# Crisis response revision of Philippines country strategic plan (2018–2023) and corresponding budget increase

	Current	Change	Revised
Duration	July 2018–June 2023	No change	July 2018–June 2023
Beneficiaries	640 650	527 500	1 168 150
		(USD)	
Total cost	60 616 108	33 319 770	93 935 878
Transfers	42 152 652	27 568 398	69 721 051
Implementation	7 998 720	3 497 132	11 495 852
Adjusted direct support costs	6 765 160	220 639	6 985 799
Subtotal	56 916 533	31 286 169	88 202 702
Indirect support costs (6.5 percent)	3 699 575	2 033 601	5 733 176

Gender and age marker code\*: 3

\* http://gender.manuals.wfp.org/en/gender-toolkit/gender-in-programming/gender-and-age-marker/.

### Rationale

- 1. The purpose of the budget revision is to increase the budget under strategic outcome 1 for crisis response activities and strategic outcome 4 for logistics and telecommunications support for the emergency response. In addition, the revision will align the budget with planned interventions under strategic outcome 3.
- 2. Super typhoon Rai (local name Odette) entered the Philippine Area of Responsibility on 14 December and rapidly intensified to a category 5 typhoon, affecting 11 of the 17 regions in the Philippines, including 9.9 million people. Following inter-agency and WFP-specific rapid assessments, which found urgent needs for shelter, food and cash assistance, and livelihood support, the Government of the Philippines and the United Nations humanitarian country team launched the revised humanitarian needs and priorities (HNP) on 2 February, in which USD 169 million is requested for emergency response and early recovery. The WFP portion of the HNP stands at USD 35.6 million.
- 3. WFP is helping to facilitate the response by the Government and the wider humanitarian community through logistics support and emergency telecommunications. Moreover, it is scaling up its efforts to provide food and cash assistance to complement the Government's distribution of food packs.
- 4. This budget revision will cover a period of 12 months from January to December 2022.

### Changes

### **Strategic orientation**

- 5. This revision does not change the strategic orientation of this country strategic plan (CSP).
- 6. There have been seven revisions of this CSP:
  - a) Revision 1, approved by the country director in August 2018, increased the budget by USD 7,667,295 and allowed the CSP to absorb remaining resources from protected relief and recovery operation 200743;



- b) Revision 2 was a technical revision;
- c) Revision 3, approved by the country director in April 2019, increased the CSP budget by USD 1,754,109 for the emergency response in the Bangsamoro Autonomous Region of Muslim Mindanao;
- d) Revision 4, approved by the Executive Director in January 2020, increased the budget by USD 8,571,565 under activities 1, 3 and 5;
- e) Revision 5, approved by the country director in September 2020, decreased the budget by USD 4,052,959 and reflected adjustments made for the shift from direct delivery to capacity strengthening;
- f) Revision 6, approved by the country director in December 2020, increased the budget by USD 1,966,038 for emergency response; and
- g) Revision 7, approved by the regional director in December 2021, increased the budget by USD 12,060,337 for crisis response and resilience building activities.

