



Evaluation for evidence-based decision making | WFP Office of Evaluation

Evaluation Quality Assurance System (EQAS)

Management Response from WFP Kenya Office to the recommendations of the decentralized evaluation of SO2 of Kenya CSP (2018-2023) in Kenya from July 2018 to Mid 2021

This document, finalized June 2022 and presents the management response to the recommendations of the Mid-term Evaluation (including annual outcome monitoring) of Outcome 2 (Sustainable Food Systems Programme), of WFP Kenya Country Strategic Plan, in arid and semi-arid areas in Kenya 2018-2023. The evaluation, which was commissioned by Kenya office and covers activity 3 and 4 of Kenya CSP (2018-2023). The evaluation serves the dual purpose of accountability and learning .

The evaluation made nine key recommendations. The matrix sets out whether WFP agrees, partially agrees or disagrees with the recommendations and sub-recommendations. It presents the planned (or taken) actions, responsibilities and timelines.

Recommendations (Deadline)	Recommendation Lead (Supporting teams)	Management Response <i>[Is (sub-) recommendation Agreed, Partially agreed or Not agreed? If Partially agreed or Not agreed, provide a brief reason for this.]</i>	Actions to be taken <i>[Briefly state what action(s) will be taken to address each sub-recommendation – one action per row.]</i>	Action Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division/unit. Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Action Deadline <i>[Month and year – not to exceed related (sub-) recommendation deadline.]</i>
<p>Recommendation 1 Intensify the focus of the SO2 programme on climate resilience as the key characteristic of sustainability in the sustainable food systems towards which the programme is working.</p> <p>(July 2022)</p>	<p>Outcome Manager, with SO2 staff (CGs FAO UNRC)</p>	<p>Agreed</p>	<p>Climate resilience will be a key entry point in Kenya's Country Strategic Plan 2023-2027 to support vulnerable communities in Kenya anticipate and adapt to climate change.</p> <p>A value chain analysis is currently being undertaken to identify the major climate risks and their impacts on respective value chains.</p> <p>A climate security analysis will be undertaken to analyse the potential impacts of climate change on food security, conflict and local livelihoods examining both sudden-onset climate</p>	<p>Outcome 2, Claudia Ah Poe</p>	<p>Jan 2023</p> <p>March 2023</p> <p>March 2023</p>

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			<p>extremes and slow-onset impacts and adaptation strategies.</p> <p>WFP will strengthen its human resources capacity on climate change and onboard a team dedicated to this thematic area and train all team members to ensure integration across existing interventions.</p>		June 2023
<p>Recommendation 2 Intensify and broaden partnership strategies for the achievement of SO2. (July 2022)</p>	<p>Outcome Manager, with SO2 staff (CGs Development partners VSLAs)</p>	<p>Agreed</p>	<p>The introduction of the farmer service centres to the arid- and semi-arid lands, following the set up of the model under the Farm to Market Alliance in the higher potential areas, will serve as a platform for stronger engagement with the private</p>	<p>Claudia Ah Poe, Outcome Manager</p>	<p>Dec 2022 (done)</p>

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			<p>sector to support employment and income generation.</p> <p>WFP will partner with one applied research institution that can contribute with their analytical capabilities and systems thinking to inform evidence-based programme design and assess the impact of WFPs food system programmes.</p> <p>The strategic outcome 2 team will contribute the development of the partnership action plan and develop a private sector/foundation strategy</p>		<p>June 2023</p> <p>June 2023</p>

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			for implementation in the new CSP.		
Recommendation 3 Intensify efforts to advocate for increased and stable resourcing to CGs for implementation of their CSFSSs. (July 2022)	Outcome Manager, with CO management and SO2 staff (National Treasury World Bank CGs)	Partially agreed	WFP recognises the need to support county governments beyond the preparation of the county sustainable food system strategies (CSFSSs). Beyond serving as a guidance for WFP's support and engagement with partners and communities, WFP aims to support the county governments in operationalizing the CSFSSs. Annual work plans will be developed building on the CSFSSs and aligned with	Claudia Ah Poe, Outcome Manager	December 2022 (done)

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			county integrated development plans.		

