

EXTERNAL CONTEXT

2030
Agenda for Sustainable Development

2016
World Humanitarian Summit

UN
development system reform

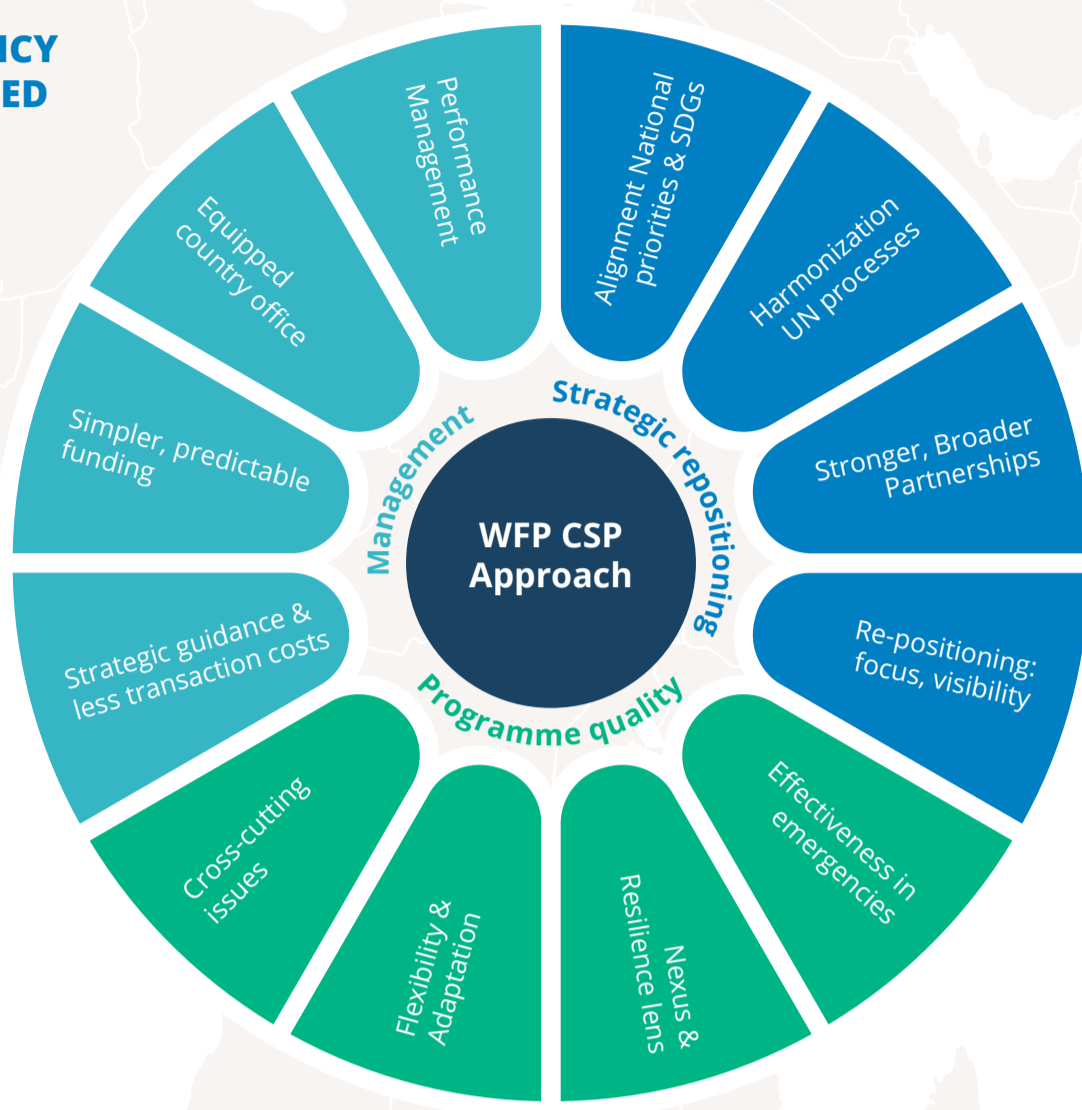
complex protracted crises and escalating needs

integrated road map

Strategic Plans
(2017-2021; 2022-2025)

WFP CONTEXT
Saving Lives and Changing Lives agendas

CSP POLICY PROJECTED IMPACT



June 2022 • EVALUATION • March 2023

KEY FINDINGS & CONCLUSIONS

HOW GOOD IS THE POLICY?

Relevant, timely and coherent, aligned with wider policy and strategic framework

Clear in its intentions but insufficient elaboration on WFP's comparative advantage



Greatest progress made in alignment and harmonization with national priorities and UN System - but positioning in saving lives and changing lives agendas was challenging



Expected flexibility in CSP design and implementation not yet materialized due to high earmarking, emphasis on budgeting by activity, and vertical linkages in the line of sight between activities, outputs and outcomes

WHAT ARE THE RESULTS OF THE POLICY?

Layers of review for planning and budgeting documents limited management efficiency gains



Challenges in results-based management



Staffing model is not fully aligned with WFP enabling role

UNINTENDED OUTCOMES



Zero Hunger strategic reviews contributed to furthering national policy agendas and priorities



Emergency response and supply chain related work has become less visible in CSP narrative

KEY SUCCESS FACTORS



Leadership and staff commitment



Financial resources mobilized for specific purpose



Endorsement by national governments and growing demand for WFP services

KEY RISK FACTORS



Variety of operations and context



Reliance on voluntary contributions



Inadequate knowledge management system

RECOMMENDATIONS

1

Embrace a more strategic and leaner approach to the CSP framework

2

Strengthen support and resources dedicated to country strategic planning and early stages of CSP implementation

3

Simplify programme approval and review process to enhance efficiency and flexibility and reduce transaction costs

4

Strengthen and streamline accountability and learning for results-based management

5

Develop a clear shared understanding and vision for WFP work across the humanitarian-development-peace nexus

6

Further upscale the process of strategic work force planning and prioritize work on skills development

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