Crisis response revision of Burkina Faso country strategic plan (2019–2025) and corresponding budget increase

	Current	Change	Revised		
Duration	1 January 2019– 31 December 2023	Two-year extension	1 January 2019– 31 December 2025		
Beneficiaries	4 841 655	2 685 552	7 527 207		
		(USD)			
Total cost	1 333 000 333	1 127 480 167	2 460 480 500		
Transfers	1 094 953 374	953 229 812	2 048 183 186		
Implementation	115 390 762	83 600 699	198 991 460		
Adjusted direct support costs	44 435 460	30 083 471	74 518 931		
Subtotal	1 254 779 596	1 066 913 981	2 321 693 577		
Indirect support costs (6.5 percent)	78 220 737	60 566 186	138 786 923		

Gender and age marker code:* 3

Rationale

- 1. In a context of high political volatility, Burkina Faso's security, socioeconomic and humanitarian situation has drastically deteriorated. As non-state armed groups expanded geographically, the humanitarian space shrank further, hindering the delivery of life-saving assistance.
- 2. In 2023, over 4.7 million people will need humanitarian assistance.¹ As of January 2023, 1.9 million Burkinabe were forcibly displaced.
- 3. The number of acutely food-insecure people (Integrated Food Security Phase Classification (IPC) phases 3–5) will increase to 3.4 million people in June–August 2023, including almost 43,000 people facing catastrophic levels of acute food insecurity (IPC phase 5).² Over 400,000 children under 5 and 80,000 pregnant and breastfeeding women will likely suffer from acute malnutrition between August 2022 and July 2023.³
- 4. The proposed budget revision seeks an extension-in-time of two years of the current country strategic plan (CSP) through 31 December 2025, to align it with the two-year extension of the United Nations sustainable development cooperation framework until 2025, and with the two-year political transition period. The extended CSP also aligns with the timeframe of key national policies and strategies including the national plan for economic and social development for 2021–2025, and the action plan for stabilization and development for 2023–2025.

^{*} http://gender.manuals.wfp.org/en/gender-toolkit/gender-in-programming/gender-and-age-marker/.

¹ Office for the Coordination of Humanitarian Affairs. 2023. *Plan de Réponse Humanitaire Burkina Faso* (Humanitarian Response Plan).

² Integrated Food Security Phase Classification. 2023. *Burkina Faso Cadre Harmonisé (mars 2023)* (March 2023 cadre harmonisé analysis).

³ Integrated Food Security Phase Classification. 2023. *IPC Acute Malnutrition Analysis – August 2022–July 2023*.

- 5. The present budget revision adjusts operational needs in response to rising humanitarian and food security needs while remaining committed to longer-term resilience and capacity-strengthening investments within the scope of the CSP.
- 6. The budget revision accounts for global inflation affecting commodities and transport costs. Market rates are applied as currently standing and the country office does not foresee further increase during the period.
- 7. The budget revision will also start implementation of the recommendations of the recent CSP evaluation.

Changes

Strategic orientation

8. The proposed budget revision does not affect WFP's strategic orientation.

Strategic outcomes

9. No new strategic outcome is introduced through this budget revision. The following adjustments are made to existing strategic outcomes and activities.

Strategic outcome 1

10. Activity 1: The budget revision will increase the beneficiary number for WFP's crisis response interventions including the provision of unconditional resource transfers, nutrition assistance, emergency school feeding, and early recovery interventions.

Strategic outcome 2

- 11. *Activity 2:* WFP will continue to provide school meals and take-home rations in prioritized regions, as well as home-grown school feeding activities.
- 12. *Activity 3:* WFP's social safety nets programme will continue to support those highly vulnerable people who are not included in the Government's social safety net programmes.

Strategic outcome 3

 Activity 4: WFP's nutrition activities will continue to prevent and treat moderate acute malnutrition among young children and pregnant and breastfeeding women and girls (PBWG).

Strategic outcome 4

14. *Activity 5:* WFP will continue food assistance for assets and smallholder agricultural market support interventions and provide agricultural micro-insurance support to vulnerable farmers.

Strategic outcome 5

15. *Activity 6:* Capacity strengthening support for national institutions and partners will continue as previously planned.

Strategic outcome 6

16. Activities 7–10: WFP services to the humanitarian community will continue in emergency telecommunications, supply chain and operations of the United Nations Humanitarian Air Service.



Targeting approach and beneficiary analysis

17. WFP's targeting approach will not change. The present budget revision will adjust the number of direct beneficiaries under activities 1, 2, 3, 4, and 5 as reflected in table 1. Overall, the number of direct beneficiaries will increase from the current 4,841,655 to a revised 7,527,207. Beneficiary targets for the revised period of the CSP were informed by WFP's projections based on beneficiary caseloads assisted by WFP during previous years, as well as analyses of food and nutrition security trends in the country. WFP will continue to adapt its prioritization strategy based on the evolving funding situation of its CSP in Burkina Faso.

