



World Food Programme
Programme Alimentaire Mondial
Programa Mundial de Alimentos
برنامج الأغذية العالمي

Issuance date: 28 April 2025

Country Strategic Plan Revision

| UGANDA | UG01, revision | BR 12 |

Gender and age marker code: | as per EB-approved CSP¹ | 2A

	Current	Change	Revised
Duration	01 January 2018 – 31 December 2025	No Change	01 January 2018 – 31 December 2025
Beneficiaries	2,852,482	15,000	2,867,482
Total cost (USD)	1,994,338,581	9,028,589	2,003,367,170
Transfer	1,692,932,915	1,490,000	1,694,422,915
Implementation	100,544,606	0	100,544,606
Direct support costs	80,233,617	7,000,000	87,233,617
Subtotal	1,873,711,138	8,490,000	1,882,201,138
Indirect support costs	120,627,443	538,589	121,166,032

DELEGATION OF AUTHORITY FOR APPROVAL: CD

RATIONALE

1. This budget revision to the Uganda Country Strategic Plan (CSP) for 2018 – 2025, will:
 - a. Make minor adjustments to activity 2 wording **“Provide Food and Nutrition assistance to Crisis affected households.”** and add a new output to incorporate anticipatory action interventions following the approval of the Drought Anticipatory Action Plan for Karamoja.
 - b. Align the CSP budget to the forecasted 2025 expenditure by increasing the Direct Support Costs (DSC) ceiling.
2. Uganda, a landlocked country in East Africa, is increasingly vulnerable to the adverse effects of climate change, particularly droughts. These climate-induced disasters have had a profound impact on the country's food security and nutritional outcomes. Uganda ranks 163 out of 187 in the Notre-Dame Global Adaptation Initiative Index, reflecting its high exposure to environmental shocks and limited capacity to respond.² Recurrent disasters, including severe flooding in 2019–2022, have caused loss of life, displacement, and widespread infrastructure damage - disrupting essential services, deepening poverty and widening

² [Notre Dame Global Adaption Index](#). Accessed 19/03/2025.

inequalities. The 2016 drought alone left over five million people food insecure, while disaster-related losses in 2020/21 reached USD 150 million (0.4% of GDP).³

3. The Uganda Country Office has recently obtained corporate approval for its Drought Anticipatory Action Plan (AAP) for Karamoja. The pre-agreed plan consolidates key information required to deliver timely action ahead of predicted drought events. This includes forecast thresholds, triggers, readiness and anticipatory actions, targeted populations, monitoring and evaluation (M&E) plans, associated internal and partner responsibilities and costs (minimum and maximum based on different scenario thresholds). This budget revision will integrate the provision of multipurpose cash-based transfers under activity 2 and support to the Government in the provision of early warning information to affected communities under activity 9.
4. The current direct support cost levels have exceeded the Country Portfolio Needs allocation, thereby limiting the Country Office's ability to programme direct support costs.

2. CHANGES

Strategic orientation

5. This revision does not change the strategic orientation of the CSP.

CSP outcomes

CSP Outcome 1

6. While budget revision (BR) 12 incurs no changes to the overall strategic orientation of the CSP, it will slightly revise the wording of activity 2 and add a new output to integrate anticipatory action interventions.
 - [REVISED] Activity 2: Provide food and nutrition assistance to crisis-affected households and anticipatory actions to at-risk households.
 - [NEW] Output 2.3: Targeted Ugandans (tier 1) receive anticipatory assistance to reduce the risk of decline in food and nutrition security due to shocks.

CSP Outcomes 2, 3, 4, 5 and 6

7. No changes are envisaged under these CSP outcomes. However, budget costs related to the increase in the DSC ceiling will be adjusted in this budget revision.