#### Strategic outcomes

- 7. *Strategic outcome 1.* WFP's response will be implemented in two phases. Target beneficiaries will be identified through existing government beneficiary lists and other WFP selection criteria (e.g. low-income households, households with significant damage to shelter, marginalized groups, persons with disabilities). WFP will aim to ensure that any support provided complements ongoing government and humanitarian partner interventions and prioritizes municipalities where the response is insufficient to meet overall needs.
  - a) *First phase.* Based on the market functionality in affected areas, WFP will provide unconditional food, cash or voucher assistance to 380,000 beneficiaries to ensure communities can cover essential food needs. WFP will provide in-kind support through provision of rice at 50 kg per household in areas where markets are not functional, while cash-based transfers (CBTs) and value vouchers will allow beneficiaries' greater choice, ability to diversify household food baskets and help address nutritional requirements. With its food and cash assistance, WFP intends to supplement other household income and food support provided.
  - b) *Second phase.* 190,000 beneficiaries whose livelihoods were severely compromised by the typhoon will participate in food for assistance programmes to assist with the recovery process. Beneficiary numbers will gradually reduce as households recover from the shock.
- 8. *Strategic outcome 3.* Under this activity, WFP will align the budget with planned activities that build upon existing efforts to operationalize the framework of the food security and nutrition road map of the Bangsamoro Autonomous Region of Muslim Mindanao under the inter-ministerial "convergence" model, where WFP and the Government of the Bangsamoro Autonomous Region of Muslim Mindanao collaborate to achieve regional ecological integrity. WFP will also explore the use of digital agriculture tools to enhance the self-sufficiency of local farming communities. The modality of this intervention will be CBT, with a monthly transfer of USD 50 per household for three months, also computed on 75 percent of the region's minimum daily wage rates.
- 9. *Strategic outcome 4.* The impact of the typhoon on the logistics infrastructure as well as strain on the logistics response capacity of the Government were significant and require a robust, coordinated and collaborative response. WFP and other humanitarian partners have been coordinating with the Government through cluster mechanisms to ensure delivery of critical



humanitarian assistance. So far, WFP has provided support to augment the Government's logistics response capacity to ensure relief items flow efficiently and effectively to the affected areas. Furthermore, WFP has implemented enhanced coordination and logistics planning, made available transportation capacity to support the delivery of relief items (including approximately 3,900 mt of food and non-food items via 441 trucks as of 7 February 2022), and established three key logistics hubs in the affected areas for temporary storage of relief items. Continued logistics capacity support will be provided under this revision.

- 10. *Monitoring and evaluation.* WFP will conduct distribution and post-distribution monitoring assessment, as well as focus group discussions, to ascertain whether the prevalence of households with poor and borderline food consumption has reduced. WFP will continue process and outcome monitoring for all interventions to verify and assess the quality of programme implementation.
- 11. Accountability to affected populations, protection risks, restrictions of gender and disabilities. WFP will ensure that accountability to affected populations and inclusion of persons with disabilities is central across the programme life cycle; that beneficiaries are informed of their entitlements as well as the frequency, timing, and location of distributions; and that assistance is provided in a dignified manner. WFP's feedback mechanisms will provide an important conduit to share timely information for corrective action to improve programming.
- 12. *Risk management.* Adequate planning will be carried out to minimize the impact of delays due to connectivity and accessibility challenges. Owing to the possibility that local authorities may wish to have input on targeting as there will be elections in May 2022, WFP will work alongside other partners to reinforce adherence with humanitarian principles. Communication with communities about the response and targeting criteria will be strengthened. The participation of community members in locally organized committees supporting implementation, stringent monitoring and a strong community feedback mechanism will further help to ensure the rigour of targeting.

	TABLE 1: DIRECT BENEFICIARIES BY STRATEGIC OUTCOME, ACTIVITY AND MODALITY											
Strategic outcome	Activity	Sub-activity	Modality	Period	Women (18+ years)	Men (18+ years)	Girls (0-18 years)	Boys (0-18 years)	Total			
1 1	URT_GD	In-kind	Current	22 630	22 630	13 432	14 308	73 000				
	URT1		CBTs	Increase/ decrease	71 300	33 122	80 498	45 080	230 000			
				Revised	93 930	55 752	93 930	59 388	303 000			
				Current	48 138	48 138	28 573	30 436	155 285			
				Increase/ decrease	117 800	50 355	137 365	74 480	380 000			
				Revised	165,938	98,493	165 938	104 916	535 285			
			Capacity	Current								
			strengthening	Increase/ decrease	37 415	38 585	-	-	76 000			
			Revised	37 415	38 585			76 000				

