

COUNTRY STRATEGIC PLAN REVISION

Madagascar country strategic plan, revision one

Gender and age marker code*: 3

	Current	Change	Revised
Duration	<i>1 July 2019 – 30 June 2024</i>	<i>No change</i>	<i>1 July 2019 – 30 June 2024</i>
Beneficiaries	3 093 885	<i>No change</i>	3 093 885
Total cost (USD)	297 424 041	6 356 981	303 781 022
Transfer	233 007 107	5 604 533	238 611 640
Implementation	27 744 218	174 600	27 918 818
Direct support costs	18 520 076	189 863	18 709 939
Subtotal	279 271 400	5 968 996	285 240 396
Indirect support costs	18 152 641	387 985	18 540 626

RATIONALE

1. As of May 2021, around 1.14 million people in southern Madagascar are facing high levels of acute food insecurity, of which 14,000 are critically food insecure ¹. Drought, sandstorms, plant and animal pests and diseases, and the impact of COVID-19 are the main drivers of food insecurity. The worst drought in four decades has wiped out harvests and hampered people's access to food. The food security and nutrition situation is projected to further deteriorate in the coming months.
2. The access of humanitarian personnel into affected areas is hampered by poor road networks. Additionally, COVID-19 restrictions have halted all internal commercial flights. Subsequently, cargo is limited to movement by boat, thereby delaying the arrival of humanitarian assistance.
3. With needs rapidly rising, partners are striving to scale-up the response and reach beneficiaries. The main purpose of this budget revision is to add a new United Nations Humanitarian Air Service (UNHAS) activity to Strategic Outcome 5. This will ensure rapid access of humanitarian personnel to the most affected regions in the south and the delivery of essential lifesaving cargo to remote areas.
4. The survey launched to humanitarian partners confirmed the interest and need for these services and funding has subsequently been found to start up these services.

CHANGES

Strategic orientation

5. No change is made to the strategic orientation of the Country Strategic Plan through this revision.

Strategic outcomes

6. No new strategic outcome is added. The revision proposes to add an UNHAS activity under Strategic Outcome 5.

¹ Unité de soutien global IPC, Madagascar Grand Sud: une dégradation de la situation est attendue même pendant la période de récolte, May 2021

Strategic outcome 5 – Government and humanitarian partners in Madagascar are supported by effective emergency preparedness and response services before, during and in times of crises.

7. The operational fleet will comprise of one aircraft based in Antananarivo and operate flights to targeted destinations, including Ambovombe, Fort Dauphin, Farafangana, Toliara, Bekily, Tsihombe, Ampanihy and other areas based on needs assessment and funding availability.
8. The Humanitarian Booking System will be used as a common platform and aviation specialists will be required to launch and maintain the operation.
9. Flight schedule will be based on the volume of humanitarian partners' bookings. The service relies on contracting an operator with a crew to conduct the flights. WFP will promote the code of conduct for the prevention of Gender-Based Violence (GBV) and Sexual Exploitation and Abuse (SEA) in the implementation of UNHAS flights.

Monitoring and evaluation

10. UNHAS flights will be monitored using satellite tracking systems, a flight management application for real-time monitoring of operational performance. The application offers the opportunity to make informed decisions to address identified gaps. In addition, WFP Aviation's technical units in Headquarters, including the Aviation Safety Unit, Quality Assurance Unit and Aviation Security Unit, will provide normative guidance to the operations and carry out periodic evaluation missions to ascertain compliance to safety, quality, and security standards.
11. Feedback from the service users will be critical to align the operations to needs. WFP will carry out the Passenger Satisfaction Survey and Provision of Access Satisfaction Survey to solicit feedback and to gauge service demand. Finally, periodic reports will be provided to donors to ensure that implementation is in line with established targets.

Risk management

12. The main possible risks include funding shortages, difficulties in obtaining flight clearances, and poor infrastructure such as airstrips that are not maintained according to technical standards. These will need to be closely monitored to ensure passenger safety and operational demand. The CO will work closely with the WFP Aviation's technical units to monitor the safety situation and the UNHAS Steering Committee to monitor operational changes and advocate for funding.

Beneficiary analysis

13. This service provision will support humanitarian organisations and development partners operating in Madagascar. There is no change to the direct beneficiaries caseload.
14. UNHAS shall determine the level of involvement of the users in the implementation of the operation. Meeting of the users will be organized to get feedback on the operation and address specific needs. A complaints and feedback mechanism will be put in place to ensure redress of identified issues and enhanced responsiveness to demand. A designated focal point will be responsible for maintaining the complaint log.