Transfer modalities

- 18. The same transfer modalities will be maintained (in-kind food, cash-based transfers (CBT), capacity strengthening and service provision).
- 19. The scaling up of CBT will continue where and when feasible and most appropriate, and considering the functionality of markets and the security context. Assessments will be conducted to identify areas which are appropriate for CBT interventions and to mitigate associated risks.

Partnerships

20. There will be no significant changes to the current partnership portfolio, but WFP will continue to reinforce the partners' capacities.

Country office capacity

21. Additional staff is being recruited to further strengthen WFP's operational capacity. The related associated costs have been reflected in the budget revision.

Supply chain challenges

22. WFP will continue to ensure that it has sufficient air and road transport capacity to meet the needs of humanitarian and development partners.

Service provision

23. WFP will reinforce its capacity to provide support to the humanitarian community through the expansion of its common services and the United Nations Humanitarian Air Service.

Monitoring and evaluation

24. To mitigate the effects of access challenges on monitoring activities, WFP will continue to use mobile vulnerability analysis and mapping technologies and strengthen third-party monitoring.

Accountability to affected populations, protection risks, restrictions of gender and disabilities

25. WFP will continue to mainstream accountability and protection considerations, and to raise awareness of partners, communities, and beneficiaries of WFP's zero tolerance for sexual exploitation and abuse, fraud, and corruption. WFP will also enhance protection analysis and community engagement to improve programme design and implementation.

Proposed transition/handover strategy

26. In the short term, the handover of WFP activities to national actors remains a challenge. WFP will continue to strengthen the capacities of national institutions, cooperating partners, local authorities, and communities for the gradual handover of activities in the long term.



Risk management

- 27. Access and the high risk of aid diversion remain key challenges. WFP will adapt its humanitarian access strategy based on the evolving context to gain safe and unhindered access to hard-to-reach locations. Conflict sensitivity analysis will inform WFP's assistance delivery.
- 28. In view of price volatility, price monitoring will remain an integral part of programme design and implementation. WFP will adapt transfer modalities based on the security context and market functionality. Modality choices will be informed by beneficiary preferences and consultations with national actors and authorities.

Beneficiary analysis

	TABLE 1: D	IRECT BENEFICIARIES B	Y STRATEGIC	OUTCOME, A	ACTIVITY AND	MODALITY	
Strategic outcome	Activity and modality	Period	Women (18+ years)	Men (18+ years)	Girls (0–18 years)	Boys (0–18 years)	Total
1	1 (food)	Current	747 651	745 268	580 740	417 574	2 491 233
		Increase/(decrease)	14 332	21 971	387 172	382 472	805 947
		Revised	761 983	767 239	967 912	800 046	3 297 180
	1 (CBTs)	Current	547 935	593 701	442 546	315 124	1 899 306
		Increase/(decrease)	76 135	94 403	281 006	439 970	891 514
		Revised	624 070	688 104	723 552	755 094	2 790 820
2	2 (food)	Current	-	-	189 839	193 376	383 215
		Increase/(decrease)	-	-	42 252	43 039	85 290
		Revised	-	-	232 091	236 415	468 505
	2 (CBTs)	Current	-	-	7 290	6 210	13 500
		Increase/(decrease)	-	-	63 378	64 558	127 936
		Revised	-	-	185 482	142 678	328 160
	3 (CBTs)	Current	23 854	26 994	19 347	19 805	90 000
		Increase/(decrease)	39 757	44 990	32 245	33 008	150 000
		Revised	63 611	71 984	51 592	52 813	240 000
3	4 (SBCC)	Current	147 265		369 505	303 128	819 898
	(food)	Increase/(decrease)	180 060		139 656	114 264	433 980
		Revised	327 325	-	509 161	417 392	1 253 878
	4 (CBTs)	Current (no change)	22 444	-	24 036	21 763	68 243



	TABLE 1: DIRECT BENEFICIARIES BY STRATEGIC OUTCOME, ACTIVITY AND MODALITY													
Strategic outcome	Activity and modality	Period	Women (18+ years)	Men (18+ years)	Girls (0–18 years)	Boys (0–18 years)	Total							
4	5 (CBTs)	Current	145 780	164 971	118 214	121 035	550 000							
		Increase/(decrease)	25 328	16 558	34 636	38 978	115 500							
		Revised	171 108	181 529	152 850	160 013	665 500							
	5 (food)	Current	24 118	27 292	19 556	20 024	90 990							
		Increase/(decrease)	16 531	10 807	22 606	25 440	75 385							
		Revised	40 649	38 099	42 162	45 464	166 375							
Total		Current	1 453 042	1 448 411	1 128 656	811 546	4 841 655							
(without overlap)		Increase/(decrease)	352 143	188 729	1 002 950	1 141 730	2 685 552							
		Revised total	1 805 185	1 637 140	2 131 606	1 953 276	7 527 207							

Abbreviation: SBCC = social and behaviour change communication.