### **Beneficiary analysis**



Strategic outcome	Activity	Sub-activity	Modality	Period	Women (18+ years)	Men (18+ years)	Girls (0-18 years)	Boys (0-18 years)	Total
		URT_FBA	CBTs	Current	38 750	38 750	23 000	24 500	125 000
				Increase/ decrease	-	-	-	-	-
				Revised	38 750	38 750	23 000	24 500	125 000
		URT_MAM	In-kind	Current	2 621		379		3 000
		(pregnant and lactating women and		Increase/ decrease	-	-	-	-	-
		girls)		Revised	2 621		379		3 000
		URT_MAM	In-kind	Current	-	-	580	620	1 200
		(children 6-59 months)		Increase/ decrease	-	-	-	-	-
				Revised			580	620	1 200
		URT_PREV	In-kind	Current	-	-	3 912	4 188	8 100
		(children 6-23 months)	s)	Increase/ decrease	-	-	-	-	-
				Revised			3 912	4 188	8 100
		URT_SF_ONS	In-kind	Current	-	-	26 625	23 375	50 000
				Increase/ decrease	-	-	-	-	-
				Revised			26 625	23 375	50 000
		URT_FFA	In-kind	Current	7 750	7 750	4 600	4 900	25 000
				Increase/ decrease	-	-	-	-	-
				Revised	7 750	7 750	4 600	4 900	25 000
			CBTs	Current	15 699	15 699	9 317	9 925	50 640
				Increase/ decrease	58 900	58 900	34 960	37 240	190 000
				Revised	74 599	74 599	44 277	47 165	240 640
			Capacity	Current					
			strengthening	Increase/ decrease	18 707	19 293	-	-	38 000
				Revised	18 707	19 293			38 000



Strategic outcome	Activity	Sub-activity	Modality	Period	Women (18+ years)	Men (18+ years)	Girls (0-18 years)	Boys (0-18 years)	Total
2	2	CSI_STUN	In-kind	Current	6 998		1 002		8 000
	(CSI1)	(pregnant and lactating women and		Increase/ decrease	-	-	-	-	-
		girls)		Revised	6 998		1 002		8 000
		CSI_STUN	In-kind	Current			5 794	6 206	12 000
		(children 6-23 months)		Increase/ decrease	-	-	-	-	-
				Revised			5 794	6 206	12 000
3	3	CSI_SF_ONS	In-kind	Current	-	-	22 415	22 585	45 000
	(CSI1) CSI_FFA			Increase/ decrease	-	-	-	-	-
				Revised			22 415	22 585	45 000
		CSI_FFA	In-kind	Current	15 019	14 988	14 271	15 108	59 386
				Increase/ decrease	-	-	-	-	-
				Revised	15 019	14 988	14 271	15 108	59 386
			CBTs	Current	11 633	11 611	11 054	11 702	46 000
				Increase/ decrease	8 220	8 202	7 810	8 268	32 500
				Revised	19 853	19 813	18 864	19 970	78 500
			Capacity	Current	493	507			1 000
			strengthening	Increase/ decrease	3 206	3 294	-	-	6 500
				Revised	3 699	3 801			7 500
otal				Current	169 238	159 565	164 953	167 855	661 61 <sup>-</sup>
				Current adjusted	163 746	161 096	153 068	162 740	640 650
				Increase/ decrease	105 288	98 890	161 653	161 669	527 500
				Revised	389 807	298 803	380 119	310 383	1 379 11
				Revised adjusted	269 034	259 986	314 721	324 409	1 168 15

#### Abbreviations:

URT\_GD = Unconditional resource transfers - General distribution

URT\_FBA = Unconditional resource transfers- - Forecast-based anticipatory climate actions

URT\_MAM = Unconditional resource transfers - Treatment of moderate acute malnutrition

URT\_PREV = Unconditional resource transfers - Prevention of acute malnutrition

URT\_SF\_ONS = Unconditional Resource Transfer - Onsite school feeding

URT\_FFA = Unconditional resource transfers - Food assistance for assets

CSI\_STUN = Institutional Capacity Strengthening - Prevention of stunting

 $\mathsf{CSI\_SF\_ONS} = \mathsf{Institutional} \ \mathsf{Capacity} \ \mathsf{Strengthening} - \mathsf{Onsite} \ \mathsf{school} \ \mathsf{feeding}$ 

