



World Food Programme
Programme Alimentaire Mondial
Programa Mundial de Alimentos
برنامج الأغذية العالمي

Country strategic plan revision

This version: 27 December 2023

| Türkiye | country strategic plan, revision | 02 |

Gender and age marker code: | 3 |

	Current	Change	Revised
Duration	<i>1 January 2023 – 31 December 2025</i>	<i>No change</i>	<i>1 January 2023 – 31 December 2025</i>
Beneficiaries	892 238	3 600	895 838
Total cost (USD)	176 822 383	10 038 852	186 861 234
Transfer	130 370 565	8 898 752	139 269 317
Implementation	20 648 977	604 435	21 253 412
Direct support costs	15 126 679	-78 000	15 048 679
Subtotal	166 146 220	9 425 187	175 571 407
Indirect support costs	10 676 163	613 665	11 289 827

DELEGATION OF AUTHORITY FOR APPROVAL: CD

1. RATIONALE

1. This budget revision (BR02) will:
 - i) add a new Activity (08 – asset recovery) under Türkiye's country strategic plan (CSP) Outcome 01; and
 - ii) increase the CSP budget by USD 10 million.

2. The February 2023 earthquake disrupted business continuity and supply chains, exacerbating economic stress, and leading to accelerated inflation rates and the closure of micro, small and medium enterprises (MSME). This has in turn led to reduced purchasing power among the crisis-affected population, further hindering the revitalisation of affected value chains. To address the recovery needs of the most vulnerable groups in the earthquake-affected regions, the United Nations Country Team (UNCT), in close coordination with the Government, developed a Recovery Framework¹ to support the most critical needs. Under this Framework, WFP will provide support to food value chain actors to restore access to food and revitalize local food systems, while contributing to government and partner efforts to revitalize local food systems.

¹ United Nations Country Team Recovery Framework for Türkiye, July 2023

2. CHANGES

Strategic orientation

3. There are no changes to the strategic orientation of the Türkiye CSP (2023 – 2025). BR02 will, however, add a new activity and corresponding output under CSP Outcome 01 and will slightly revise the wording of Activity 02 as follows:

[NEW] Activity 08: ***“Provide transfers, assets and/or technical support to food value chain actors in crisis-affected areas”.***

[NEW] Output 8.1: ***“Food value chain actors in crisis affected areas receive transfers, assets and/or technical support to restore access to quality food and revitalize local food systems”.***

[REVISED] Activity 02: *“Provide innovative livelihood trainings, private sector internships, grants and other opportunities to **stimulate the local economy and enable** vulnerable refugees and host community members to improve their access to the labour market”.*

CSP outcomes

Targeting approach and beneficiary analysis:

4. Under Activity 08 (asset recovery), WFP will target 3,600 beneficiaries, prioritizing the inclusion of refugees living in earthquake-affected areas in value chain restoration and revitalisation opportunities. Beneficiaries will comprise 600 local value chain actors and their households who will benefit primarily from the restoration of productive assets and 120 individuals and their families who will benefit from direct transfers in exchange for their participation in essential food systems works (such as agricultural labour).
5. Taking an integrated approach to restore markets and revitalise local value chains, WFP will target groups that have been unable to effectively restore their businesses in the aftermath of the earthquake, prioritizing more marginalized groups including enterprises headed by women, persons with disabilities, and refugees. Targeting will be carried out in the five most earthquake affected provinces, in coordination with local stakeholders including relevant Government authorities.
6. Activity 08 anticipates that in addition to the direct beneficiaries, thousands in the wider communities will benefit from strengthened local value chains through employment, upstream supply chain demand opportunities, and more functional markets.

Transfer modalities

7. Under Activity 08, cash-based transfers (CBT) will be provided to 120 individuals over a maximum duration of 3 months. The transfer value is set as USD 18.39 per day and is designed to cover 100 percent of the monthly minimum expenditure basket for a household of 5. This is calculated based on the projected minimum salary rate for 2024.