Transfers

		T	ABLE 2:	FOOD RA	TION (g	/persor	r/day) C	R CASH-I	BASED 1	ransf	ER VALUE (<i>USD/p</i>	erson/day) BY S	rateg	IC OUT	COME A	ND AC	ΓΙVΙΤΥ		
		Strategic outcome 1														tegic ome 2	Strategic outcome 3		Strategic outcome 4
	Activity 1												Activ	ity 2	Activity 4		Activity 5		
Beneficiary type	Refugees	Internally displaced persons (IDPs)	New arrival (IDPs)	IDPs lean season	New refugees/returnees	Host communities	Early recovery	Populations affected by shocks	CREN	Anti-retroviral treatment	Prevention of malnutrition activities (IDPs, host communities and populations affected by shocks)	Treatment of malnutrition activities (IDPs, host communities and populations affected by shocks)	Food (emergency school feeding)	Food (emergency school feeding - THR)	School feeding	School feeding - THR	Prevention of malnutrition (children 6-23 months)	Prevention of malnutrition (PBWG)	Asset creation
Modality	Food/CBTs +	Food/CBTs	Food	Food/CBTs	Food/CBTs	Food/CBTs	Food/CBTs	Food/CBTs	Food	CBTs	Food	Food	Food	Food	Food/CBTs	Food/CBTs	Food/CBTs	Food/CBTs	Food/CBTs
Cereals	200	400	400	400	200	400	450	400	200	-	-	-	160	333	160	333	-	-	337.5
Pulses	50	125	125	125	50	125	150	125	30	-	-	-	40	-	40	-	-	-	112.5
Oil	25	25	25	25	25	25	50	25	15	-	15	20	20	-	20	-	-	15	37.5
Salt	5	5	5	5	5	5	1	5	3	-	-	1	3	-	3	-	-	=	-
Sugar	-	-	-	1	-	-	1	1		-	-	-	-	-	ı	-	-		-
Super Cereal	25	-	25	-	25	-	-	-	25	-	200	250	60	-	60	-	-	200	-
Super Cereal Plus	-	-	-	-	-	_	-	-	-	-	200	-	-	-	i	-	200	-	-
Plumpy'Sup	-	-	-	-	-	-	-	-	-	-	50	100	-	-	-	-	-	-	-
High-energy products	-	-	-	-	-	-	-	-	-	-	-	-		-		-	-	-	-
Micronutrient powder	-	-	-	-	-	-	-	-	-	-	-	-	0.5	-	0.5	-	-	-	-



		T	ABLE 2:	FOOD RA	TION (g	g/persor	n/day) C	R CASH-I	BASED T	RANSF	ER VALUE (<i>USD/p</i>	erson/day) BY ST	TRATEG	IC OUT	COME A	ND ACT	TIVITY		
							St	rategic o	utcome	e 1						tegic ome 2	Strategic outcome 3 Activity 4		Strategic outcome 4
								Activi	ity 1						Activ	vity 2			Activity 5
Beneficiary type	Refugees	Internally displaced persons (IDPs)	New arrival (IDPs)	IDPs lean season	New refugees/returnees	Host communities	Early recovery	Populations affected by shocks	CREN	Anti-retroviral treatment	Prevention of malnutrition activities (IDPs, host communities and populations affected by shocks)	Treatment of malnutrition activities (IDPs, host communities and populations affected by shocks)	Food (emergency school feeding)	Food (emergency school feeding - THR)	School feeding	School feeding - THR	Prevention of malnutrition (children 6-23 months)	Prevention of malnutrition (PBWG)	Asset creation
Modality	Food/CBTs +	Food/CBTs	Food	Food/CBTs	Food/CBTs	Food/CBTs	Food/CBTs	Food/CBTs	Food	CBTs	Food	Food	Food	Food	Food/CBTs	Food/CBTs	Food/CBTs	Food/CBTs	Food/CBTs
Total kcal/day	1 205	2 086	2 086	2.086	1 205	2 086	2 572	2 086	1 048	-	884 (PBW)/ 787 (children CSB++)/ 268 (children Plumpy'Sup)	1 116 PBW 535 children	1	1 199	1	1 199	757	1 131	1 930.5
% kcal from protein	9.30	10.35	10.35	10.35	9.30	10.35	9.77	10.35	9.00	-	13.8 (PBW)/ 16.56 (children CSB++)/ 10.5 (children Plumpy'Sup)	13.7 PBW 10.5 children	10.3	7.30	10.3	7.30	16.60	13.80	7 725
Cash-based transfers (<i>USD/person/</i> <i>day</i>)	0.27	0.53	-	0.53	0.27	0.53	0.34	0.53	-	34	-	-	1	1.11	1	1.11	0.26	0.61	Insurance = 2.14 Asset creation = 0.255
Number of feeding days per year	360	360	120	120	360	120	160	120	28	360	360 (IDPs)/ 120 (lean season)	90	162	30	162	30	180	180	160

