

## COUNTRY STRATEGIC PLAN REVISION

### REVISION

#### [Armenia] country strategic plan, revision |03|

Gender and age marker code: |3|

	<b>Current</b>	<b>Change</b>	<b>Revised</b>
<b>Duration</b>	July 2019– June 2024	<i>No change</i>	<i>No change</i>
<b>Beneficiaries</b>	222 500	(11,470)	211,030
<b>Total cost (USD)</b>	<b>40 518 723</b>	<b>0</b>	<b>40 518 723</b>
Transfer	28 298 303	- 77 852	28 220 451
Implementation	6 211 002	77 852	6 288 854
Direct Support Costs	3 640 993	-	3 640 993
<b>Sub-total</b>	<b>38 150 298</b>	-	<b>38 150 298</b>
Indirect Support Costs	2 368 425	-	2 368 425

### 1. RATIONALE

1. This budget revision seeks to introduce capacity strengthening as a transfer modality under Strategic Objective 4 (Vulnerable populations in Armenia have access to basic needs and livelihoods during and in the aftermath of a crises). The revision will allow WFP to support crisis-affected people to restore their livelihoods in the aftermath of the escalation of conflict between Armenia and Azerbaijan.
2. As a result of the conflict in Nagorno Karabakh (NK), 90,000 individuals fled to Armenia.<sup>1</sup> As of October 2021, an estimated 20,433 people remain in Armenia.<sup>2</sup> Assessments conducted in July 2021 by WFP indicate that 13% of the remaining displaced population is moderately food insecure and 1% severely food insecure. Around 70% of those displaced reported adopting crisis and emergency coping strategies to access food, being mostly dependent on support, reducing non-food expenses and selling of productive assets.
3. The 2020 conflict in NK also changed the land available to farmers in border regions in the south of Armenia and disrupted agriculture. Specifically, there is a lack of irrigation and drinking water in many communities, which has had an impact on the livelihoods of impacted communities. The employment status among the displaced population changed post-conflict, with the share of unemployed tripling and those holding permanent jobs decreasing. Among the host community, 15 percent of the potential workforce is unemployed.<sup>1</sup>
4. In continuation of WFP's response, the Country Office (CO) will introduce the capacity strengthening modality to respond to immediate needs and, through a nexus approach, support sustainable solutions for livelihood recovery. This will allow WFP to support income generating opportunities and build community resilience while reducing reliance on emergency food assistance.

<sup>1</sup> Economic Resilience Assessment; REACH Initiative (September 2021)

<sup>2</sup> Ministry of Labor and Social Affairs of Armenia

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## 2. CHANGES

### *Strategic orientation*

5. There are no changes in the strategic orientation of the country strategic plan (CSP).  
Previous budget revisions:
  - a) BR 01: Approved in July 2020 by the Country Director, introduced two new strategic outcomes and two activities under crisis response, to accommodate and support food distributions to 80,000 vulnerable people affected by COVID-19.
  - b) BR 02: Approved in February 2021 by the Country Director with Executive Board review, expanded the emergency operation to meet the food security needs of displaced population from NK.

### *Strategic outcomes*

6. Activity 4 has been modified slightly to accommodate the enhanced support provided to people to recover their livelihoods.  
**[Revised Activity]:** Support to Government and partners to identify vulnerable populations, provide food assistance *and recover livelihoods*.  
An additional output has been included:  
**[New output]:** Affected populations benefit from livelihoods interventions and productive assets to restore their livelihoods.

### Targeting and Beneficiary Analysis

7. Under Activity 4, the number of beneficiaries targeted with unconditional cash assistance (as a contingency measure) will decrease. An additional 400 moderately food insecure Armenians and displaced persons (1,708 beneficiaries<sup>3</sup>) will receive conditional cash transfers for participation in asset creation activities. All cash for work beneficiaries will be aged 18 or above, with a 50:50 gender balance.
8. The number of people expected to directly benefit from livelihood recovery interventions is estimated at 6,720 people who live in 20 rural communities in Syunik that will receive investments for improvement of irrigation infrastructure. This will provide access to water for household use and irrigation. There will also be extensive indirect beneficiaries who have access to increased agricultural produce to meet their daily food needs. As a result of the project, an estimated 1,400 hectares of agricultural land, privately owned by smallholder farmers, will be irrigated.
9. Targeting of communities will primarily be based on whether communities have been affected by the conflict. Secondary targeting criteria was developed based on a July 2021 feasibility study by WFP and the Armenian National Agrarian University. The final list of selected communities will be agreed with the Ministry of Economy and the relevant regional development committees. Participants for conditional cash assistance will be targeted from the same communities using criteria developed together with the regional development committees, with an emphasis on persons registered to receive benefits from the Government.

