

Evaluation title	Evaluation of Tanzania WFP Country Strategic Plan 2017-2022	
Evaluation category and type	Centralized - CSPE	
Post Hoc Quality Assessment (PHQA) – overall rating	Partly Satisfactory: 59%	
<p>The evaluation of Tanzania's WFP Country Strategic Plan (CSP) 2017-2022 can be used by decision makers while noting that there are some shortcomings in the information provided in the report. The report effectively summarizes relevant contextual information, the evaluation purpose, rationale and methodology. While the findings on all evaluation questions and sub-questions are supported by evidence derived from a range of secondary and primary data sources, the coherence between some findings and supporting evidence could have been stronger. Moreover, the discussion of WFP contributions to results would have benefited from more reflection on contextual factors and the contributions of other actors. Nevertheless, gender equality, equity and inclusion dimensions, such as the inclusion of persons with disabilities, are consistently mainstreamed, and the report formulates conclusions that synthesize the findings, and puts forward a set of four prioritized, targeted and generally actionable recommendations. The report makes good use of visual highlights in some sections, such as different font sizes to mark key findings, and effectively employs graphs and tables. However, usability of the report could have been enhanced by making more extensive use of insights deriving from the two case studies and e-surveys, where relevant, and elevating the discussion of the conclusions to a more strategic and forward-looking level. The report is very long, and its readability would have benefited from condensing the discussion in some sub-sections through tables or bullet points.</p>		
CRITERION 1: REPORT SUMMARY	Rating	Satisfactory
<p>The summary includes a concise executive summary and outlines key evaluation features, as well as selected elements of the evaluation context and of the evaluation subject. It provides an overview of evaluation findings across all evaluation questions, and of evaluation conclusions and recommendations. The summary selectively uses graphics and charts to present information in a concise manner. However, readability and usability of the summary would have benefited from providing slightly less narrative detail and formulating higher-level summaries of key findings.</p>		
CRITERION 2: CONTEXT AND OVERVIEW OF EVALUATION SUBJECT	Rating	Highly Satisfactory
<p>The report provides a clear description of the evaluation context and the CSP. It strikes a good balance between detail and synthesis, and consistently reflects on gender equality, equity and inclusion issues of different contextual dimensions. It provides a helpful overview of how WFP programming in Tanzania has evolved against the backdrop of changing internal and external contexts, references relevant analytical work that informed the design or implementation of the CSP, and explains why and how the CSP constitutes a shift in WFP's approach compared to earlier programs. It describes the main features of the CSP in terms of its objectives, envisaged results at outcome and output levels, budget, and targeted beneficiaries. The evaluation also outlines the evolution of the CSP over time in response to contextual changes, in particular changes in government priorities. The discussion on gender and inclusion, however, could have included more information on broader inclusion issues beyond gender equality.</p>		
CRITERION 3: EVALUATION RATIONALE, OBJECTIVES, AND SCOPE	Rating	Highly Satisfactory
<p>The evaluation report clearly outlines the evaluation objectives, purpose, and scope in terms of the time period and the activities of WFP's work covered. It identifies its intended users and uses of the evaluation, especially in relation to informing the development of the next CSP, and notes that gender equality and women's rights, as well as broader equity and inclusion issues and accountability to affected populations, were mainstreamed in the evaluation. However, identifying a specific objective related to assessing the integration of GEWE and human rights in the CSP would have further strengthened the importance of drawing attention to these dimensions in the evaluation.</p>		
CRITERION 4: METHODOLOGY	Rating	Satisfactory

The chosen mixed methods approach and methodology were appropriate for answering the evaluation questions and allowed for effective data collection despite the limitations posed by COVID-19. One of the evaluation sub-questions and several lines of inquiry and indicators addressed GEWE and broader equity/inclusion issues. The use of multiple mutually complementary data sources facilitated triangulation. Evaluation activities were carried out in alignment with relevant ethical standards. The report would have benefited from providing more information on how the reconstructed Theory of Change for the CSP was used in the evaluation; elaborating on how many of the consulted stakeholders were men and women respectively; and by stating how many/which consulted partner organizations were local/community-based.

