

## COUNTRY STRATEGIC PLAN REVISION

### Chad country strategic plan, revision 1

Gender and age marker code: 3

	Current	Change	Revised
<b>Duration</b>	<i>01 Jan 2019 – 31 Dec 2023</i>	<i>N/A</i>	<i>N/A</i>
<b>Beneficiaries</b>	<i>2,301,312</i>	<i>N/A</i>	<i>2,301,312</i>
<b>Total cost (USD)</b>	<i>1,329,109,571</i>	<i>33,294,921</i>	<i>1,362,404,492</i>
Transfer	<i>1,134,467,185</i>	<i>21,707,984</i>	<i>1,156,175,169</i>
Implementation	<i>81,154,990</i>	<i>8,672,741</i>	<i>89,827,731</i>
Direct support costs	<i>32,368,032</i>	<i>882,112</i>	<i>33,250,144</i>
Subtotal	<i>1,247,990,207</i>	<i>31,262,837</i>	<i>1,279,253,044</i>
Indirect support costs (6.5 percent)	<i>81,119,363</i>	<i>2,032,084</i>	<i>83,151,448</i>

### RATIONALE

1. This revision was triggered by three evolutions in the operational context:
  - a) The funding environment for nutrition in Chad has changed, with a new multiyear contribution of USD 10.6 million from the European Union Commission, for national capacity strengthening through the Renewed Efforts Against Child Hunger (REACH) initiative led by WFP. This activity will be implemented via FORMAT-NUT, which operates as WFP will have a small team but will work much more with government institutions to revise programs, design training manuals and guides for higher education teachers, secondary and primary; train 1/3 of senior, secondary and primary teachers, capacity building in nutrition in the field of vocational or continuing training, targeting sectoral and nutrition-sensitive actors, and effective awareness and adoption of best nutritional practices through the general population etc.
  - b) Various requests from the Government, UN agencies and cooperating partners for WFP Chad to provide the following additional common services, in line with the ‘New Way of Working (NWOW)’:
    - i. Information and Communication Technology services to United Nations agencies;
    - ii. Transport and logistic services for long-lasting, insecticide-treated mosquito nets (LLIN) in support of the United Nations Development Programme (UNDP) and the Ministry of Health;
    - iii. Human resource services in support of the Resident Coordinator’s office.
  - c) WFP Chad’s strategy in capacity strengthening with respect to food fortification has shifted beyond providing logistical support only to assisting value chains using locally produced food. A technical cost adjustment is necessary to reflect this shift in the budget and enable WFP Chad to continue this support in line with SDG 2.1.
2. The proposed BR1 is an expansion of existing activities without addition of new Strategic Outcomes (SO). The budget revision is triggered by an improved funding outlook for capacity strengthening activities reflecting
  - i) enhanced support to national institutions to treat and prevent malnutrition more efficiently in pursuit of SDG 2.1.; and

- ii) stronger partnership with United Nations agencies in Chad as entrenched in SDG 17.
3. BR1 does not imply a change the CSP's alignment which remains consistent with the National Development Plan 2017–2021 and the United Nations Development Assistance Framework (UNDAF 2019-2023). The revision will not affect the overall timespan of the CSP (2019–2023).

## CHANGES

### *Strategic orientation*

4. BR1 does not affect WFP's strategic orientation in Chad, which remains focused on emergency response and recovery aiming to save lives through effective food and nutrition assistance for crisis-affected populations, among others.

### *Strategic outcomes*

#### **Strategic Outcome 3: Vulnerable people in targeted areas have improved nutritional status all year-round**

*Activity 6: "Provide adapted support to targeted people for local fortified nutritious food production"*

5. Activity 6 comprises the AFORT and PRO-FORT projects. The latter is a joint project involving WFP, UNICEF, FAO, WHO, the Ministry of Public Health and the Ministry of Agriculture. Based on a value chain approach, PRO-FORT supports local production of fortified foods for the local market to address chronic malnutrition. In this project, WFP provides technical expertise on food transformation, food safety and quality, supply chain practices (sourcing, storage and transportation) and marketing. Under the AFORT project, implemented by WFP with the objective to support female small processors to improve the quality, packaging and market connectivity of local artisanal products. The proposed budget revision will increase the current budget for capacity strengthening by USD 2,008,677.