TABLE 1: DIRECT BENEFICIARIES BY STRATEGIC OUTCOME, ACTIVITY & MODALITY							
Strategic Outcome	Activity	Period	Women (18+ years)	Men (18+ years)	Girls (0-18 years)	Boys (0-18 years)	Total
1	1	Current	630 045	578 764	1 050 923	1 172 886	3 432 618
		Increase/decrease					
		Revised	630 045	578 764	1 050 923	1 172 886	3 432 618
2	2	Current	21 835	5 459	269 665	248 922	545 881
		Increase/decrease					
		Revised	21 835	5 459	269 665	248 922	545 881
3	3	Current	27 634		86 141	33 924	147 699
		Increase/decrease					
		Revised	27 634		86 141	33 924	147 699
4	4	Current	50 400	48 000	69 600	72 000	240 000
		Increase/decrease					
		Revised total	50 400	48 000	69 600	72 000	240 000
TOTAL <i>(without overlap)</i>		Current	563 087	417 674	1 061 203	1 051 921	3 093 885
		Increase/decrease					
		Revised	563 087	417 674	1 061 203	1 051 921	3 093 885

TABLE 3: TOTAL FOOD/CASH-BASED TRANSFER REQUIREMENTS AND VALUE						
	Current budget		Increase		Revised budget	
	Total (mt)	Total (USD)	Total (mt)	Total (USD)	Total (mt)	Total (USD)
Cereals	117 756	44 450 343	0	0	117 756	44 450 343
Pulses	20 263	7 815 711	0	0	20 263	7 815 711
Oil and Fats	10 585	7 767 117	0	0	10 585	7 767 117
Mixed and blended foods	15 118	21 024 757	0	0	15 118	21 024 757
Other	115	2 084 753	0	0	115	2 084 753
TOTAL (food)	163 837	83 142 681	0	0	163 837	83 142 681
Cash-based transfers (USD)		75 326 258	0	0	0	75 326 258
TOTAL (food and CBT value – USD)	163 837	158 468 939	0	0	163 837	158 468 939

3. COST BREAKDOWN

15. The CSP budget will increase from USD 297.4 million to USD 303.8 million under Strategic Outcome 5 for the provision of safe air transport for humanitarian workers.

TABLE 4: COST BREAKDOWN OF THE REVISION ONLY (USD)						
	Strategic Result 1 – Access to Food /SDG Target 2.1	Strategic Result 1 – Access to Food / SDG Target 2.1	Strategic Result 2 – End Malnutrition/ SDG Target 2.2	Strategic Result 4 – Sustainable Food Systems/ SDG Target 2.4	Strategic Result 8 – Sharing knowledge, expertise and technology/ SDG Target 17.16	Total
Strategic outcome	1	2	3	4	5	
Focus area					Service Provision CPA	
Transfer					5 604 533	5 604 533
Implementation					174 600	174 600
Direct support costs	<i>(no figures in the grey cells)</i>					189 863
Subtotal						5 968 996
Indirect support costs						387 985
TOTAL						6 356 981

TABLE 5: OVERALL CSP COST BREAKDOWN, AFTER REVISION (USD)						
	Strategic Result 1 Access to Food SDG Target 2.1	Strategic Result 1 Access to Food SDG Target 2.1	Strategic Result 2 End Malnutrition SDG Target 2.2	Strategic Result 4 Sustainable Food Systems SDG Target 2.4	Strategic Result 8 Sharing knowledge, expertise and technology SDG Target 17.16	Total
Strategic outcome	1	2	3	4	5	
Focus area	CRISIS RESPONSE	RESILIENCE BUILDING	RESILIENCE BUILDING	RESILIENCE BUILDING	CRISIS RESPONSE	
Transfer	107 111 528	49 582 804	33 599 355	37 636 947	10 681 005	238 611 640
Implementation	12 918 052	6 215 097	4 278 807	4 098 332	408 529	27 918 818
Direct support costs	8 539 265	3 822 651	2 619 416	2 892 985	835 622	18 709 939
Subtotal	128 568 846	59 620 552	40 497 578	44 628 264	11 925 156	285 240 396
Indirect support costs	8 356 975	3 875 336	2 632 343	2 900 837	775 135	18 540 626
TOTAL	136 925 820	63 495 888	43 129 921	47 529 101	12 700 291	303 781 022

