

Management Response from WFP Mozambique to the recommendations of the decentralized evaluation of Mozambique's Gender Transformative and Nutrition Sensitive (GTNS) Project (DE/MZCO/2019/035) from 2019 to 2023



1. This document, finalized in February 2024, presents the management response to the recommendations of the Evaluation of Mozambique's Gender Transformative and Nutrition Sensitive (GTNS) Project (2019-2023).
2. The evaluation, which was commissioned by WFP Mozambique Country Office (CO), covers three interrelated activities implemented by the GTNS project: (i) Food Assistance for Assets (FFA) to ensure the food and nutrition security of households through the provision of monthly food transfers (commodity vouchers) and to enhance gender and nutrition-sensitive asset creation at community and household levels (ii) Post-Harvest Loss (PHL) involving the distribution of and training on the use of hermetic bags and other PHL techniques (food processing, conservation and storage) for the reduction of PHLs, and (iii) Social and Behaviour Change Communications (SBCC) implemented at the individual, household, and community level to address gender inequality with a focus on early marriage, sexual and reproductive health, and health seeking behaviours. The evaluation serves the dual purpose of accountability and learning. The main objective of the final evaluation is to appraise the performance and outcomes attained through the Gender Transformative and Nutrition Sensitive (GTNS) project across 49 communities in the Chemba district, spanning from October 2019 when the GTNS project started, to July 2023, when the data collection for this evaluation ended. The GTNS project is aimed at strengthening households' resilience, diversifying diets, and empowering women, which are the key elements in tackling chronic malnutrition. To that end, the GTNS project implemented an integrated package comprising FFA using commodity vouchers, PHL management and SBCC using an integrated approach.
3. The evaluation made 6 key recommendations with 20 actions. The matrix sets out whether WFP agrees, partially agrees or disagrees with the recommendations and sub-recommendations. It presents the planned (or taken) actions, responsibilities and timelines.

Recommendations and related Sub-recommendations (Deadline) <i>[as per evaluation report – one (sub-) recommendation per row, deadline in brackets.]</i>	Recommendation and Sub-Recommendation Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division (possibly external stakeholder in the case of Joint Evaluation). Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Management Response <i>[Is (sub-) recommendation Agreed, Partially agreed or Not agreed? If Partially agreed or Not agreed, provide a brief reason for this.]</i>	Actions to be taken <i>[Briefly state what action(s) will be taken to address each sub-recommendation – one action per row.]</i>	Action Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division/unit. Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Action Deadline <i>[Month and year – not to exceed related (sub-)recommendation deadline.]</i>
Priority: High Recommendation 1: Prioritize targeted initiatives aimed at challenging deeply ingrained cultural norms, to further dismantle power dynamics and gender inequalities that hinder women's empowerment and nutrition practices, thereby creating a more supportive environment for sustainable change and continue addressing women's	Activity 3 (Climate change and food systems) [Activity 2 (Nutrition); Activity 4 (Disaster Risk Financing); Gender and Protection Unit]	Agreed	Not applicable	Not applicable	Not applicable

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economic constraints and streamline partner coordination to enhance collaboration and the overall effectiveness of the project. (Deadline: March 2024)					
Sub-recommendation 1.1 As a way to maximize the results and positive impact of the GTNS, support production of nutritious food that improve food availability and increase marketable	Activity 3 (Climate change and food systems) [Activity 2 (Nutrition)]	Agreed	1.1.1. Support smallholder farmers to continue planting vegetables while introducing fruit trees in the next phase to improve their nutrition and incomes. This will complement actions: <i>“2.3.1. Continue regular trainings on the adoption of climate smart agriculture.</i>	1.1.1. Activity 3 (Climate change and food systems) [Activity 2 (Nutrition)]	December 2026