CSI\_FFA = Institutional Capacity Strengthening - Food assistance for assets



### Transfers

				Str	ategic out	tcome 1				Strategic	gic outco	ome 3		
					Activity	Activ	vity 2	А	ctivity 3					
Activity tag	URT_	GD	URT_ FBA	URT_ MAM	URT_ MAM	URT_ PREV	URT_ SF_ ONS	URT_FFA		CSI_ STUN Children	CSI_ STUN	CSI_ SF_ONS	CSI_FFA	
Beneficiary type	A	I	All	Children	PLWG	Children	Children				PLWG	Students		All
Modality	CBTs	Food	CBTs	Food	Food	Food	Food	CBTs	Food	Food	Food	Food	CBTs	Food
Cereals and grains		333					150		333			150		333
												150		405
Mixed and blended										20	50			
foods				92	92	46								
					100	50								
Oils and fats												10		
Pulses and vegetables												20		
Total kcal/day		1 199		500	500	250	540		1 199	108	275	540		1 199
% kcal from protein		8		10	10	10	8		8	10	10	8		8
% kcal from fat		1		55	55	55	1		1	59	56	1		1
Cash-based transfers	0.27		0.39					0.27					0.27	
(USD/person/day)	0.53		0.55					0.38					0.33	
	0.38													
	0.39													
	0.75													
Number of feeding days	360	180	60	240	240	240	140	90	180	720	720	260	278	360

Abbreviations: PLWG = pregnant and lactating women and girls.



TABLE 3: FOOD/CASH-BASED TRANSFER REQUIREMENTS AND VALUE									
Food type/cash-based	Curren	t budget	Inc	crease	<b>Revised budget</b>				
transfers	Total (mt)	Total (USD)	Total (mt)	Total (USD)	Total (mt)	Total (USD)			
Cereals	9 842	5 789 754	2 300	1 610 000	12 142	7 399 754			
Pulses	54	69 120	0	0	54	69 120			
Oil and fats	18	15 084	0	0	18	15 084			
Mixed and blended foods	664	2 058 276	0	0	664	2 058 276			
Other	0	0	0	0	0	0			
Total (food)	10 578	7 932 234	2 300	1 610 000	12 878	9 542 234			
Cash-based transfers		9 010 488		18 277 529		27 288 017			
Total (food and CBT value)	10 578	16 942 722	2 300	19 887 529	12 878	36 830 251			

## Cost breakdown

TABLE 4: COST BREAKDOWN OF THE REVISION ONLY (USD)									
	Strategic Result 1/SDG target 2.1	Strategic Result 2/SDG target 2.2	Strategic Result 5/SDG target 17.9	Strategic Result 5/SDG target 17.9	Total				
	Strategic outcome 1	Strategic outcome 2	Strategic outcome 3	Strategic outcome 4					
Focus area	Crisis response	Root causes	Resilience building	Resilience building					
Transfers	22 662 102	0	1 555 847	3 350 449	27 568 398				
Implementation	2 455 950	0	83 560	957 622	3 497 132				
Adjusted direct support costs					220 639				
Subtotal					31 286 169				
Indirect support costs (6.5 percent)					2 033 601				
Total					33 319 770				

*Abbreviation:* SDG = Sustainable Development Goal.



TABLE 5: OVERALL CSP COST BREAKDOWN, AFTER REVISION (USD)										
	Strategic Result 1/SDG target 2.1	Strategic Result 2/SDG target 2.2	Strategic Result 5/SDG target 17.9	Strategic Result 5/SDG target 17.9	Total					
	Strategic outcome 1	Strategic outcome 2	Strategic outcome 3	Strategic outcome 4						
Focus area	Crisis response	Root causes	Resilience building	Resilience building						
Transfers	39 209 314	3 101 597	11 177 767	16 232 373	69 721 051					
Implementation	3 755 462	721 426	2 609 000	4 409 964	11 495 852					
Adjusted direct support costs	3 013 059	464 426	1 474 517	2 033 797	6 985 799					
Subtotal	45 977 835	4 287 449	15 261 285	22 676 134	88 202 702					
Indirect support costs (6.5 percent)	2 988 559	278 684	991 983	1 473 949	5 733 176					
Total	48 966 394	4 566 133	16 253 268	24 150 082	93 935 878					