#### **Strategic Outcome 5: National institutions have strengthened capacities to manage food-security, nutrition, and social protection policies and programmes, including programmes which support social cohesion and stability all year round**

*Activity 8: Provide training and technical support to national institutions on the design and implementation of a permanent response-planning scheme for food security and nutrition with consolidated early-warning and coordination mechanisms, as well as a shock-responsive, nutrition-sensitive and gender-transformative safety net (supporting strategic outcomes 1 and 2); training and communication schemes for improved nutrition and resilient agricultural practices (strategic outcomes 3 and 4); and improved food and nutrition coordination mechanisms*

Under activity 8, additional actions proposed through the FORMA-NUT (Former et Informer pour la Nutrition) multiyear project, funded by DG DEVCO are fully in line with WFP strategic orientations. The project has three components:

- 
- a) Strengthening technical nutrition skills in higher education institutions and primary and secondary schools
  - b) Supporting the integration of nutrition curricula into continuing and professional training in health and nutrition-sensitive sectors (Agriculture, Livestock, Hydroponic and Environment social action)
  - c) Promoting the adoption of good nutritional practices among the general population through the implementation of a national media awareness campaign.
- 

The project proposes to:

- 1) Support the creation of a university-level diploma course in nutrition
  - 2) Support the integration of nutrition into basic education at primary, secondary and higher education in specific (medicine, health) and nutrition-sensitive sectors
  - 3) Support the updating, creation, harmonization and/or integration of training units in continuing education in specific and nutrition-sensitive sectors
  - 4) Promote the adoption by the general population of pro-nutrition behaviours
  - 5) Support the creation and strengthening of a harmonized, standardized and recognized knowledge base targeting graduates of the graduate courses, linked to specific and nutrition-sensitive sectors, and aimed at primary and secondary school students.
7. To implement this project, WFP is expected to receive an additional USD 10.6 million over five years from the last quarter of 2019 onwards.
  8. WFP Chad works with the Ministry of Agriculture and the national food security agency, 'Office National de Sécurité Alimentaire' (ONASA) under this activity to strengthen national capacity in crisis preparedness. It also concentrates efforts to strengthen mechanisms for food security and nutrition coordination.

**Strategic Outcome 6: Humanitarian and development partners in Chad have access to common services that enable them to reach and operate in targeted areas all year**

*Activity 9: Provide supply chain, ICT, information management, and other logistical services to the humanitarian and development community*

9. Within the United Nations system in Chad, WFP supports United Nations agencies and other partners by providing supply chain services, information and communications technology (ICT) support and administrative services such as human resources, vehicle rentals, warehouse space and guesthouse accommodation in remote locations. Demand for WFP's services in the logistics and emergency telecommunications sector have increased, as did the requests for support in human resource services. In view of WFP's deep-field presence, other agencies rely on the Country Office for office space and guesthouse accommodation in field offices. WFP Chad is also piloting a 'One UN Compound' initiative in Abeche, eastern Chad to host all UN agencies.
10. To reflect these increases in demand planning, the budget revision will cater for an increased budget of USD 10.45 million under activity 9.  
The Budget revision does not imply beneficiary change.

## 11. COST BREAKDOWN

**TABLE 1: COST BREAKDOWN OF THE REVISION ONLY (USD)**

WFP Strategic Results/ SDG Targets	SR 01	SR 01	SR 02	SR 04	SR 05	SR 08	TOTAL
WFP Strategic Outcomes	Strategic Outcome 1	Strategic Outcome 2	Strategic Outcome 3	Strategic Outcome 4	Strategic Outcome 5	Strategic Outcome 6	
Focus Area	01 CRISIS RESPONSE	02 RESILIENCE BUILDING	02 RESILIENCE BUILDING	02 RESILIENCE BUILDING	02 RESILIENCE BUILDING	01 CRISIS RESPONSE	
Transfer	0	0	1,914,180	0	10,814,726	8,979,077	21,707,984
Implementation	0	0	1,283,513	0	4,947,328	2,441,900	8,672,741
Direct Support Costs	<i>(no figures in the grey cells)</i>						882,112
Sub-total							31,262,837
Indirect Support Costs							2,032,084
<b>TOTAL</b>							<b>33,294,921</b>

**TABLE 2: OVERALL CSP COST BREAKDOWN, AFTER REVISION (USD)**

WFP Strategic Results/ SDG Targets	SR 01	SR 01	SR 02	SR 04	SR 05	SR 08	TOTAL
WFP Strategic Outcomes	Strategic Outcome 1	Strategic Outcome 2	Strategic Outcome 3	Strategic Outcome 4	Strategic Outcome 5	Strategic Outcome 6	
Focus Area	01 - CRISIS RESPONSE	02 - RESILIENCE BUILDING	02 - RESILIENCE BUILDING	02 - RESILIENCE BUILDING	02 - RESILIENCE BUILDING	01 - CRISIS RESPONSE	
Transfer	679,545,020	189,766,402	96,678,269	91,902,430	14,611,495	83,671,553	1,156,175,169
Implementation	37,697,553	14,851,287	14,483,073	11,090,734	7,354,548	4,350,536	89,827,731
Direct Support Costs	19,156,054	5,442,358	2,965,069	2,756,863	581,876	2,347,924	33,250,144
Sub-total	736,398,627	210,060,047	114,126,412	105,750,026	22,547,920	90,370,012	1,279,253,044
Indirect Support Costs	47,865,911	13,653,903	7,418,217	6,873,752	1,465,615	5,874,051	83,151,448
<b>TOTAL</b>	<b>784,264,537</b>	<b>223,713,950</b>	<b>121,544,629</b>	<b>112,623,778</b>	<b>24,013,535</b>	<b>96,244,063</b>	<b>1,362,404,491</b>