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surplus particularly for women. (Deadline: March 2024)			2.3.2. Introduce irrigation systems such as solar powered.”		
			1.1.2. Continue the distribution and promotion of food processing equipment, such as solar driers and storage solutions, aiming towards reducing post-harvest losses and increased marketable surplus.	1.1.2. Activity 3 (Climate change and food systems) [Activity 2 (Nutrition)]	December 2026
			1.1.3. Support the production/breeding of chickens/ducks to increase the intake of animal protein and income generation.	1.1.3. Activity 3 (Climate change and food systems) [Activity 2 (Nutrition)]	December 2026
Sub-recommendation 1.2 Maintain on a regular and consistent basis the sensitization campaigns in the component of	Activity 2 (Nutrition) [Activity 3 (Climate change and food systems); Activity 4 (Disaster Risk	Agreed	1.2.1. Continue implementing radio dissemination messages on diversified dietary habits, SRH, prevention of GBV, child marriage, early pregnancy, and health seeking behaviours.	1.2.1. Activity 2 (Nutrition) [Gender and Protection Unit]	December 2026

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dissemination of diversified dietary habits, SSR, GBV, early unions including home visits and open fairs demonstrating the main activities and assets implemented by GTNS. (Deadline: March 2024)	Financing); Gender and Protection Unit]		1.2.2. Continue conducting household visits, with adjusted tools, to promote key behaviours and practices.	1.2.2. Activity 2 (Nutrition) [Activity 3 (Climate change and food systems); Gender and Protection Unit]	December 2026
			1.2.3. Continue carrying out open fairs to demonstrate the main activities and assets implemented by the GTNS project as well as link smallholder farmers to potential markets.	1.2.3. Activity 2 (Nutrition) [Activity 3 (Climate change and food systems); Activity 4 (Disaster Risk Financing); Gender and Protection Unit]	December 2026
			1.2.4. Continue organizing gender dialogue clubs, based on the revised manual, that cover issues related to diversified dietary habits, SRH, GBV, child marriages and early pregnancy.	1.2.4. Activity 2 (Nutrition) [Gender and Protection Unit]	December 2026
			1.2.5 Continue screening and referrals for moderate acute malnutrition (MAM) cases.	1.2.5. Activity 2 (Nutrition)	December 2026

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Sub-recommendation 1.3 Employ various interventions, approaches, and strategies specifically tailored to empower adolescents, as they have unique needs and require distinct methods of engagement. (Deadline: March 2024)	Activity 2 (Nutrition) [Gender and Protection Unit]	Agreed	1.3.1. Include adolescents in gender community clubs. This will be embedded throughout the project implementation to ensure cross-generational changes. 1.3.2. Expand messaging tailored to youth and adolescents across all SBC communications.	1.3.1. Activity 2 (Nutrition) [Gender and Protection Unit] 1.3.2. Activity 2 (Nutrition) and Gender and Protection Unit	December 2026 December 2025
Priority: High Recommendation 2: Prioritize climate change as a cross cutting issue of GTNS and ensure that it is well integrated within	Activity 2 (Nutrition); Activity 4 (Disaster Risk Financing); Activity 3 (Climate change and food systems)	Agreed	Not applicable	Not applicable	Not applicable

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the WFP CO climate smart activities. (Deadline: March 2024)					
Sub-recommendation 2.1 Refocus the project's climate change work around prevention, preparedness on climate extremes, such as floods, cyclones and droughts, and ensure attention to key climate change adaptation strategies across all of components of the project. (Deadline: March 2024)	Activity 4 (Disaster Risk Financing) [Activity 2 (Nutrition)]	Agreed	2.1.1. Include the district where GTNS activities are implemented into the expansion of anticipatory action plans for drought.	2.1.1. Activity 4 (Disaster Risk Financing)	June 2024
			2.1.2. Provide project participants from all components of the project access to climate change adaptation and preparedness information and tools. This is to be tracked through outcome monitoring questionnaires for regular follow up.	2.1.2. Activity 4 (Disaster Risk Financing) [Activity 2 (Nutrition)]	December 2026