Abbreviations: CREN = centres de récupération et d'éducation nutritionnelle (recovery and nutritional education centres); CSB++ = fortified and enhanced corn-soya blend; THR = take-home rations.



TABLE 3:	TABLE 3: TOTAL FOOD/CASH-BASED TRANSFER REQUIREMENTS AND VALUE (USD)												
Food type/	Curre	nt budget	Inc	rease	Revised budget								
cash-based transfer	Total (<i>mt</i>)	Total (<i>USD</i>)	Total (<i>mt</i>)	Total (<i>USD</i>)	Total (<i>mt</i>)	Total (<i>USD</i>)							
Cereals	331 778	167 329 297	156 217	75 443 004	487 996	242 772 302							
Pulses	94 744	82 215 856	47 052	29 830 778	141 796	112 046 634							
Oil and fats	25 602	22 567 037	12 624	21 713 609	38 226	44 280 645							
Mixed and blended foods	61 685	67 121 565	53 088	76 520 663	114 774	143 642 228							
Other	7 409	9 277 972	5 428	10 089 806	12 837	19 367 778							
Total (food)	521 218	348 511 727	274 410	213 597 860	795 628	562 109 587							
Cash-based transfers		429 108 208		272 734 192		701 842 400							
Total (food and CBT value)	521 218	777 619 936	274 410	486 332 052	795 628	1 263 951 987							

Cost breakdown

	TAI	BLE 4: COST BR	EAKDOWN OF	THE REVISION	ONLY (<i>USD</i>)			
	SDG target 2.1/WFP strategic outcome 1	SDG target 2.1/WFP strategic outcome 2	SDG target 2.2/WFP strategic outcome 2	SDG target 2.4/WFP strategic outcome 3	SDG target 17.9/WFP strategic outcome 4	SDG target 17.16/WFP strategic outcome 5	Total	
	CSP outcome 1	CSP outcome 2	CSP outcome 3	CSP outcome 4	CSP outcome 5	CSP outcome 6		
Focus area	Crisis response	Resilience building	Resilience building	Resilience building	Root causes	Crisis response		
Transfers	588 669 412	70 852 040	48 704 708	59 523 132	(220 190)	185 700 709	953 229 812	
Implementation	60 510 883	4 722 068	3 947 297	8 361 657	289 563	5 769 231	83 600 699	
Adjusted direct support costs							30 083 471	
Subtotal							1 066 913 981	
Indirect support costs (6.5 percent)							60 566 186	
Total							1 127 480 167	

Abbreviation: SDG= Sustainable Development Goal.



	TABLE	5: OVERALL CS	P COST BREAK	DOWN, AFTER	REVISION (USL))	
	SDG target 2.1/WFP strategic outcome 1	SDG target 2.1/WFP strategic outcome 2	SDG target 2.2/WFP strategic outcome 2	SDG target 2.4/WFP strategic outcome 3	SDG target 17.9/WFP strategic outcome 4	SDG target 17.16/WFP strategic outcome 5	Total
	CSP outcome 1	CSP outcome 2	CSP outcome 3	CSP outcome 4	CSP outcome 5	CSP outcome 6	
Focus area	Crisis response	Resilience building	Resilience building	Resilience building	Root causes	Crisis response	
Transfers	1 387 808 385	114 074 168	82 046 980	172 022 728	7 189 290	285 041 634	2 048 183 186
Implementation	133 662 034	9 762 812	12 433 808	34 567 103	958 936	7 606 768	198 991 460
Adjusted direct support costs	50 643 988	4 057 881	3 186 683	6 806 165	289 931	9 534 283	74 518 931
Subtotal	1 572 114 407	127 894 862	97 667 470	213 395 996	8 438 157	302 182 685	2 321 693 577
Indirect support costs (6.5 percent)	102 187 436	8 313 166	6 348 386	13 870 740	548 480	7 518 715	138 786 923
Total	1 674 301 844	136 208 028	104 015 855	227 266 736	8 986 637	309 701 400	2 460 480 500