Partnerships:

8. Under Activity 08 (asset recovery), WFP will coordinate efforts with the Ministry of Industry and Technology and with sister United Nations agencies under the UNCT Recovery Framework. Memorandums of Understanding and Letters of Agreement will be developed to formalize these partnerships. WFP will utilize the United Nations’ Partner Portal to develop Field Level Agreements with local partners to support with the implementation of projects.

Country office capacity:

9. The country office has allocated staffing capacities, including the employment of additional staff and the allocation of budgetary resources to implement Activity 08 (asset recovery). Where relevant, the country office will draw on support from the Regional Bureau or from Headquarters for short-term operational missions to augment the capacities and to inform the implementation of Activity 08.

M&E:

10. As with the other CSP activities, WFP will carry out outcome, output and process monitoring for Activity 08 in line with corporate rules and standards. Process monitoring will be in place for the new activity, aiming to reach full coverage of project sites and gauge beneficiary satisfaction/feedback to ensure the programme is delivered as per WFP standards of, quality, protection, accountability, gender equality and environmental and social safeguards.

Accountability to affected populations, protection risks, restrictions of gender and disabilities:

11. WFP will ensure knowledge of, and meaningful access to information on assistance is provided to beneficiaries through integrating information, education, communication channels into projects within the scope of Activity 08. This includes, but is not limited to posters, leaflets, and digital messaging. Considering the prioritisation of earthquake affected businesses headed by women, persons with disabilities and refugees, intervention design will consider any specific access issues and take steps to mitigate these as appropriate. All partners are obliged to have procedures in place on the prevention of sexual exploitation and abuse (PSEA).

Transition/handover strategy:

12. The investment approach taken in Activity 08 will capacitate beneficiaries to leverage market opportunities to continue to thrive. WFP intends to have phased out of this activity by the end of the CSP in 2025, and thus will work closely with public and private counterparts to facilitate the replication of this model into national programmes over the duration of the CSP.

Risk Management:

13. Inclusion of the new recovery activity into the current CSP poses a risk to the monitoring of programmes and oversight of implementing partners by challenging the existing human resource capacity and structure. WFP is undertaking an organisational alignment exercise, consolidating implementing partners in its portfolio, and establishing an internal community feedback mechanism to mitigate the risk of insufficient programme oversight and monitoring. The mitigation measures will ensure that WFP has sufficient and efficiently deployed in-house capacity to capture, process, and store information to be able to respond and deliver all CSP activities by taking a proactive approach through regular site monitoring and spot checks, beneficiary surveys, and ensuring a reactive approach through establishing two way community feedback channels.

Beneficiary analysis

TABLE 1: DIRECT BENEFICIARIES BY CSP OUTCOME AND ACTIVITY							
CSP Outcome	Activity	Period	Women (18+ years)	Men (18+ years)	Girls (0-18 years)	Boys (0-18 years)	Total
1	1	Current	10 319	9 601	11 153	11 677	42 750
		Increase/decrease	-	-	-	-	-
		Revised	10 319	9 601	11 153	11,677	42 750
	5	Current	293 920	289 549	127 665	134 011	845 145
		Increase/decrease	-	-	-	-	-
		Revised	293 920	289 549	127 665	134 011	845 145
	8	Current	-	-	-	-	-
		Increase/decrease	1 270	1 250	527	553	3 600
		Revised	1 270	1 250	527	553	3 600
2	2	Current	17 253	16 592	6 807	7 477	48 129
		Increase/decrease	-	-	-	-	-
		Revised	17 253	16 592	6 807	7 477	48 129
TOTAL (without overlap)	Current		310 924	305 907	134 202	141 205	892 238
	Increase/decrease		1 269	1 251	527	553	3 600
	Revised		312 193	307 158	134 729	141 758	895 838