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Sub-recommendation 2.2 At the start of GTNS 2 conduct capacity building for beneficiaries on the required behaviours for climate change issues, preparedness response and recovery from the effects of disaster risks. (Deadline: March 2024)	Activity 4 (Disaster Risk Financing) [Activity 2 (Nutrition)]	Agreed	2.2.1. Provide all beneficiary communities early warning information currently disseminated for the El Niño event during the 2023-2024 agricultural season, and continue the early warning dissemination work for all beneficiaries for upcoming agricultural seasons.	2.2.1. Activity 4 (Disaster Risk Financing) [Activity 2 (Nutrition)]	December 2026
			2.2.2. Train local government representatives, especially INGD, in early warning and anticipatory actions.	2.2.2. Activity 4 (Disaster Risk Financing) [Activity 2 (Nutrition)]	December 2025
			2.2.3 Continue the implementation of the Participatory Integrated Climate Service for Agriculture (PICSA) package.	2.2.3. Activity 3 (Climate change and food systems) [Activity 2 (Nutrition)]	December 2026
			2.2.4. Implement climate service information (through radio,	2.2.4. Activity 3 (Climate change and food systems) [Activity 2 (Nutrition)]	December 2026

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			training, etc.) for capacity building on the required behaviours for climate change issues and to ensure the provision of recovery messaging.		
Sub-recommendation 2.3 Implement comprehensive interventions aimed at addressing climate change challenges holistically within the entire production cycle, with a specific focus on involving farmer associations. (Deadline: March 2024)	Activity 3 (Climate change and food systems) [Activity 2 (Nutrition)]	Agreed	2.3.1. Continue regular trainings on the adoption of climate smart agriculture. 2.3.2. Introduce irrigation systems such as solar powered. 2.3.3. Continue the distribution of food storage options, such as hermetic bags. This will complement action 1.1.2. <i>"1.1.2. Continue the distribution and promotion of food processing equipment, such as solar driers and</i>	2.3.1. Activity 3 (Climate change and food systems) [Activity 2 (Nutrition)] 2.3.2. Activity 3 (Climate change and food systems) [Activity 2 (Nutrition)] 2.3.3. Activity 3 (Climate change and food systems) [Activity 2 (Nutrition)]	December 2026 December 2026 December 2026

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			<i>storage solutions, aiming towards reducing post-harvest losses and increased marketable surplus.”</i>		
Priority: High Recommendation 3: Clearly articulate the gender and social norms change process before upscaling the GTNS project. (Deadline: March 2024)	Gender and Protection Unit [Activity 2 (Nutrition)]	Partially agreed	Not applicable	Not applicable	Not applicable
Sub-recommendation 3.1 Train all project staff in gender transformative approaches, at least to the level that they understand approaches such as	Gender and Protection Unit	Agreed	3.1.1. Conduct initial onboarding and regular refreshers with all WFP and partner field staff implementing the project on gender transformative approaches and their application to GTNS.	3.1.1. Gender and Protection Unit	December 2026

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the Gender Transformative Learning System have a compelling evidence base in agriculture and nutrition programmes. (Deadline: March 2024)					
Sub-recommendation 3.2 Conduct a rapid analysis across all project sites to explore social norms. Understand the barriers that may prevent the inclusion of more vulnerable populations. Additionally, identify specific locations or environments within		Not agreed. Neither a rapid analysis nor an understanding of barriers preventing the inclusion of populations would be relevant to this project. The project already had a specific target:			

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<p>these sites where individuals from vulnerable groups feel secure and comfortable to gather, share perspectives, and participate in discussions. (Deadline: March 2024)</p>		<p>vulnerable households with children under two years old, adolescent girls, and pregnant and breast-feeding women and girls. Targeting other vulnerable populations was (and will continue to be) out of the scope of this project.</p> <p>WFP Mozambique conducted a gender analysis and a knowledge,</p>			

