use negative coping strategies and protect their livelihoods. To do so, WFP will leverage private sector companies to prepare and deliver the kits to targeted schools. WFP and its partners will accompany schools and families, providing capacity strengthening and sensitization around differentiated nutritional needs and other key health, gender equality and basic childcare messages, and will analyze school infrastructure in view of renovations required before initiating on site school feeding when schools reopen.
7. During this first phase, the primary sourcing strategy seeks to leverage the prepositioned commodities stored in Cartagena where the kitting operation will be held, before transporting them to the new WFP logistics hub of Maracaibo for dispatch to final delivery points. The CO is also exploring local procurement alternatives as contingency plans.
8. In line with the humanitarian infrastructure, WFP will lead the Logistics cluster, and together with FAO, co-lead the Food Security cluster (reflected in a cost-sharing structure with FAO), both of which were activated in November 2019. In this first phase, WFP will focus on the provision of coordination and information management services to support partners' effective programming. Overtime, the cluster may consider the provision of additional services as required in order to help partners overcome operational bottlenecks and enhance sector wide results.
9. The CO is in the process of establishing its presence in the country and has identified premises in Caracas. WFP is also opening a sub-office in Maracaibo to facilitate the launch of operations in the Western states during this initial phase. The CD ad interim and DCD are operational, while recruitment is ongoing for 16 international positions and additional local vacancies across all areas in order to transition from the current TDY-based staff structure.

-
10. With its newly established presence in the country, WFP is coordinating access and independent programme implementation with the Ministry of Foreign Affairs, Ministry of Planning and Ministry of Education. As schools reopen, UNICEF will also be a critical partner providing complementary WASH and nutrition assistance for a comprehensive school-based intervention. WFP is also actively engaging with the UN system on the ongoing development of the upcoming UNSDCF. WFP will also work with international and national non-governmental organizations for the implementation of the programme.
 11. WFP is establishing adapted M&E systems for the COVID-19 context in Venezuela, seeking to limit the risk of exposure of personnel, partners and beneficiaries, employing remote monitoring solutions where appropriate. As it sets up its operational footprint, WFP will also seek to use third-party monitoring of its programme where necessary, including for take-home rations.
 12. WFP will ensure its interventions are designed with a protection focus to avoid unintentional consequences, which may jeopardize the safety and dignity of beneficiaries. WFP will take every precaution to prevent sexual exploitation and abuse, as well as fraud and corruption, and other wrongdoings following established policies. As such, WFP is in the process of setting up its complaints and feedback mechanism for the programme, ensuring beneficiaries and their families are consulted on their preferences, understand their rights and have adequate recourses to ensure these are respected.
 13. WFP's intervention will also consider gender issues within its design and implementation, not only to avoid unintentional negative consequences but seek to advance gender equality and ensure that the school feeding programme is equitable and gender responsive. To do so, WFP will carry out a gender, age and protection analysis to inform programme development.
 14. As per the signed MOU, WFP will coordinate with the Government and relevant partners plans for a progressive expansion through the 2022-2023 school year. The scale of this operation will be covered under subsequent revisions and new programmatic vehicles.
 15. WFP will conduct periodic risk assessments, from security threats linked to the presence of armed groups in certain areas to unintended use of WFP resources, mitigated by school-age targeting, independent supply chain set up, post-distribution monitoring, extensive vetting and fraud prevention mechanisms. WFP will also mitigate the risk of contagion by validating school registration lists for the distribution of take-home rations and reducing physical contacts and congestion as appropriate.

Beneficiary analysis

16. In line with the recently signed MOU, activity 3 will target 42,000 beneficiaries between children and school personnel.

Strategic Outcome	Activity / Modality	Period	Women (18+ years)	Men (18+ years)	Girls (0-18 years)	Boys (0-18 years)	Total
1	1 / Food	Current	72 150	74 749	34 234	35 533	216 666
		Increase/decrease	-	-	-	-	-
		Revised	72 150	74 749	34 234	35 533	216 666
	1 / CBT	Current	72 150	74 749	34 234	35 533	216 666
		Increase/decrease	-	-	-	-	-
		Revised	72 150	74 749	34 234	35 533	216 666
	3	Current	-	-	-	-	-
		Increase/decrease	2 268	2 352	18 270	19 110	42 000
		Revised	2 268	2 352	18 270	19 110	42 000
TOTAL (without overlap)	Current	72 150	74 749	34 234	35 533	216 666	
	Increase/decrease	2 268	2 352	18 270	19 110	42 000	
	Revised	74 418	77 101	52 504	54 643	258 666	

Transfers

Strategic outcome	1
Activity	3.
Beneficiary type	School Based Take Home Ration
Modality (indicate food or CBT)	Food
Cereals	200
Pulses	133.33
Oil	33.33
Salt	16.67
Sugar	
Supercereal	
Supercereal Plus	
micronutrient powder	
total kcal/day (to be completed for food and cash modalities)	1,470
% kcal from protein	12%
Cash-based transfers (USD/person/day; use average as needed)	
Number of feeding days per year	60

¹ Verify that the ration is in line with WFP guidelines in terms of energy, protein, fat and micronutrient content, using the NUTVAL food basket calculator on the PGM, along with specific WFP programmatic guidance. For commodity vouchers and cash-based transfer values see the relevant manual.