Annex 1: Line of Sight

Madagascar CSP 2019-2024 – OUTCOMES and OUTPUTS

MADAGASCAR CSP LINE OF SIGHT

Madagascar CSP 2019-2024 – OUTCOMES and OUTPUTS					
SR 1 – Access to Food (SDG Target 2.1)		SR 2 – End Malnutrition (SDG Target 2.2)		SR 4 – Sustainable Food Systems (SDG Target 2.4)	SR 8 – Sharing knowledge, expertise and technology (SDG target 17.16)
CRISIS RESPONSE	RESILIENCE BUILDING	RESILIENCE BUILDING	RESILIENCE BUILDING	CRISIS RESPONSE	
<p>OUTCOME 1: Crisis-affected women, men, boys and girls in targeted areas are able to meet and recover their basic food and nutrition needs before, during and after crises</p>	<p>OUTCOME 2: Primary school children in targeted areas have access to adequate, healthy and nutritious food as part of a Government-led social protection strategy that is increasingly supported by local markets and smallholders and helps children attend school every day of the school year</p>	<p>OUTCOME 3: Vulnerable populations in areas with consistently high rates of undernutrition have an improved nutritional status</p>	<p>OUTCOME 4: Women and men small-scale producers in targeted communities facing climate shocks increase their livelihood resilience and capacity to engage in sustainable food systems all year round</p>	<p>OUTCOME 5: Government and humanitarian partners in Madagascar are supported by effective emergency preparedness and response services before, during and in times of crises</p>	
<p>OUTPUTS:</p> <ol style="list-style-type: none"> 1.1. Crisis-affected women, men, boys and girls in targeted communities (Tier 1) receive adequate, timely, in-kind, cash and nutrition assistance to meet their basic food and nutrition needs (category A.1) 1.2. Vulnerable, crisis-affected women and men (Tier 1) in targeted communities receive conditional food, cash and nutrition assistance to protect and recover their livelihoods (category A.2) 1.3 Targeted crisis-affected households and communities (Tier 2) benefit from the creation and early recovery of assets to restore their livelihoods (category D) 1.4. Vulnerable and crisis-affected children, pregnant and lactating women and girls, and HIV and tuberculosis patients (Tier 1) receive adequate, timely, specialized nutrition products and SBCC to prevent and treat acute malnutrition (category B) 1.5. Children enrolled in primary schools in crisis-affected areas (Tier 1) receive a take-home ration that supports their food and nutrition needs and promotes attendance in schools (category B) 1.6. Vulnerable and crisis-affected women, men, boys and girls in the South (Tier 3) benefit from enhanced Government capacities to support an integrated, shock responsive social protection system that identifies and meets their basic food and nutrition needs (category C) 	<p>OUTPUTS:</p> <ol style="list-style-type: none"> 2.1. Children enrolled in targeted primary schools in food insecure areas (Tier 1) receive a nutritious daily school meal and benefit from complementary nutrition sensitive services, to improve their access to nutritious food and education (category B) 2.2. Children in targeted primary schools (Tier 1) consume nutritious food produced and supplied by local communities (home-grown school meals - HGSM) (category F) 2.3. Primary school children in targeted areas (Tier 3) benefit from the enhanced capacities of government institutions to implement HGSM as part of a comprehensive shock responsive social protection strategy that supports access to nutritious foods and education (category C) 	<p>OUTPUTS:</p> <ol style="list-style-type: none"> 3.1. Children between 6 and 23 months of age, and targeted pregnant and lactating women and adolescent girls (Tier 1) receive an integrated package of nutrition services including adequate, timely, specialized nutrition products that help prevent undernutrition (category B) 3.2. Women, men, adolescent girls, girls and boys and leaders in targeted communities (Tier 2) benefit from Social Behaviour Change Communication (SBCC) to improve nutrition, health and reproductive health practices (category C) 3.3. Women, men, adolescent girls, girls and boys (Tier 3) benefit from enhanced capacities of government to provide and coordinate nutrition services and platforms at national and local levels (category C) 3.4. Women, men, adolescent girls, girls and boys (Tier 3) benefit from the enhanced capacities of community groups, government and private sector actors to process and provide high quality fortified foods (category C) 	<p>OUTPUTS:</p> <ol style="list-style-type: none"> 4.1. Vulnerable women and men in targeted households (Tier 1) receive adequate, timely and nutrition-sensitive FFA and FFT support that enables them to meet short-term food and nutrition needs while improving livelihood opportunities (category D) 4.2. Women and men small-scale food producers in targeted communities (Tier 2) benefit from community assets, skills, climate information and financial services that enable them to plan, diversify and enhance the production, storage and consumption of nutritious foods and adapt to climate change (category C) 4.3. Women and men in targeted households and communities (Tier 2) benefit from strengthened technical capacities to organize and participate in value chains, including the processing and sale of nutritious foods through linkages with P4P and HGSM (category F) 	<p>OUTPUTS:</p> <ol style="list-style-type: none"> 5.1. Populations affected by crisis (Tier 3) benefit from supply chain and other on-demand services and capacities provided by WFP to government and humanitarian partners in order to receive timely assistance before and during emergencies (category C) 5.2. Crisis-affected populations (Tier 3), benefit from mandated logistics services to humanitarian partners, that support rapid response before and during crises periods (category H) 5.3. Crisis-affected populations (Tier 3), benefit from emergency telecommunications to humanitarian partners, that support rapid response before and during crises periods (category H) 5.4. Vulnerable populations (Tier 3) benefit from strengthened capacities of Government institutions to mobilize and coordinate internal and external resources for the provision of integrated emergency preparedness and response services (EPR) (output category G) 5.5 Crisis-affected people targeted by humanitarian and development partners benefit from the timely and cost-saving services of the United Nations Humanitarian Air Service by receiving timely, equitable and effective assistance (category H) 	