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		<p>attitude, and practice (KAP) study to understand relevant social barriers vis-à-vis target groups and consider them in the design and implementation to ensure the project's success.</p> <p>In relation to identifying specific secure locations and environments for the project-specific target population, WFP</p>			

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		<p>Mozambique has already been gathering beneficiaries in safe and comfortable spaces at convenient times at the community level.</p> <p>WFP Mozambique has community feedback mechanisms in place to ensure that communities are able to report their feedback and</p>			

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		concerns on an ongoing basis.			
Sub-recommendation 3.3 Continuously employ suitable gender and social norms tools throughout the second phase of the project implementation to identify changes or barriers to change. These refer to specific methodologies, instruments, or frameworks designed to assess, analyse, and measure the prevailing gender and social	Gender and Protection Unit [Activity 2 (Nutrition)]	Agreed	3.3.1. Gather qualitative information on progress and challenges related to gender in the implementation of the various components of the project, as part of the annual outcome survey exercise.	3.3.1. Gender and Protection Unit [Activity 2 (Nutrition); M&E Unit]	December 2026

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norms. Tools may include surveys, interviews, focus group discussions, or other research methods tailored to assess and monitor shifts in gender and social norms. (Deadline: March 2024)					
Priority: Medium Recommendation 4: Enhance gender-transformative indicators, bolster monitoring, and strengthen partner capacities in M&E. (Deadline: December 2024)	M&E Unit [Activity 2 (Nutrition); Activity 3 (Climate change and food systems); Activity 4 (Disaster Risk Financing); Gender and Protection Unit]	Agreed	Not applicable	Not applicable	Not applicable

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<p>system should also scrutinize shifts in knowledge and attitudes related to food assistance for assets and PHL. This will provide a more comprehensive understanding of the project's impact. (Deadline: December 2024)</p>	<p>Activity 4 (Disaster Risk Financing); Gender and Protection Unit]</p>		<p>smallholder farmers reporting increased production of nutritious crops, average percentage of smallholder post-harvest losses at the storage stage, among others). Food assistance for assets will not be a part of the second phase of the project and therefore will not be measured.</p> <p>4.2.2. A mixed methodology approach will be included in the log frame, emphasizing the outcome indicators that capture attitudes and behaviour change for all components of the project. This will complement action 6.2.2.</p> <p><i>"6.2.2. A mixed methodology approach will be included in the</i></p>	<p>4.2.2. M&E Unit [Activity 2 (Nutrition); Activity 3 (Climate change and food systems); Activity 4 (Disaster Risk Financing); Gender and Protection Unit]</p>	<p>June 2025</p>

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			<i>logframe, emphasizing the outcome level monitoring for knowledge transfers.”</i>		
Sub-recommendation 4.3 Track knowledge changes to gain insights into the stages of behavioural change among various project aspects’ beneficiaries regarding. This information can guide decisions on strategically focusing efforts to enhance both assets and knowledge. (Deadline: December 2024)	M&E Unit	Agreed	4.3.1. This action will be addressed through action 4.2.2 and 6.2.2. <i>“4.2.2. A mixed methodology approach will be included in the logframe, emphasizing the outcome indicators that capture attitudes and behaviour change for all components of the project.</i> <i>6.2.2. A mixed methodology approach will be included in the logframe, emphasizing the outcome level monitoring for knowledge transfers.”</i>	4.3.1. M&E Unit	June 2025

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Sub-recommendation 4.4 Actively build the M&E capacities of external partners. Ensure that partners are equipped with the skills and resources to effectively contribute to the M&E processes, fostering collaboration and comprehensive approaches. (Deadline: December 2024)	M&E Unit [NGO Partnerships Unit, Field Office Beira]	Partially agreed. While WFP Mozambique recognizes the importance of this recommendation, WFP already transfers capacities and provides support on the components agreed upon in the signed FLAs, MoUs and LOUs with its partners.	4.4.1. Continue to train external partners on the monitoring activities and requirements as well as escalation of issues for the implementation of the projects.	4.4.1. M&E Unit [NGO Partnerships Unit, Field Office Beira]	December 2026
Sub-recommendation 4.5 Expand the monitoring scope to	M&E Unit	Agreed	4.5.1. This recommendation will be addressed 4.1.1 and 4.1.2. actions	4.5.1. M&E Unit	December 2024