<p>Recommendation 4 Strengthen the integration of efforts and work streams across the SO2 programme, maximising focus and not embarking on any further pilots during this CSP.</p> <p>(April 2022)</p>	<p>Outcome Manager, with SO2 staff (CG)</p>	<p>Partially agreed</p>	<p>WFP largely agrees with the recommendation to better integrate and layer its food systems interventions while avoiding spreading too thin. In the new CSP, Activity 3 and 4 will be bundled under one activity. This will enable WFP to take a integrated resilience –building and value chain approach which will facilitate joint planning, implementation and funding.</p> <p>WFP agrees to better streamline pilots but proto-testing and scale-up of promising technologies and solutions may continue to address identified challenges. A joint action plan will be developed with the CO innovation team.</p>	<p>Claudia Ah Poe, Outcome Manager</p>	<p>July 2023</p> <p>March 2023</p>
<p>Recommendation 5 Adopt innovative strategies to maximise quality technical services at county and local levels.</p> <p>(July 2022)</p>	<p>Outcome Manager, with SO2 staff (CGs Development partners)</p>		<p>The innovation services that WFP will deliver to county innovation centres will help the design of localised innovative approaches to strengthen the delivery of technical services and address local challenges. More specifically, WFP will 1) set up innovation centres in</p>	<p>Federico Naccarato, Head of Innovation</p>	<p>June 2023</p>

			Isiolo, Wajir and Tana River, 2) Set up an innovation academy through which the government officials and community members will be trained and 3) Train WFP field office teams on innovative methodologies to promote local innovation.		
<p>Recommendation 6 Promote and where possible provide meaningful ongoing support to ensure the food security of communities and households that no longer receive direct transfers. (April 2022)</p>	Outcome Manager, with SO2 staff (CG's)	Partly agreed	<p>Partially agreed pending availability of funding sources.</p> <p>Retargeting exercise conducted.</p>		Sept 2023
<p>Recommendation 7 Recommit to close work by SO2 and SO3 teams with CGs, to ensure no one is left behind in Activity 3 target communities, and that vulnerable and marginalised households are adequately supported by social safety nets. (April 2022)</p>	Outcome Manager, with SO2 staff (CGs State Department for Social Protection, Senior Citizens Affairs and Special Programmes SO3 team)	Partly agreed	<p>WFP agrees to make more systematic efforts to ensure that those benefiting from WFPs seasonal safety net are recorded in the single registry, but does not have control over whether the government can deliver on its commitment and reaching all members in the communities of the outcome 2 beneficiaries and if sufficient funding will be available to reach all those in need during future shock events.</p>	Claudia Ah Poe and Carola Kengott, Outcome Managers	March 2023

			Establish joint proposals with SO3 to advocate for revitalization/expansion of shock-responsive safety nets.		
<p>Recommendation 8</p> <p>Strengthen performance on gender at all levels of SO2 programme planning, implementation, and monitoring, ensuring adequate resources are allocated to SO2 gender priorities.</p> <p>(April 2022)</p>	Outcome Manager, with SO2 staff (CG's)	Agreed	WFP will make concerted efforts to strengthen gender integration in the programme including in line with the Gender Policy 2022-2026 by 1) Develop a gender strategy to better integrate gender across WFP's programmes, 2) streamlining gender inclusion in evidence creation and reporting, 3) availing dedicated funding for gender programming, 4) strengthening partnerships with organisations that have a strong gender mandate, and 5) Embedding gender across the 2G-CSP and identifying practical actions for improved gender inclusion across all food system interventions.	Claudia Ah Poe, Outcome Manager & Robert Ackathia-Armah, Head of Programme Support	June 2023
<p>Recommendation 9</p> <p>Reappraise and refocus SO2 programme efforts with youth, to make them more effective.</p> <p>(July 2022)</p>	Outcome Manager, with SO2 staff (CG's)	Agreed	Finalise Youth Empowerment and Employment Strategy 2022-2027 which will outline WFPs approach to strengthening youth employment and support	Claudia Ah Poe, Outcome Manager	March 2023

			youth in becoming agents of change. Update target in MCF proposal to create employment opportunities for youth along agr-buisness chains and launch youth innovation challenge.		March 2023
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