CONCLUSIONS

WFP stayed to deliver, but high human cost

Agile, adaptive & effective overall
Enhanced profile: WFP as systems enabler

Lack of formal knowledge management systems a constraint
Lack of shared understanding impeded organisational coherence/decision-making
Limited central investment in gender/social protection restricted transformational change

Workforce Management
Guidance and Communication
Programme Adaptation
Cross-Cutting Concerns

Major social and economic effects
Deepening inequality

MAJOR DISRUPTIONS

borders closed
unprecedented humanitarian needs
access to affected populations constrained
supply chains impeded

270 million people at risk of acute hunger

Evaluation of WFP’s Response to the COVID-19 Pandemic

February 2020 - June 2021

CONTEXT

COVID-19

major social and economic effects
deepening inequality

EVALUATION

assesses WFP’s response to the COVID-19 pandemic, and was conducted under the conditions of the COVID-19 pandemic

ITEMS FOR CONSIDERATION

1 Reposition WFP in post-COVID-19 recovery
   • Accelerate WFP’s role in medium-term responses
   • Clarify intersections in WFP’s response to structural vulnerabilities and emergencies

2 WFP as a “systems enabler”
   • Expand “service offer” to other humanitarian actors
   • Define capacity needs
   • Provide consistent external communications

3 Upscaling advocacy
   • Food security and nutrition aspects of socio-economic recovery
   • Skills training for staff
   • Leverage partnerships

4 Shared vision/management arrangements
   • Common understanding of diverse emergency contexts
   • “Empowerment of decentralisation”

5 Resilient but adaptive systems
   • Strengthen resilience and flexibility
   • Enhance KM systems

6 Ethics of staff care
   • Workplace culture and management practices
   • Values
   • Debriefing/harnessing experience

EVIDENCE SUMMARY BRIEFS

WFP in emergency inside
need to avoid burdening country offices
travel and movement restrictions

Evidence to support development in a dynamic environment

ENVIRONMENT

Evidence and communications

Evidence-based decision-making

INTEGRATING with the surrounding evidence building environment

Evidence Data and Knowledge Management

Strategic Management and Adaptation

Evidence and communications

Programme Adaptation

Cross-Cutting Concerns

Evidence of Common Services was a critical element of the global response

Oversight and Risk Management

Provision of Common Services was a critical element of the global response

5 3 4 2 1 6 9 8 7 10

EVIDENCE SUMMARY BRIEFS

PROPRIORITISING organizational learning needs

ENSURING evidence sharing with stakeholders throughout

9 10

Evidence of Common Services was a critical element of the global response

Evidence Data and Knowledge Management

Strategic Management and Adaptation

Evidence and communications

Programme Adaptation

Cross-Cutting Concerns

Evidence of Common Services was a critical element of the global response

Oversight and Risk Management

Provision of Common Services was a critical element of the global response

5 3 4 2 1 6 9 8 7 10

EVIDENCE SUMMARY BRIEFS

WFP in emergency inside
need to avoid burdening country offices
travel and movement restrictions

Evidence to support development in a dynamic environment

ENVIRONMENT

Evidence and communications

Evidence-based decision-making

INTEGRATING with the surrounding evidence building environment

Evidence Data and Knowledge Management

Strategic Management and Adaptation

Evidence and communications

Programme Adaptation

Cross-Cutting Concerns

Evidence of Common Services was a critical element of the global response

Oversight and Risk Management

Provision of Common Services was a critical element of the global response

5 3 4 2 1 6 9 8 7 10

EVIDENCE SUMMARY BRIEFS

PROPRIORITISING organizational learning needs

ENSURING evidence sharing with stakeholders throughout

9 10

Evidence of Common Services was a critical element of the global response

Evidence Data and Knowledge Management

Strategic Management and Adaptation

Evidence and communications

Programme Adaptation

Cross-Cutting Concerns

Evidence of Common Services was a critical element of the global response

Oversight and Risk Management

Provision of Common Services was a critical element of the global response

5 3 4 2 1 6 9 8 7 10

EVIDENCE SUMMARY BRIEFS

WFP in emergency inside
need to avoid burdening country offices
travel and movement restrictions

Evidence to support development in a dynamic environment

ENVIRONMENT

Evidence and communications

Evidence-based decision-making

INTEGRATING with the surrounding evidence building environment

Evidence Data and Knowledge Management

Strategic Management and Adaptation

Evidence and communications

Programme Adaptation

Cross-Cutting Concerns

Evidence of Common Services was a critical element of the global response

Oversight and Risk Management

Provision of Common Services was a critical element of the global response

5 3 4 2 1 6 9 8 7 10

EVIDENCE SUMMARY BRIEFS

WFP in emergency inside
need to avoid burdening country offices
travel and movement restrictions

Evidence to support development in a dynamic environment

ENVIRONMENT

Evidence and communications

Evidence-based decision-making

INTEGRATING with the surrounding evidence building environment

Evidence Data and Knowledge Management

Strategic Management and Adaptation

Evidence and communications

Programme Adaptation

Cross-Cutting Concerns

Evidence of Common Services was a critical element of the global response

Oversight and Risk Management

Provision of Common Services was a critical element of the global response

5 3 4 2 1 6 9 8 7 10