Recommendations and related Sub-recommendations (Deadline) <i>[as per evaluation report – one (sub-) recommendation per row, deadline in brackets.]</i>	Recommendation and Sub-Recommendation Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division (possibly external stakeholder in the case of Joint Evaluation). Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Management Response <i>[Is (sub-) recommendation Agreed, Partially agreed or Not agreed? If Partially agreed, provide a brief reason for this.]</i>	Actions to be taken <i>[Briefly state what action(s) will be taken to address each sub-recommendation – one action per row.]</i>	Action Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division/unit. Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Action Deadline <i>[Month and year – not to exceed related (sub-)recommendation deadline.]</i>
<p>include knowledge and attitudes shifts regarding FFA and PHL to recognize GTNS' significant impact in these areas. Monitoring knowledge changes offers strategic insights into beneficiary behaviour stages, aiding targeted improvements and decision-making in both assets and knowledge. (Deadline: December 2024)</p>			<p><i>“4.1.1. Detail the existing theory of change and comprehensive logical framework for the project. For outcome and output monitoring, the logframe should be well aligned to WFP’s corporate results framework.</i></p> <p><i>4.1.2. For specific output indicators designed by the country office (CO/project specific indicators), WFP will adopt/develop a reference sheet with the definition, data collection tools, analysis methodology, and reporting/ visualization guidance.”</i></p>		
<p>Priority: High Recommendation 5: Take a comprehensive</p>	<p>Activity 2 (Nutrition) and Activity 4</p>	<p>Partially agreed</p>	<p>Not applicable</p>	<p>Not applicable</p>	<p>Not applicable</p>

Recommendations and related Sub-recommendations (Deadline) <i>[as per evaluation report – one (sub-) recommendation per row, deadline in brackets.]</i>	Recommendation and Sub-Recommendation Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division (possibly external stakeholder in the case of Joint Evaluation). Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Management Response <i>[Is (sub-) recommendation Agreed, Partially agreed or Not agreed? If Partially agreed or Not agreed, provide a brief reason for this.]</i>	Actions to be taken <i>[Briefly state what action(s) will be taken to address each sub-recommendation – one action per row.]</i>	Action Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division/unit. Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Action Deadline <i>[Month and year – not to exceed related (sub-)recommendation deadline.]</i>
and multisectoral approach to address malnutrition, with a strong emphasis on gender equality, community involvement and decentralized leadership. (Deadline: March 2024)	(Disaster Risk Financing)				
Sub-recommendation 5.1 Establish a dedicated working group comprising of representatives from diverse sectors from the project’s inception (health, agriculture, gender, and nutrition)	Activity 2 (Nutrition)	Partially agreed. The project already has two working groups established for coordination.	5.1.1. Continue the district and provincial level coordination meetings, which are comprised of representatives from diverse sectors. 5.1.2. Further support the establishment and functioning, through technical assistance, of the Conselho Distrital de	5.1.1. Activity 2 (Nutrition) 5.1.2. Activity 2 (Nutrition)	December 2026 December 2026