### Transfer modalities

10. Under activity 4, capacity strengthening will be added as a modality to enable a nexus approach to WFP's existing programmes. This will enable WFP to invest in irrigation infrastructure in 20 rural communities in Syunik province affected by conflict.

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<sup>3</sup> Average family size is 4.27 persons

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Additionally, 400 people will receive cash transfers through a financial service provider for their participation in WFP activities to recover livelihoods and restore irrigation infrastructure in affected communities. Each worker will receive \$400 for 50 days worked. This meets the household's full food needs for approximately 4 months.

#### Country Office Capacity

11. WFP is in the process of establishing a field office to oversee the emergency and nexus support. The CO will increase its capacity to address this change.

#### M&E

12. M&E arrangements will continue to ensure timely and quality monitoring of assistance of all modalities as per WFP corporate standards and the CO's M&E plan. Process monitoring (distribution and post-distribution) and lessons learnt exercises will be embedded in CBT and capacity strengthening activities.

#### Accountability to affected populations, protection risks, restrictions of gender and disabilities

13. Given the nature of the operational context, different types of potential protection risks are considered. Measures to promote a dignified working environment will be taken. Ownership of and access to land, natural resources, and other assets may be a source of conflict between displaced and host communities. Planning will be sensitive to this and identify conflict drivers that may be present and avoid fuelling existing or triggering new tensions and ensure social cohesion. To better understand and address existing threats and risks, it is crucial to consult displaced and host population representatives, local authorities, and other stakeholders playing an important role to prevent conflicts and settle disputes.
14. WFP shall ensure that beneficiaries are consulted about the processing of their personal data before and during all stages of such processing. WFP shall ensure confidentiality of beneficiary personal information.

#### Proposed transition/handover strategy

15. WFP will collaborate directly with the local Government for implementation to ensure consistency with national strategies and programming. Where a CBT modality is used, the selection criteria is developed collaboratively with the Ministry of Labour and Social Affairs to align to the national approach for designing social safety nets. Where a capacity strengthening modality is used, WFP collaborates with the Ministry of Economy and Ministry of Territorial Administration represented by regional governments and municipal authorities as well as the relevant regional development committees. Handover and maintenance of assets will be made to the targeted communities and their involvement in the programme design and work schemes ensures a sustainable approach.

#### Risk Management

16. COVID-19 presents risks for beneficiaries and staff, requiring various operational adjustments. WFP will continue to take steps to reduce crowding and ensure physical distancing.
17. Insufficient funding is a major risk as needs are increasing due to a result of the socio-economic impact of the pandemic and conflict. WFP Armenia is approaching existing donors and engaging with new and non-traditional donors to increase funding.

18. The geographic area of the proposed interventions is in the proximity of the line of contact, and armed incidents occasionally do occur. In preparation for border demarcations, increased tensions may occur. WFP will continuously monitor the security situation to ensure the safety of all staff and participants.

Social and Environmental Safeguards

19. The CO completes an environmental and social safeguarding screening at the design phase of projects to ensure potential negative impact are flagged and mitigated against.

**Beneficiary analysis**

<b>TABLE 1: DIRECT BENEFICIARIES BY STRATEGIC OUTCOME, ACTIVITY AND MODALITY</b>							
<b>Strategic outcome</b>	<b>Activity and modality</b>	<b>Period</b>	<b>Women (18+ years)</b>	<b>Men (18+ years)</b>	<b>Girls (0-18 years)</b>	<b>Boys (0-18 years)</b>	<b>Total</b>
1	1 (CBTs)	Current	824	716	8,675	9,785	<b>20,000</b>
		Increase/decrease	-	-	-	-	-
		Revised	824	716	8,675	9,785	<b>20,000</b>
	1 (Food)	Current	3,502	3,043	29,115	32,840	<b>68,500</b>
		Increase/decrease	-	-	-	-	-
		Revised	3,502	3,043	29,115	32,840	<b>68,500</b>
4	4 (CBTs)	Current	26,561	19,763	13,582	14,094	<b>74,000</b>
		Increase/decrease	-2,631	-532	-4,200	-4,107	-11,470
		Revised	23,930	19,231	9,382	9,987	62,530
	4 (Food)	Current	32 960	28 640	8 608	9 792	<b>80,000</b>
		Increase/decrease	-	-	-	-	-
		Revised	32 960	28 640	8 608	9 792	<b>80,000</b>
<b>Total (without overlap)</b>	<b>Current</b>	<b>62,996</b>	<b>51,399</b>	<b>51,344</b>	<b>56,761</b>	<b>222,500</b>	
	<b>Increase/decrease</b>	<b>-2,631</b>	<b>-532</b>	<b>-4,200</b>	<b>-4,107</b>	<b>-11,470</b>	
	<b>Revised</b>	<b>60,215</b>	<b>50,624</b>	<b>47,328</b>	<b>52,863</b>	<b>211,030</b>	

