

# **THEMATIC EVALUATION OF WFP PHILIPPINES' COUNTRY CAPACITY STRENGTHENING ACTIVITIES BETWEEN JULY 2018 AND JUL 2021**

Decentralized Evaluation Terms of Reference

Addendum

WFP Philippines



July 2021

1. On 23 June 2021 an informal briefing was held with shortlisted LTA companies for the DE to share new thinking from the PHCO and RBB on the scope of the evaluation. The LTA companies agreed in principle that they would be willing to modify their proposals in line with a ToR addendum, as follows:
2. The PHCO CSP MTR will be completed by July. This will include review of CSP results to date at the output and outcome level.
3. Because CCS outputs and outcomes are not sufficiently captured by the current Corporate Results Framework, the DE is commissioned partly to fill this gap.
4. The CCS activities at the PHCO level are not formally captured in a conceptual framework: e.g. there is no formal baseline or theory of change for results measurement.
5. Therefore the evaluation will involve reconstruction of baseline and theory of change, using available evidence such as MoUs, joint work plans and such goal and vision statements that are available.
6. An assessment will be made on the capacity level of the government in the chosen areas of collaboration, as well as the capacity level of WFP to be able to support/foster the envisioned capacity gains, at the start of the CSP in 2018. The extent of progress in government capacity (e.g. from latent to moderate) as well as WFP capacity to deliver capacity strengthening activities will be assessed using the reconstructed theory of change. (i.e. how did WFP think it was going to change government capacities, was it equipped to do this and how realistic was the stated ambition) This can be expanded into multiple activity theories of change if the modus operandi varies significantly across activities.
7. The evaluation will select approximately 5 CCS workstreams undertaken by WFP for detail case study, they will be evaluated on their own terms, i.e. what outputs did they expect to achieve and how far have expected capacity gains been realised. The evaluation can also make comparisons internally – which workstreams have advanced furthest, which have faced the greatest constraints, and why. These workstreams will be selected at the Inception Report stage.
8. In a second stage of analysis of the case study findings, the evaluation will then provide an overall assessment of the PHCO CCS portfolio, using Evaluation Questions aligned with the DAC criteria and integration with other cross-cutting WFP objectives in areas such as gender and accountability to affected populations.
9. The formative aspect of the evaluation will be to bring to bear specialist expertise on building state capabilities in developing countries, as well as national level expertise on context-specific elements of government enabling, to develop a draft WFP Philippines country capacity strengthening strategy with an attendant results framework.
10. It is expected that the government stakeholders will be supportive but passive at the start of the evaluation. The design should contemplate extensive data gathering with government and other partners and the Evaluation Team will assist in engaging the government to be involved in co-creation of the conclusions and recommendations.
11. Shortlisted LTAs are requested to reconsider their team composition and methodological approach in light of these revised plans for the evaluation. Further, LTAs should consider that the final report needs to be submitted by December 2021.

12. The closing date is 10 July 2021 at 23.59 Manila time.

WFP Philippines

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