

## GENERAL CONTEXT



Increased **economic pressures**



prolonged **conflicts**



**extreme weather events**

**300** million need **humanitarian assistance** in 2024



UN Development **System Reform influencing WFP** ways of working

COVERS FIRST TWO YEARS OF WFP STRATEGIC PLAN

## EVALUATION KEY INSIGHTS

### RELEVANCE AND STRATEGIC DIRECTION



The plan was highly relevant to global context and offered flexibility to adapt



Clarified WFP ambitions in humanitarian, development and peace related work



Insufficient elaboration of comparative advantages and guidance for prioritization

### INSTITUTIONAL SUPPORT FOR IMPLEMENTATION



Strengthened corporate systems & processes to support implementation



Scope for improvement in Country Strategic Plans (CSPs) and related budgets, approval and revision processes; as well as approaches and systems for generating, managing and using evidence



Improved programme integration & innovation - but persistent challenges remain in: risk management, budget structure, programme management structure

### FINANCIAL AND HUMAN RESOURCES



Progress in diversifying funding sources, notably with international financial institutions (IFIs)



Dependency on earmarked, short-term funding hampers effectiveness



Progress in attracting and retaining talents, but difficult to sustain financially



Mismatch in some countries between staff profiles and WFP ambitions

### COMPARATIVE ADVANTAGE AND STRATEGIC POSITIONING



Strengthened partnerships with governments, private sector and IFIs but gaps in UN coordination



Often transactional approach to partnering: too focused on mobilizing resources for WFP and not enough on external complementarity



Global comparative advantage in emergency response is acknowledged but remains unclear for Changing Lives agenda

### PROGRESS TOWARDS RESULTS



Strategic objectives still underway. Transfers to beneficiary targets largely met but with reduced food rations or cash amounts



Progress on management results except funding, evidence & learning

## RECOMMENDATIONS



**1** Clearly set out WFP's strategic vision, ambitions and comparative advantages across humanitarian, development and peace nexus

**2** Define more sharply the programme framework but leave flexibility for contextual adaptation on the ground

**3** Ensure conducive processes, systems and incentives to effectively intervene in an increasingly complex & dynamic context

**4** Strengthen efforts to secure predictable and flexible funding including through structured dialogue and improved advocacy

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