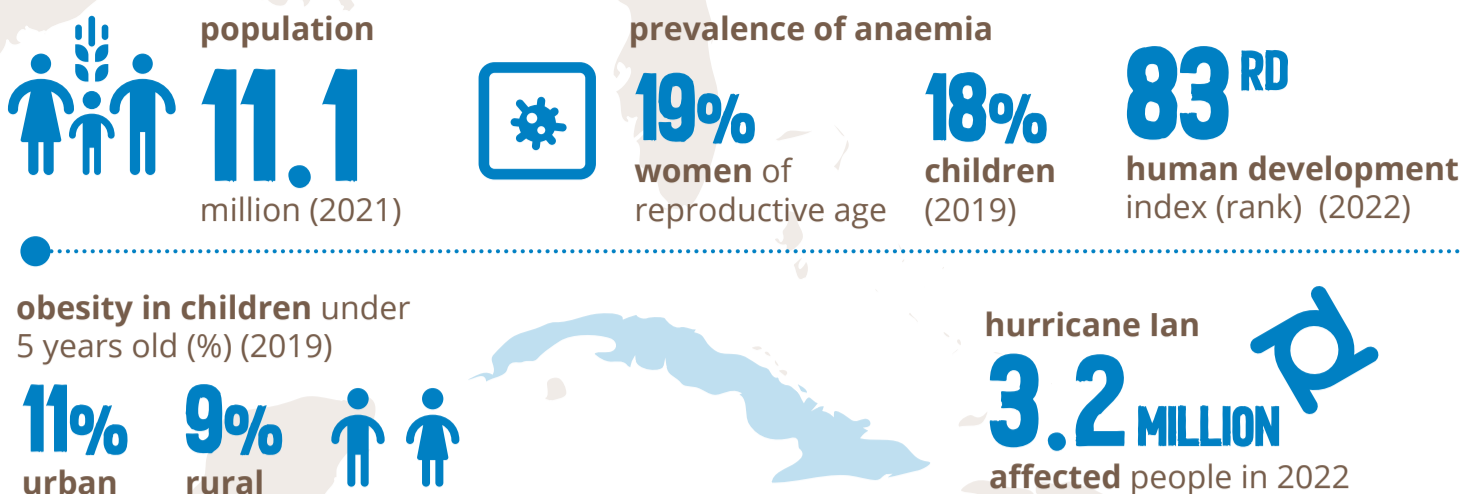
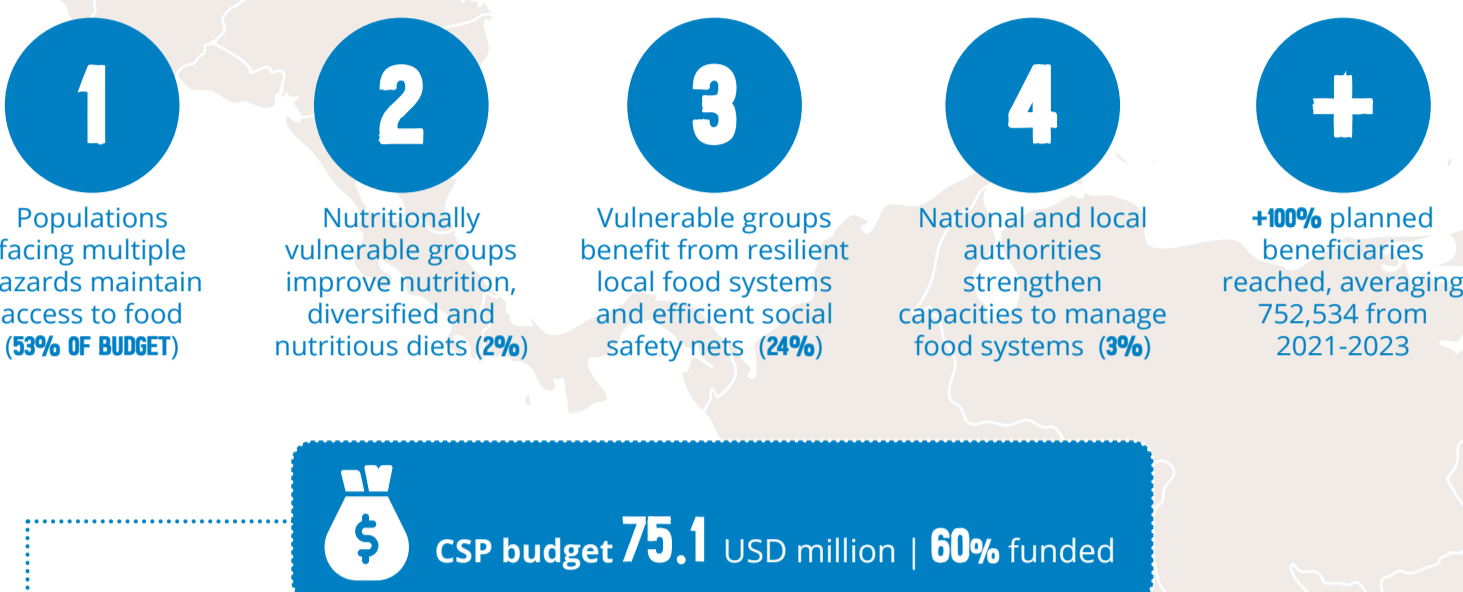


## COUNTRY CONTEXT



## COUNTRY STRATEGIC PLAN (CSP) focused on four strategic outcomes



March 2023 • EVALUATION • January 2024

## KEY FINDINGS & CONCLUSIONS

### RELEVANCE & STRATEGIC POSITIONING



WFP is a preferred partner of the Government, supporting national efforts in risk management and emergency response in a flexible manner



Continuous consultation with Government ensured relevance of activities, but data gaps challenged identification of most vulnerable people



Opportunities exist to improve inter-agency coordination in longer-term project design and implementation

### CONTRIBUTIONS TO STRATEGIC OUTCOMES



Coverage targets met, improvement in access to food during crises; successful establishment of mobile units for prepositioned items



Positive acceptance and use of nutrition supplements by beneficiaries, but gaps in generating evidence on nutritional outcomes



Smallholder farmers reduced vulnerability to climate shocks, increased agricultural production and supply to social safety nets system

### CROSS-CUTTING AIMS



Progress made in women representation in project management committees. Lack of systematic actions addressing the needs of young people



A systematic feedback mechanism for direct communication with beneficiaries is lacking



Environmental focus maintained through climate monitoring and promotion of adaptation strategies but need more work on waste management and water conservation

### EFFICIENT USE OF RESOURCES



Item prepositioning contributed to timeliness of crisis response



Project approval delays affected implementation costs and overall efficiency



Strategic shifts in procurement approaches and streamlining of import procedures helped mitigate supply chain costs

### FACTORS THAT EXPLAIN WFP'S PERFORMANCE



**Success factors**  
Solid partnerships with the government, academia and UN agencies; skilled and committed personnel - but staff retention is a challenge



**Hindering factors**  
Insufficient funding; delayed administrative processes; limited access to data; counterparts' staff turnover

## RECOMMENDATIONS

- 1 Strengthen advocacy with Government, focusing on critical issues such as access to information and administrative efficiency
- 2 Enhance coherence and complementarity with other UN entities in Cuba
- 3 Implement a more strategic communication plan
- 4 In next CSP, prioritize social protection technical assistance and resilience activities, while focusing on cross-cutting objectives (gender equality, youth, environmental sustainability and nutrition integration)
- 5 Develop and implement a country office talent retention strategy

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