Transfers

TABLE 2: CASH-BASED TRANSFER VALUE (USD/person/day) BY STRATEGIC OUTCOME AND ACTIVITY										
	CSP Outcome 01						CSP Outcome 02			
	Activity 1		Activity 5				Activity 8	Activity 2		
Beneficiary type	Refugees (monthly)	Refugees (top-up)	Crisis-affected population (food packages)	Crisis-affected population (soup kitchens)	Crisis-affected population (multi-purpose cash)	Refugees and host community (e-voucher top-up)	Crisis-affected population (cash for work)	Refugees and host community (vocational training)	Refugees and host community (on-the-job training)	Refugees and host community (bonus payment)
Modality	CBT	CBT	CBT or Food	CBT	CBT	CBT	CBT	CBT	CBT	CBT
Wheat - Flour			350							
Salt - Iodized			5							
Super Cereal (CSB+)			60							
Vegetable Oil			35							
Split Peas			100							
total kcal/day			2,149							
% kcal from protein			13%							
Cash-based transfers (USD/person/day)	0.69	1.22	1.04	2.86	1.01	0.98	3.68	1.23	3.18	0.47
Number of feeding days per year	360	360	90	14	90	90	90	90	90	180

TABLE 3: TOTAL FOOD/CASH-BASED TRANSFER REQUIREMENTS AND VALUE

Food type / cash-based transfer	Current Budget		Increase		Revised Budget	
	Total (mt)	Total (USD)	Total (mt)	Total (USD)	Total (mt)	Total (USD)
Cereals	162	71 310	0	0	162	71 310
Pulses	46	26 857	0	0	46	26 857
Oil and Fats	16	22 526	0	0	16	22 526
Mixed and blended foods	28	22 226	0	0	28	22 226
Other	2	417	0	0	2	417
TOTAL (food)	255	143 337	0	0	255	143 337
Cash-Based Transfers (USD)		111 964 579		199 041		112 163 620
TOTAL (food and CBT value – USD)	255	112 107 916	0	199 041	255	112 306 957

3. COST BREAKDOWN

14. The main change in the budget is under CSP Outcome 01 to accommodate the new Activity 08. Minor reductions have also been made to reflect accurate staff cost allocations.

COST BREAKDOWN OF THE REVISION ONLY (USD)					
SDG targets/ WFP Strategic outcomes	SDG Target 2.1 - WFP Strategic Outcome 2	SDG Target 2.1 - WFP Strategic Outcome 3	SDG Target 17.16 - WFP Strategic Outcome 4	SDG Target 17.16 - WFP Strategic Outcome 5	TOTAL
CSP Outcomes	01	02	03	04	
Focus Area	Crisis Response	Resilience Building	Resilience Building	Crisis Response	
Transfer	8 863 423	35 329	0	0	8 898 752
Implementation	878 698	- 259 647	0	0	619 051
Direct support costs					- 78 000
Subtotal					9 439 803
Indirect support costs					614 616
TOTAL					10 054 419

OVERALL CSP COST BREAKDOWN, FOLLOWING THE REVISION (USD)					
SDG targets/ WFP Strategic outcomes	SDG Target 2.1 - WFP Strategic Outcome 2	SDG Target 2.1 - WFP Strategic Outcome 3	SDG Target 17.16 - WFP Strategic Outcome 4	SDG Target 17.16 - WFP Strategic Outcome 5	TOTAL
CSP Outcomes	01	02	03	04	
Focus Area	Crisis Response	Resilience Building	Resilience Building	Crisis Response	
Transfer	103 826 095	30 003 472	500 000	4 939 750	139 269 317
Implementation	12 463 789	8 006 041	100 215	697 983	21 268 028
Direct support costs	11 136 610	3 300 164	52 841	559 064	15 048 679
Subtotal	127 426 493	41 309 677	653 056	6 196 797	175 586 023
Indirect support costs	8 282 722	2 685 129	42 449	280 479	11 290 778
TOTAL	135 709 215	43 994 806	695 505	6 477 276	186 876 802