	Current budget		Increase		Revised budget	
	Total (mt)	Total (USD)	Total (mt)	Total (USD)	Total (mt)	Total (USD)
Cereals	2 850	1 204 120	504	381 024	3 354	1 585 144
Pulses	1 800	989 988	336	458 629	2 136	1 448 617
Oil and Fats	450	450 060	84	132 287	534	582 347
Mixed and blended foods	0	0	0	0	0	0
Other	90	26 988	42	6 969	132	33 957
TOTAL (food)	5 190	2 671 156	966	978 910	6 156	3 650 065
Cash-based transfers (USD)		21 579 934				21 579 933
TOTAL (food and CBT value – USD)	5 190	24 251 089	966	978 910	6 156	25 229 999

3. COST BREAKDOWN

	Strategic Result 1 / SDG Target 2.1	Strategic Result 8 / SDG Target 17.16	TOTAL
Strategic outcome	01	02	
Focus Area	Crisis Response	Crisis Response	
Transfer	1 923 259	83 403	2 006 662
Implementation	490 336	5 000	495 336
Direct support costs			3 208 980
Subtotal			5 710 977
Indirect support costs			371 214
TOTAL			6 082 191

	Strategic Result 1 / SDG Target 2.1	Strategic Result 8 / SDG Target 17.16	TOTAL
Strategic outcome	01	02	
Focus Area	Crisis Response	Crisis Response	
Transfer	32 568 606	1 678 147	34 246 753
Implementation	3 711 655	227 762	3 939 417
Direct support costs	5 684 838	274 988	5 959 826
Subtotal	41 965 099	2 180 897	44 145 997
Indirect support costs	2 727 731	141 758	2 869 490
TOTAL	44 692 831	2 322 656	47 015 486

Annex 1: Revised Line of Sight

Transitional Interim Multi Country Strategic Plan (TI-MCSP) for Latin American countries impacted by the situation in Venezuela

SR 1 – Everyone has access to food (SDG Target 2.1)	SR 8 – Strengthen global partnership (SDG Target 17.16)
CRISIS RESPONSE	CRISIS RESPONSE
OUTCOME 1: Affected populations in Latin America are able to meet their basic food and nutrition needs in times of crisis	OUTCOME 2: Humanitarian partners have access to common services to ensure an effective response during times of crisis
BUDGET SO 1: USD 44,692,831	BUDGET SO 2: USD 2,322,656
<p style="text-align: center;">OUTPUTS:</p> <ul style="list-style-type: none"> ➤ Crisis-affected populations (Tier 1) receive unconditional food assistance (Category Output A1) to ensure their food security and nutrition and to support their recovery (SR 1) ➤ Children in food insecure areas (Tier 1) receive timely and adequate school meals (Category Output A, C, N) to meet their food and nutrition requirements (SR 1). 	<p style="text-align: center;">OUTPUTS:</p> <ul style="list-style-type: none"> ➤ Crisis-affected populations (Tier 3) benefit from common logistics, infrastructure and supply chain services (output category H) supporting humanitarian partners' effective and timely intervention, including the delivery of life-saving supplies (SR 8) ➤ Crisis-affected populations (Tier 3) benefit from humanitarian partners' increased emergency telecommunications and general connectivity (output category H), improving their delivery of life-saving assistance (SR 8) ➤ Crisis-affected populations (Tier 3), benefit from coordinated food security and nutrition information among humanitarian partners (output category H), supporting effective targeting and delivery mechanisms (SR 8) ➤ Crisis-affected populations (Tier 3), benefit from common logistics coordination services among humanitarian partners (output category H), supporting effective programme delivery (SR 8) ➤ Crisis-affected populations (Tier 3), benefit from coordinated food security and nutrition platforms among humanitarian partners (output category H), supporting effective programme delivery (SR 8)
ACTIVITY 1: Provide emergency food assistance to affected populations (Food, CBT, CS; Category 1)	ACTIVITY 2: Provide common logistics, emergency telecommunications and food security coordination services and platforms to humanitarian partners (Service Delivery; Category 10)
ACTIVITY 3: In food insecure areas, provide school meals for targeted children (Food, CS; Category 4)	ACTIVITY 4: Provide common logistics coordination services and platforms to humanitarian partners (Service Delivery; Category 10)
	ACTIVITY 5: Provide common food security coordination services and platforms to humanitarian partners (Service Delivery; Category 10)
	Total budget: USD 47,015,486

DRAFT