

## COUNTRY STRATEGIC PLAN REVISION

### REVISION

#### **|Jordan| country strategic plan, revision |02|**

Gender and age marker code: |4|

	<b>Current</b>	<b>Change</b>	<b>Revised</b>
<b>Duration</b>	1 January 2020 – 31 December 2022	-	1 January 2020 – 31 December 2022
<b>Beneficiaries</b>	1 150 315	-	1 150 315
<b>Total cost (USD)</b>	<b>752 889 775</b>	<b>13 881 397</b>	<b>766 771 173</b>
Transfer	667 826 815	13 745 576	681 572 391
Implementation	19 627 359	135 822	19 763 180
Direct Support Costs	19 484 582	0	19 484 582
<b>Sub-total</b>	<b>706 938 756</b>	<b>13 881 397</b>	<b>720 820 154</b>
Indirect Support Costs	45 951 019	0	45 951 019

### 1. RATIONALE

1. Budget revision (BR) 02 seeks to create a new activity (8) under strategic outcome 4 to provide on-demand cash transfer services.
2. In Jordan, WFP has been providing on-demand cash transfer services to several humanitarian actors. In 2020, this service provision activity benefitted 3 agencies: UNRWA, UNWomen and Collateral Repair Project (CRP), enabling them to assist 59,985 people with a total transfer amount of USD 8 million. In the past, WFP has also provided such services to FAO, IOM, UNICEF and Mercy Corps.
3. In order to distinguish between service provision activities and programmatic activities, a standalone activity 8 for service provision should be set up under strategic outcome 4 of the current Jordan CSP.

### 2. CHANGES

#### *Strategic orientation*

4. There is no change in strategic orientation.
5. Previous revision:
  - a) BR01 (approved by ED/DG-FAO June 2021): (i) increased the number of targeted beneficiaries and introduced the capacity strengthening transfer modality under activity 1 (food assistance to crisis-affected populations), and (ii) introduced capacity strengthening under activity 4 (school feeding) to support the operationalization of the new National School Feeding strategy.

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### ***Strategic outcomes***

6. A new activity and corresponding output have been added under Strategic Outcome 4.  
[New] **Activity 8:** Provide on-demand cash-based transfer services to partners.  
[New] **Output:** Vulnerable people in Jordan receive cash-based assistance through WFP's CBT platform

### ***Service provision:***

7. Through its on-demand cash transfer services, WFP Jordan will offer partners the possibility of issuing payment instruments (Mastercard electronic cards) that can be used for entitlement redemption at WFP-contracted food retailers via Points of Sales transactions and/or for cash withdrawal at nearly 1,000 Automated Teller Machines across the country.
8. WFP offers the same terms and fees included in its contract with Jordan Ahli Bank to all users of its cash transfer services. WFP also proposes data analysis services for transfer reconciliation and hotline support to all users.

### ***Country office capacity:***

9. WFP relies on its in-house cash-based transfers (CBT), hotline and finance staff to process on-demand cash transfer services to partners. Partners utilizing the service are charged WFP's management recovery cost only.

### ***Risk Management:***

10. WFP has integrated a series of risk mitigation measures into the accession agreement that any partner signs prior to the provision of WFP on-demand cash-based transfer services. The accession agreement adheres to all terms specified in the agreement between WFP and its Financial Service Provider (FSP) and pays special attention to FSP performance, legal dispute and financial losses, as well as operational communication (with dedicated standard operating procedures for the partner, WFP and FSP) and personal data privacy and protection.

### ***Beneficiary analysis***

11. No changes.

### ***Transfers***

12. No changes.

### **3. COST BREAKDOWN**

13. The cost increase (USD 13 million) is almost entirely the transfers themselves, which will pass through WFP to the partners' intended beneficiaries.

<b>COST BREAKDOWN OF THE REVISION ONLY (USD)</b>					
	<b>Strategic Result 1 / SDG Target 2.1</b>	<b>Strategic Result 1 / SDG Target 2.1</b>	<b>Strategic Result 1 / SDG Target 2.1</b>	<b>Strategic Result 8 / SDG Target 17.16</b>	<b>TOTAL</b>
<b>Strategic outcome</b>	<b>01</b>	<b>02</b>	<b>03</b>	<b>04</b>	
<b>Focus Area</b>	<b>Crisis Response</b>	<b>Resilience Building</b>	<b>Resilience Building</b>	<b>Resilience Building</b>	
<b>Transfer</b>	0	0	0	13 745 576	<b>13 745 576</b>
<b>Implementation</b>	0	0	0	135 822	<b>135 822</b>
<b>Direct support costs</b>					<b>0</b>
<b>Subtotal</b>					<b>13 881 397</b>
<b>Indirect support costs</b>					<b>0</b>
<b>TOTAL</b>					<b>13 881 397</b>

<b>OVERALL CSP COST BREAKDOWN, FOLLOWING THE REVISION (USD)</b>					
	<b>Strategic Result 1 / SDG Target 2.1</b>	<b>Strategic Result 1 / SDG Target 2.1</b>	<b>Strategic Result 1 / SDG Target 2.1</b>	<b>Strategic Result 8 / SDG Target 17.16</b>	<b>TOTAL</b>
<b>Strategic outcome</b>	<b>01</b>	<b>02</b>	<b>03</b>	<b>04</b>	
<b>Focus Area</b>	<b>Crisis Response</b>	<b>Resilience Building</b>	<b>Resilience Building</b>	<b>Resilience Building</b>	
<b>Transfer</b>	527 783 102	45 484 035	89 819 343	18 485 910	<b>681 572 391</b>
<b>Implementation</b>	12 473 804	4 113 437	2 846 918	329 022	<b>19 763 180</b>
<b>Direct support costs</b>	15 306 016	1 405 615	2 633 406	139 545	<b>19 484 582</b>
<b>Subtotal</b>	555 562 922	51 003 087	95 299 667	18 954 477	<b>720 820 154</b>
<b>Indirect support costs</b>	36 111 590	3 315 201	6 194 478	329 750	<b>45 951 019</b>
<b>TOTAL</b>	<b>591 674 512</b>	<b>54 318 288</b>	<b>101 494 146</b>	<b>19 284 227</b>	<b>766 771 173</b>