Recommendations and related Sub-recommendations (Deadline) <i>[as per evaluation report – one (sub-) recommendation per row, deadline in brackets.]</i>	Recommendation and Sub-Recommendation Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division (possibly external stakeholder in the case of Joint Evaluation). Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Management Response <i>[Is (sub-) recommendation Agreed, Partially agreed or Not agreed? If Partially agreed or Not agreed, provide a brief reason for this.]</i>	Actions to be taken <i>[Briefly state what action(s) will be taken to address each sub-recommendation – one action per row.]</i>	Action Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division/unit. Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Action Deadline <i>[Month and year – not to exceed related (sub-)recommendation deadline.]</i>
<p>to ensure a coordinated and holistic approach. Regular meetings will be instrumental in aligning strategies, facilitating knowledge exchange and closely monitoring progress, which will enhance synergy across sectors for more effective future interventions. (Deadline: March 2024)</p>			<p>Segurança Alimentar e Nutricional (CODSAN).</p>		
<p>Sub-recommendation 5.2 Empower local leaders and organizations by decentralizing decision-making and</p>	<p>Activity 2 (Nutrition) and Activity 4 (Disaster Risk Financing)</p>	<p>Partially agreed. WFP Mozambique already has LoUs in place with Government</p>	<p>5.2.1. Continue engaging local leaders in the design and implementation phases of the project. 5.2.2. Include local leaders as beneficiaries to influence peer to</p>	<p>5.2.1. Activity 2 (Nutrition) 5.2.2. Activity 2 (Nutrition)</p>	<p>December 2026 December 2026</p>

Recommendations and related Sub-recommendations (Deadline) <i>[as per evaluation report – one (sub-) recommendation per row, deadline in brackets.]</i>	Recommendation and Sub-Recommendation Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division (possibly external stakeholder in the case of Joint Evaluation). Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Management Response <i>[Is (sub-) recommendation Agreed, Partially agreed or Not agreed? If Partially agreed or Not agreed, provide a brief reason for this.]</i>	Actions to be taken <i>[Briefly state what action(s) will be taken to address each sub-recommendation – one action per row.]</i>	Action Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division/unit. Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Action Deadline <i>[Month and year – not to exceed related (sub-)recommendation deadline.]</i>
fund management. This approach fosters a sense of ownership and accountability among project participants and ensures that interventions are culturally and contextually relevant. (Deadline: March 2024)		sectors involved in the project. These LoUs direct funding disbursement to these Government entities aiming to increase their capacity, ownership and accountability to the project.	peer behaviour change in their communities. 5.2.3. Decentralize the operational leadership to local INGD representation for the implementation of anticipatory action.	5.2.3. Activity 4 (Disaster Risk Financing) [M&E Unit]	December 2026
Sub-recommendation 5.3 Reinforce coordination and communication mechanisms among partners by consistently organizing	Activity 2 (Nutrition) and Activity 4 (Disaster Risk Financing)	Agreed	5.3.1. Continue using coordination meetings as the platform for information sharing and planning among project stakeholders, ensuring regular reporting and documentation of discussions to capture learnings.	5.3.1. Activity 2 (Nutrition) [Activity 3 (Climate Change and Food Systems); Activity 4 (Disaster Risk Financing); Gender and Protection Unit]	December 2026

Recommendations and related Sub-recommendations (Deadline) <i>[as per evaluation report – one (sub-) recommendation per row, deadline in brackets.]</i>	Recommendation and Sub-Recommendation Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division (possibly external stakeholder in the case of Joint Evaluation). Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Management Response <i>[Is (sub-) recommendation Agreed, Partially agreed or Not agreed? If Partially agreed or Not agreed, provide a brief reason for this.]</i>	Actions to be taken <i>[Briefly state what action(s) will be taken to address each sub-recommendation – one action per row.]</i>	Action Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division/unit. Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Action Deadline <i>[Month and year – not to exceed related (sub-)recommendation deadline.]</i>
<p>meetings with all stakeholders, providing them with a vital platform for sharing experiences, discussing risks and uncertainties, and planning activities collaboratively. Streamlining these interactions will contribute to better coordination, fostering a shared understanding among partners, and ultimately enhancing the overall efficiency of the project. (Deadline: March 2024)</p>			<p>5.3.2. Upskill the technical committee between different government institutions at local level to take ownership of early warning messages disseminated.</p>	<p>5.3.2. Activity 4 (Disaster Risk Financing)</p>	<p>December 2026</p>