## Transfers

TABLE 2: FOOD RATION (g/person/day) [1] or CASH-BASED TRANSFER VALUE (USD/person/day) BY STRATEGIC OUTCOME AND ACTIVITY					
Strategic outcome	1		4		
Activity	1		4		
Beneficiary type	Primary: Students	Kitchen staff and family	Spontaneous arrivals	CBT Host population	Syunik province Conflict affected population
Modality (indicate food or CBT)	Food & CBT	Food & CBT	CBT	CBT	CBT
Cereals	160	500			
Pulses	15	30			
Oil	10	30			
Salt					
total kcal/day (to be completed for food and cash modalities)	586	2,188			
% kcal from protein	9	10.9			
Cash-based transfers (USD/person/day; use average as needed)	0.25	0.3	0.8	0.4	8
Number of feeding days per year	100	80	120	120	117
Number of working days per year					50

TABLE 3: TOTAL FOOD/CASH-BASED TRANSFER REQUIREMENTS AND VALUE						
Food type / cash-based transfer	Current Budget		Increase		Revised Budget	
	Total (mt)	Total (USD)	Total (mt)	Total (USD)	Total (mt)	Total (USD)
Cereals	6 005	2 920 907	0	0	6 005	2 920 907
Pulses	526	314 345	0	0	526	314 345
Oil and Fats	411	671 010	0	0	411	671 010
Mixed and blended foods	0	0	0	0	0	0
Other	0	0	0	0	0	0
<b>TOTAL (food)</b>	<b>6 942</b>	<b>3 906 262</b>	<b>0</b>	<b>0</b>	<b>6 942</b>	<b>3 906 262</b>
Cash-Based Transfers (USD)		9 318 787		- 850 064		8 468 723
<b>TOTAL (food and CBT value – USD)</b>	<b>6 942</b>	<b>13 225 049</b>	<b>0</b>	<b>- 850 064</b>	<b>6 942</b>	<b>12 374 985</b>

**COST BREAKDOWN**

<b>COST BREAKDOWN OF THE REVISION ONLY (USD)</b>					
	<b>Strategic Result 1 / SDG Target 2.1</b>	<b>Strategic Result 5 / SDG Target 17.9</b>	<b>Strategic Result 8 / SDG Target 17.16</b>	<b>Strategic Result 1 / SDG Target 2.1</b>	<b>TOTAL</b>
<b>Strategic outcome</b>	<b>01</b>	<b>02</b>	<b>03</b>	<b>04</b>	
<b>Focus Area</b>	<b>Root Causes</b>	<b>Root Causes</b>	<b>Crisis Response</b>	<b>Crisis Response</b>	
<b>Transfer</b>	0	0	0	- 77 852	- 77 852
<b>Implementation</b>	0	0	0	77 852	77 852
<b>Direct support costs</b>					<b>0</b>
<b>Subtotal</b>					<b>0</b>
<b>Indirect support costs</b>					<b>0</b>
<b>TOTAL</b>					<b>0</b>

<b>OVERALL CSP COST BREAKDOWN, FOLLOWING THE REVISION (USD)</b>					
	<b>Strategic Result 1 / SDG Target 2.1</b>	<b>Strategic Result 5 / SDG Target 17.9</b>	<b>Strategic Result 8 / SDG Target 17.16</b>	<b>Strategic Result 1 / SDG Target 2.1</b>	<b>TOTAL</b>
<b>Strategic outcome</b>	<b>01</b>	<b>02</b>	<b>03</b>	<b>04</b>	
<b>Focus Area</b>	<b>Root Causes</b>	<b>Root Causes</b>	<b>Crisis Response</b>	<b>Crisis Response</b>	
<b>Transfer</b>	13 588 973	4 835 437	1 420 000	8 376 041	<b>28 220 451</b>
<b>Implementation</b>	3 313 238	1 511 897	210 000	1 253 719	<b>6 288 854</b>
<b>Direct support costs</b>	1 978 108	768 435	82 987	811 463	<b>3 640 993</b>
<b>Subtotal</b>	18 880 318	7 115 769	1 712 987	10 441 224	<b>38 150 298</b>
<b>Indirect support costs</b>	1 227 221	462 525	0	678 680	<b>2 368 425</b>
<b>TOTAL</b>	<b>20 107 539</b>	<b>7 578 294</b>	<b>1 712 987</b>	<b>11 119 903</b>	<b>40 518 723</b>