## Annex 1: Revised Line of Sight

<b>JORDAN (CSP 2020-2022)</b>			
SR 1 – Access to food (SDG Target 2.1)			SR 8- Enhance Global Partnership (SDG Target 17.16)
Crisis Response	Resilience Building	Resilience Building	Resilience Building
<b>OUTCOME 1:</b> Crisis affected populations in Jordan, including refugees, meet their food and nutrition needs throughout the year.	<b>OUTCOME 2:</b> Vulnerable populations in Jordan, including children, are covered by adequate social protection schemes by 2022.	<b>OUTCOME 3:</b> Vulnerable populations in Jordan, with a focus on women and youth, have increased self-reliance and improved livelihood opportunities by 2022.	<b>OUTCOME 4:</b> Partnerships in support of the SDGs in Jordan are strengthened through effective and innovative solutions from WFP and partners by 2022.
BUDGET SO 1: \$ 591,674,512	BUDGET SO 2: \$ 54,318,288	BUDGET SO 3: \$ 101,494,146	<b>BUDGET SO 4: \$ 19,284,227</b>
<p style="text-align: center;">OUTPUTS:</p> <ul style="list-style-type: none"> <li><b>Out.1</b> Targeted refugees(Tier 1) receive nutrition-sensitive food assistance that meets their basic food and nutrition needs. (A; linked to Activity 1).</li> <li><b>Out.2</b> Refugees (Tier 1)going back to the Syrian Arab Republic through facilitated returns receive a return package. (A; linked to Activity 1).</li> <li><b>Out. 3</b> People affected(Tier 1) by arising crises receive assistance that meets their food needs during and after the crises.(A ; linked to Activity 1).</li> <li><b>Out. 4</b> People vulnerable to shocks are protected through the enhanced ability of national authorities to reduce disaster risks and respond to emergencies.(C; linked to Activity 2).</li> </ul>	<p style="text-align: center;">OUTPUTS:</p> <ul style="list-style-type: none"> <li><b>Out. 5</b> The most vulnerable people in Jordan(Tier 3) benefit from strengthened, effective, equitable and inclusive national social protection schemes.(C; linked to Activity 3).</li> <li><b>Out. 6</b> Children in Jordan(Tier 3) benefit from the enhanced capacity of the Government to increase the effectiveness and sustainability of the national school meals programme.(C; linked to Activity 3).</li> <li><b>Out. 7</b> School meals recipients(Tier 1) benefit from improved access to nutritious and diversified food.(A,B,N,E, F; linked to Activity 4).</li> </ul>	<p style="text-align: center;">OUTPUTS:</p> <ul style="list-style-type: none"> <li><b>Out. 8</b> Vulnerable people(Tier 1) are supported in enhancing their livelihoods by participating in asset creation linked to climate change adaptation and disaster risk reduction.(A,D).</li> <li><b>Out. 9</b> Vulnerable people(Tier 1) are supported in enhancing their livelihoods through training and small business promotion.(A,C,D).</li> <li><b>Out. 10</b> Vulnerable smallholder (Tier 1) farmers are supported in sustainably improving their livelihoods by benefiting from strengthened capacities and asset provision. (A,F).</li> </ul>	<p style="text-align: center;">OUTPUTS:</p> <ul style="list-style-type: none"> <li><b>Out. 11</b> People in Jordan(Tier 3) benefit from strengthened national capacities to effectively plan, coordinate and monitor the food security sector.(M; linked to Activity 6).</li> <li><b>Out. 12</b> Vulnerable people in Jordan benefit from increased access of humanitarian and development partners to innovative assistance programming that enables them to provide more effective support, including in times of crisis.(C,K ; linked to Activity 7).</li> <li><b>Out. 13</b> Vulnerable people in Jordan(Tier2), receive cash-based assistance through the CBT platform .(H, linked to activity 8)</li> </ul>
<p><b>ACTIVITY 1:</b> Provide nutrition-sensitive food assistance to refugees and other crisis-affected populations. (cat. 1; modality: CBT, food, CS)</p>	<p><b>ACTIVITY 3:</b> Support the Government in reforming and expanding national social protection schemes.(cat.9; modality: CS)</p>	<p><b>ACTIVITY 5:</b> Provide livelihood support (training, income-generating opportunities, asset creation) to vulnerable people in rural and urban settings, with a focus on women and young people (cat.2, cat.8 modality: CBT, CS)</p>	<p><b>ACTIVITY 6:</b> With other actors, develop a comprehensive food security and nutrition sector plan linked to other sectors and supported by a coordination structure(cat.9, modality: CS)</p>
<p><b>ACTIVITY 2:</b> Provide tools, systems and training to the Government to enhance its emergency preparedness and response capabilities.(cat.9 modality: CS)</p>	<p><b>ACTIVITY 4:</b> Provide nutrition-sensitive school feeding to targeted children. (cat.4; modality: food, CBT, CS)</p>		<p><b>ACTIVITY 7:</b> Facilitate knowledge exchange between partners and the Government to promote piloting and scaling of innovative approaches to achieving the SDGs.(cat.10, modality: SD, CS)</p>
<b>TOTAL BUDGET: \$ 766,771,173</b>			