Recommendations and related Sub-recommendations (Deadline) <i>[as per evaluation report – one (sub-) recommendation per row, deadline in brackets.]</i>	Recommendation and Sub-Recommendation Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division (possibly external stakeholder in the case of Joint Evaluation). Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Management Response <i>[Is (sub-) recommendation Agreed, Partially agreed or Not agreed? If Partially agreed, provide a brief reason for this.]</i>	Actions to be taken <i>[Briefly state what action(s) will be taken to address each sub-recommendation – one action per row.]</i>	Action Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division/unit. Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Action Deadline <i>[Month and year – not to exceed related (sub-)recommendation deadline.]</i>
Priority: High Recommendation 6: Develop a comprehensive Indicators Reference Sheet with project-specific indicators that encompasses all critical indicators, specifying measurement methods, variables, and data collection tools. Ensure that all indicators adhere to the SMART criteria, enhancing clarity and consistency in data collection.	M&E Unit [Activity 2 (Nutrition); Activity 4 (Disaster Risk Financing)]	Partially agreed	Not applicable	Not applicable	Not applicable

Recommendations and related Sub-recommendations (Deadline) <i>[as per evaluation report – one (sub-) recommendation per row, deadline in brackets.]</i>	Recommendation and Sub-Recommendation Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division (possibly external stakeholder in the case of Joint Evaluation). Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Management Response <i>[Is (sub-) recommendation Agreed, Partially agreed or Not agreed? If Partially agreed or Not agreed, provide a brief reason for this.]</i>	Actions to be taken <i>[Briefly state what action(s) will be taken to address each sub-recommendation – one action per row.]</i>	Action Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division/unit. Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Action Deadline <i>[Month and year – not to exceed related (sub-)recommendation deadline.]</i>
(Deadline: March 2024)					
Sub-recommendation 6.1 Regularly review and update indicators, recognizing the dynamic nature of projects and goals. Commit to periodic reviews and updates of the indicators reference sheet to ensure alignment with evolving project objectives and to maintain quality and relevance. (Deadline: March 2024)	Activity 2 (Nutrition) [Activity 3 (Climate Change and Food Systems); Activity 4 (Disaster Risk Financing); M&E Unit]	Partially agreed. During GTNS 1.0, WFP reviewed and considered indicators after the project onset implementation, with aims to track the project progress. However, the measure methodology should not be updated/review, to ensure consistency	6.1.1. Conduct after action reviews after the anticipatory action activation and revise anticipatory action plans through a participatory methodology. 6.1.2. Review the Project’s logframe before the implementation starts, ensuring outcome indicators remain consistent for the whole duration. 6.1.3. Conduct annual reviews of output indicators and adjust as needed.	6.1.1. Activity 4 (Disaster Risk Financing) [M&E Unit] 6.1.2. M&E Unit 6.1.3. M&E Unit	December 2026 December 2024 December 2026

Recommendations and related Sub-recommendations (Deadline) <i>[as per evaluation report – one (sub-) recommendation per row, deadline in brackets.]</i>	Recommendation and Sub-Recommendation Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division (possibly external stakeholder in the case of Joint Evaluation). Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Management Response <i>[Is (sub-) recommendation Agreed, Partially agreed or Not agreed? If Partially agreed, or Not agreed, provide a brief reason for this.]</i>	Actions to be taken <i>[Briefly state what action(s) will be taken to address each sub-recommendation – one action per row.]</i>	Action Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division/unit. Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Action Deadline <i>[Month and year – not to exceed related (sub-)recommendation deadline.]</i>
		<p>throughout the implementation. In addition, WFP used corporate indicators, which already have standard reference sheets and cannot be reviewed/adjusted. For WFP corporate indicators, the project will follow the Corporate Results Framework (CRF) and internal Minimum Monitoring</p>			