MADAGASCAR CSP LINE OF SIGHT

Madagascar CSP 2019-2024 - ACTIVITIES				
SR 1 – Access to Food (SDG Target 2.1)		SR 2 – End Malnutrition (SDG Target 2.2)	SR 4 – Sustainable Food Systems (SDG Target 2.4)	SR 8 – Sharing knowledge, expertise and technology (SDG target 17.16)
CRISIS RESPONSE	RESILIENCE BUILDING	RESILIENCE BUILDING	RESILIENCE BUILDING	CRISIS RESPONSE
<p>OUTCOME 1: Crisis-affected women, men, boys and girls in targeted areas are able to meet and recover their basic food and nutrition needs before, during and after crises</p>	<p>OUTCOME 2: Primary school children in targeted areas have access to adequate, healthy and nutritious food as part of a Government-led social protection strategy that is increasingly supported by local markets and smallholders and helps children attend school every day of the school year</p>	<p>OUTCOME 3: Vulnerable populations in areas with consistently high rates of undernutrition have an improved nutritional status</p>	<p>OUTCOME 4: Women and men small-scale producers in targeted communities facing climate shocks increase their livelihood resilience and capacity to engage in sustainable food systems all year round</p>	<p>OUTCOME 5: Government and humanitarian partners in Madagascar are supported by effective emergency preparedness and response services before, during and in times of crises</p>
<p>Activity 1: Provide emergency food and nutrition assistance to vulnerable populations affected by crisis (category 2, modalities: food, CS, CBT)</p>	<p>Activity 2: Provide school meals in targeted regions and ensure sustainability by supporting Government to introduce effective policies and programmes as part of a comprehensive social protection strategy (category 4, modalities: food, CS, CBT)</p>	<p>Activity 3: Provide nutrition services for vulnerable populations at risk of undernutrition (category 6, modalities: food, CBT, CS)</p>	<p>Activity 4: Provide support to small-scale producers and vulnerable communities in the South to increase production, improve food processing and storage, create assets, and access markets in ways that enhance their resilience to shocks (category 7, modalities: Food, CBT, CS)</p>	<p>Activity 5: Provide support to government and partners for assessment, analysis and emergency preparedness and response services including air services (category 9, modality: CS, SP)</p>
				<p>Activity 6: Provide shared logistics services and platforms to partners (category 10, modality: SP)</p>
				<p>Activity 7: Provide shared emergency telecommunications services and platforms to partners (category 10, modality: SP)</p>
				<p>Activity 8: Provide United Nations Humanitarian Air Service flight services to partners to facilitate access to areas of humanitarian interventions (category 10, modality: SP)</p>
