# World Food

# Management plan for 2025-2027

# **Funding trends** Figures in USD billion 8.0 2022 2023 2024\* 2025 Contribution revenue \*Projections

Contribution revenue is expected to stabilize at USD 8.0

#### **Programmatic figures**

#### **Operational requirements** ††† 123 million USD 16.9 billion targeted beneficiaries

#### Provisional implementation plan



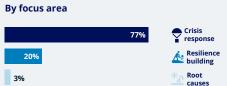
and other revenue.

requirements

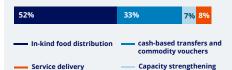
planned beneficiaries 80% of operational

The Provisional implementation plan of USD 8.8 billion is 52 percent of operational requirements, reflecting the expected prioritization all country offices will be forced to undertake in a period of reduced funding. The provisional implementation plan consists of forecasted contributions

# Distribution of provisional implementation plan



#### By transfer modality



#### **Baseline and PSA budget**

#### **Baseline budget**



## USD 695 million

#### **PSA** budget

√9% from 2024 approved PSA ∨1% from 2024 PSA utilization plan



# USD 480 million

The proposed budget will support operations in complex settings while WFP calibrates its operations and plans to a lower level of funding in line with its contribution

#### **Budget priorities**

- Maintaining WFP's strength in emergency response while placing sharper programmatic focus on resilience and climate adaptation.
- Ensuring duty of care to WFP employees, including excellence in people management and a respectful and inclusive workplace.
- 3 Diversifying and expanding WFP's resource base, including through partnerships with the private sector, multilateral organizations and host and donor governments, and innovative funding mechanisms.
- Realizing the benefits of reform initiatives to achieve efficiency and effectiveness gains and directing more resources to the frontline.

#### Indirect support costs

6.5% ISC standard rate

with exceptions of 4%

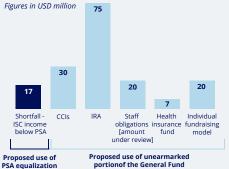
as previously approved by the board

#### **Projected ISC income**



based on contribution forecast of USD 8.0 billion

#### Proposed use of the PSA equalization account and the General Fund



PSA equalization account

Use of PSA equalization account is limited to filling the shortfall in ISC income to ensure financial sustainability. All other allocations to be made from the unearmarked

# **Critical Corporate Initiatives**



WFP has a total of nine Critical Corporate Initiatives ongoing, four of which are new and five are continuing from 2024. The circles represent the main thematic areas to which the initiatives contribute.

#### **Immediate Response Account (IRA)**

#### **IRA** transfer



USD 75 million

proposed from unearmarked portion of the . General Fund

#### **Resourcing target**



**USD 400 M** 

to be kept at the same level as in 2024

The growing funding gap and the increased advances made to country offices in recent years increase the demands on the IRA.

#### **Expansion of self-insurance schemes**

#### Operational self-insurance



to expand the scope of the operational self-insurance fund (the "captive") to include:

- financial risks
- property risks
- emerging and hard-to-insure risks

#### 2 Health self-insurance



to self-insure all health insurance schemes as of 1 January 2026.

# **USD 7 million**

to serve as capital for expanding the health

#### **Staff obligations**



#### USD 20 million

to be allocated from the unearmarked portion of the General Fund to fund





cost associated with managing the workforce so that it is in line with operational needs and

Building on a strategic workforce planning, staffing will be aligned to resource availability, taking into account the need to ensure continued capacity and support for critical operations.

## Individual fundraising model



#### USD 20 million

to be invested from the unearmarked portion of the General Fund to accelerate Individual Fundraising



# aiming to:



diversify WFP's income streams



increase the proportion of unearmarked funding



drive future income and ensure growth and