Recommendations and related Sub-recommendations (Deadline) <i>[as per evaluation report – one (sub-) recommendation per row, deadline in brackets.]</i>	Recommendation and Sub-Recommendation Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division (possibly external stakeholder in the case of Joint Evaluation). Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Management Response <i>[Is (sub-) recommendation Agreed, Partially agreed or Not agreed? If Partially agreed or Not agreed, provide a brief reason for this.]</i>	Actions to be taken <i>[Briefly state what action(s) will be taken to address each sub-recommendation – one action per row.]</i>	Action Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division/unit. Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Action Deadline <i>[Month and year – not to exceed related (sub-)recommendation deadline.]</i>
		Requirements (MMR) to ensure the consistent methodology, sampling for the data collection, analysis and reporting.			
Sub-recommendation 6.2 Include knowledge and attitude indicators that measure changes in beneficiaries’ knowledge and attitudes, especially in disaster prone contexts. These indicators can offer valuable insights into	M&E Unit [Activity 2 (Nutrition); Activity 3 (Climate Change and Food Systems); Activity 4 (Disaster Risk Financing)]	Agreed	6.2.1. Indicators to capture knowledge and attitude progress will be included as part of 4.1.1. <i>“4.1.1. Detail the existing theory of change and comprehensive logical framework for the project. For outcome and output monitoring, the logframe should be well aligned to WFP’s corporate results framework.”</i>	6.2.1. M&E Unit [Activity 2 (Nutrition)]	December 2024

Recommendations and related Sub-recommendations (Deadline) <i>[as per evaluation report – one (sub-) recommendation per row, deadline in brackets.]</i>	Recommendation and Sub-Recommendation Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division (possibly external stakeholder in the case of Joint Evaluation). Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Management Response <i>[Is (sub-) recommendation Agreed, Partially agreed or Not agreed? If Partially agreed or Not agreed, provide a brief reason for this.]</i>	Actions to be taken <i>[Briefly state what action(s) will be taken to address each sub-recommendation – one action per row.]</i>	Action Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division/unit. Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Action Deadline <i>[Month and year – not to exceed related (sub-)recommendation deadline.]</i>
the lasting impact of the project beyond tangible assets. (Deadline: March 2024)			6.2.2. A mixed methodology approach will be included in the logframe, emphasizing the outcome level monitoring for knowledge transfers.	6.2.2. M&E Unit [Activity 2 (Nutrition); Activity 3 (Climate Change and Food Systems); Activity 4 (Disaster Risk Financing)]	June 2025
Sub-recommendation 6.3 Specify measurement methods for complex indicators from the outset to ensure consistency and accuracy. This clarity is essential for accurate assessment and reporting. (Deadline: March 2024)	M&E Unit [Activity 2 (Nutrition); Activity 3 (Climate Change and Food Systems); Activity 4 (Disaster Risk Financing)]	Partially agreed. WFP has integrated corporate output and outcome indicators, which already have a clear and standardized methodology for data collection and analysis. This recommendation is applicable for	6.3.1. This recommendation will be addressed with action 4.1.2. <i>“4.1.2. For those country/project-specific output indicators, WFP will develop a reference sheet with the definition, data collection tools, analysis methodology and reporting/ visualization guidance”</i>	6.3.1. M&E Unit [Activity 2 (Nutrition); Activity 3 (Climate Change and Food Systems); Activity 4 (Disaster Risk Financing)]	December 2026

Recommendations and related Sub-recommendations (Deadline) <i>[as per evaluation report – one (sub-) recommendation per row, deadline in brackets.]</i>	Recommendation and Sub-Recommendation Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division (possibly external stakeholder in the case of Joint Evaluation). Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Management Response <i>[Is (sub-) recommendation Agreed, Partially agreed or Not agreed? If Partially agreed or Not agreed, provide a brief reason for this.]</i>	Actions to be taken <i>[Briefly state what action(s) will be taken to address each sub-recommendation – one action per row.]</i>	Action Lead (Supporting Offices/Divisions) <i>[Name of responsible WFP office/division/unit. Names of supporting WFP offices/divisions and/or external stakeholders if any in brackets.]</i>	Action Deadline <i>[Month and year – not to exceed related (sub-)recommendation deadline.]</i>
		those project-specific indicators.			