CRITERION 5: FINDINGS	Rating	Partly Satisfactory
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The evaluation addresses all evaluation questions and sub-questions in a structured fashion. Evidence is presented transparently and clearly, providing sources for all presented data and quotes. The report uses a neutral tone and discusses WFP contributions to results in a fair and nuanced way. It reflects the voices of diverse stakeholder groups and refers to previous evaluations. The discussion of WFP contributions to results would have benefited from more reflection on contextual factors and the contributions of other actors. The coherence between some findings and supporting evidence could have been stronger, and the discussion would have benefited from fewer and higher-level analytical rather than descriptive findings to provide clear answers to the main evaluation questions, especially the question on efficiency. The report could have further elevated the voices of partner organizations close to the beneficiary level and discussed CSP performance against the International Humanitarian Principles more explicitly. It also could have drawn more on the two case studies and the e-surveys where relevant.

CRITERION 6: CONCLUSIONS AND LESSONS	Rating	Satisfactory
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The conclusions synthesize evaluation findings, noting both strengths and weaknesses of the CSP and its implementation, and point out strategic implications for the future. The conclusions include reflections on GEWE dimensions as well as on broader equity and inclusion issues. The conclusions might have been further strengthened by explicitly commenting on plausible linkages between the CSP logic and national development goals and relevant SDGs.

CRITERION 7: RECOMMENDATIONS	Rating	Partly Satisfactory
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The evaluation makes four recommendations, with two sub-recommendations/action points addressing GEWE and wider inclusion issues. The recommendations are prioritized, include a timeframe for action, and identify responsible actors. Recommendations are linked to findings and conclusions, but in two of four recommendations this link becomes clear only through their sub-recommendations. Additionally, there is conceptual overlap between two of the recommendations. Specificity and actionability of the recommendations could have been strengthened by using less abstract formulations for the main recommendation statements, assigning a slightly longer timeframe, taking into account likely WFP-internal constraints, and avoiding assigning the priority level 'low'.

CRITERION 8: ACCESSIBILITY AND CLARITY	Rating	Satisfactory
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The report follows the WFP template for CSPE and includes the mandated annexes. It is written in clear, understandable, precise, and professional language and makes use of visual aids including graphs, tables, and textboxes, and highlights explicit findings statements. The report provides sources for all data and quotes and effectively uses cross-references. The report is overly long and would have benefited from summarizing long narrative sections through tables or in bullet points, and by formulating fewer, higher-level findings spanning several sub-questions. Additionally, the Annexes are not listed in the same order that they are referenced in the main report.

Integration of Gender Equality and Women’s Empowerment (GEWE) considerations in the evaluation report based on the UN System-Wide Action Plan (UN-SWAP) Evaluation Performance Indicator (EPI) scorecard

UN-SWAP EPI – individual evaluation score	Meets requirements: 8 points
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GEWE considerations are well integrated into the report. The approach and methodology were based on deliberate considerations on how to effectively integrate GEWE. The evaluation matrix includes sub-questions and indicators on gender. The report comments on the availability of monitoring on GEWE relevant indicators. The evaluation drew upon a variety of data sources and processes, thereby facilitating inclusion, accuracy, and credibility. Ethical standards were

consistently considered, and all stakeholder groups treated with respect for confidentiality and integrity. Findings include reflections on GEWE dimensions and relevant information on intersectional vulnerabilities, and two of four recommendations address gender quality issues. The report explicitly comments on potential negative unanticipated effects of existing feedback mechanisms for affected populations. However, the report would have benefited from giving more prominence to the voices of national/local partners.

Post Hoc Quality Assessment – Rating scale and definitions at overall report and criteria levels	
Highly Satisfactory	<i>Definition at overall report level:</i> Evaluation users can rely on the credible and useful evaluation findings provided and can use the evaluation with a high degree of confidence for decision-making. The report is considered an excellent example.
	<i>Definition at criterion level:</i> The criterion is addressed without any gaps or limitations.
Satisfactory	<i>Definition at overall report level:</i> Evaluation users can rely on the quality and credible evaluation findings provided and can use it with confidence for decision-making.
	<i>Definition at criterion level:</i> There are no significant gaps or limitations in addressing the criterion.
Partly Satisfactory	<i>Definition at overall report level:</i> Evaluation users can rely on the evaluation findings provided and may use it for decision-making noting that there are some gaps/shortcomings in the information provided.
	<i>Definition at criterion level:</i> There are some significant gaps or limitations in addressing the criterion.
Unsatisfactory	<i>Definition at overall report level:</i> Evaluation users can use some of the learning from the evaluation, noting that there are significant gaps/ shortcomings in the evaluation findings provided. The report may still contribute to decision making but should be used with caution.
	<i>Definition at criterion level:</i> There are critical gaps or limitations in addressing the criterion. Most of the required parameters are not met.