## Annex 1: Revised Line of Sight

### Armenia CSP (2019-2024) BR3

SR 1 – Access to food (SDG Target 2.1)	SR 5 – Capacity strengthening (SDG Target 17.9)	SR 8 – Enhance Global Partnership (SDG Target 17.16)	SR 1 – Everyone has access to food (SDG Target 2.1)
Root cause	Root cause	Crisis response	Crisis response
<p><b>STRATEGIC OUTCOME 1:</b> Vulnerable populations in Armenia, including school children, have access to adequate and nutritious food year round</p>	<p><b>STRATEGIC OUTCOME 2:</b> National policies, programmes and systems are strengthened to improve food security and nutrition among targeted groups by 2024</p>	<p><b>STRATEGIC OUTCOME 3:</b> Vulnerable populations in Armenia benefit from improved capacities of national entities and partners to prevent and respond to emergencies.</p>	<p><b>STRATEGIC OUTCOME 4:</b> Vulnerable populations in Armenia have access to basic needs and livelihoods during and in the aftermath of a crises.</p>
BUDGET SO 1: \$ 20,107,539	BUDGET SO 2: \$ 7,578,284	BUDGET SO 3: \$ 1,712,987	BUDGET SO4: \$ 11,119,903
<p><b>OUTPUTS:</b></p> <ul style="list-style-type: none"> <li>• Schoolchildren in targeted areas receive a nutritious, hot, diversified meal everyday they attend school to meet their basic food and nutrition needs (61,955 tier 1 beneficiaries);</li> <li>• Communities benefit from and enhanced national school feeding programme, including nutrition education, enabling them to meet their basic food and nutrition needs;</li> <li>• Schoolchildren benefit from rehabilitated school facilities and equipment, including kitchens, that improve delivery of school meals; (61,955 tier 1 beneficiaries);</li> <li>• Communities including smallholders, benefit from joint efforts to link local production with procurement of school meals to improve their incomes (tier 1: 6545, tier 2 beneficiaries )</li> </ul>	<p><b>OUTPUTS:</b></p> <ul style="list-style-type: none"> <li>• Vulnerable groups benefit from enhanced national social protection systems and coherent policies to ensure their basic food and nutrition needs are met;</li> <li>• Communities have enhanced awareness and consumption of healthy, nutritious and diverse diets;</li> <li>• Vulnerable communities benefit from investments in emergency preparedness and improved disaster response capacities in local systems;</li> <li>• National institutions have strengthened capacities to implement a comprehensive nutrition sensitive national school feeding programme</li> </ul>	<p><b>OUTPUTS:</b></p> <ul style="list-style-type: none"> <li>• Affected populations benefit from food security and logistics coordination and information management.</li> <li>• Affected populations benefit from on-demand services to national and international partners in order to timely receive life-saving food and medical supplies.</li> </ul>	<p><b>OUTPUTS:</b></p> <ul style="list-style-type: none"> <li>• Affected populations benefit from cash-based transfers and/ or in-kind food assistance in order to meet basic food needs and preserve their nutrition status;</li> <li>• Affected populations benefit from livelihoods interventions and productive assets rebuilt to restore their livelihoods.</li> </ul>
<p><b>ACTIVITY 1:</b> Strengthen and compliment the national school feeding programme to facilitate hand over to the government <b>Modality:</b> CS, CBT, Food</p>	<p><b>ACTIVITY 2:</b> Provide technical support to national institutions to generate an evidence-base and inform policies, strategies and systems to address food insecurity and malnutrition in Armenia <b>Modality:</b> CS</p>	<p><b>ACTIVITY 3:</b> Provide on demand service provision for the Government and other partners. <b>Modality:</b> CS, SD</p>	<p><b>ACTIVITY 4:</b> Support to Government and partners to identify vulnerable populations, provide food assistance and recover livelihoods. <b>Modality:</b> CBT, Food, CS</p>

**TOTAL BUDGET: \$ 40,518,723**