Targeting approach and Beneficiary analysis

8. Under activity 2, WFP will target 15,000 beneficiaries with multi-purpose cash-based transfers, which will be provided on a pilot basis under a potential first activation of the approved Karamoja Drought Anticipatory Action Plan.
9. Geographical targeting will be based on information from the 2023 Hazard Risk and Vulnerability (HRV) profiling and data from the 2024 Integrated Phase Classification (IPC). Household targeting in the identified sub-counties will be based on the criteria outlined in

³ [Uganda's 3rd Voluntary National Review Report on the Implementation of the 2030 Agenda for Sustainable Development](#). 2024.

the AAP. Pregnant and breastfeeding women, the elderly and chronically ill members of the households will be prioritised to receive assistance.

10. WFP will support the Government in the provision of early warning information to about 1.1 million people using a blanket approach, covering all households in both drought-exposed and unexposed sub-counties in Karamoja. Early warning messages will empower communities to take risk-informed actions to prevent loss of crops and livestock and promote water harvesting practices thereby reducing the impact of the drought. The dissemination of early warning information will be integrated with social behaviour change communication (SBCC) initiatives focusing on childcare practices and water, sanitation and hygiene (WASH), aiming to prevent malnutrition and reduce the incidence of waterborne diseases.

Transfer Modalities

11. There will be no change in the transfer modalities.

Beneficiary Analysis

TABLE 1: DIRECT BENEFICIARIES BY STRATEGIC OUTCOME, ACTIVITY, AND MODALITY								
SO	Activity	Modality		Women (18+ years)	Men (18+ years)	Girls (0–18 years)	Boys (0–18 years)	Total
1	1	In-kind	Current	119 749	108 344	176 773	165 368	570 234
			Increase/ decrease	-	-	-	-	-
			Revised	119 749	108 344	176 773	165 368	570 234
		CBTs	Current	221 973	184 978	258 969	258 969	924 889
			Increase/ decrease	-	-	-	-	-
			Revised	221 973	184 978	258 969	258 969	924 889
	2	In-kind	Current	304 023	295 578	126 676	118 231	844 508
			Increase/ decrease	-	-	-	-	-
			Revised	304 023	295 578	126 676	118 231	844 508
		CBTs	Current	28 041	27 262	11 684	10 905	77 892
			Increase/ decrease	+9000	+ 6000	-	-	+15 000
			Revised	37 041	33 262	11 684	10 905	92 892
2	3	In-kind	Current	-	-	-	-	-
			Increase/ decrease	-	-	-	-	-
			Revised	-	-	-	-	-
		CBTs	Current	29 900	27 300	3 900	3 900	65 000
			Increase/ decrease	-	-	-	-	-
			Revised	29 900	27 300	3 900	3 900	65 000
	4	In-kind	Current	-	-	105 881	129 410	235 291
			Increase/ decrease	-	-	-	-	-
			Revised	-	-	105 881	129 410	235 291
		CBTs	Current	-	-	6 818	8 332	15 150
			Increase/ decrease	-	-	-	-	-
			Revised	-	-	6818	8332	15 150
	4	In-kind	Current	1 674	3 917	-	-	5 591
			Increase/ decrease	-	-	-	-	-
			Revised	1 674	3 917	-	-	5 591
		CBTs	Current	-	-	-	-	-
			Increase/ decrease	-	-	-	-	-
			Revised	-	-	-	-	-

3	5	In-kind	Current	16 203	-	35 372	33 984	85 559
			Increase/ decrease	-	-	-	-	-
			Revised	16 203	-	35 372	33 984	85 559
		CBTs	Current	-	-	-	-	-
			Increase/ decrease	-	-	-	-	-
			Revised	-	-	-	-	-
4	6	Commodity Vouchers	Current	8 841	5 894	-	-	14 735
			Increase/decrease	-	-	-	-	-
			Revised	8 841	5 894	-	-	14 735
5	8	CBT	Current	13 633	-	-	-	13 633
			Increase/decrease	-	-	-	-	-
			Revised	13 633	-	-	-	13 633
Total (without overlap)			Current	744 037	653 273	726 073	729 099	2 852 482
			Increase/ decrease	9000	6000	-	-	15 000
			Revised	753,037	659,273	726 073	729 099	2,867,482

Transfers

	TABLE 2: FOOD RATION (g/person/day) [1] or CASH-BASED TRANSFER VALUE (USD/person/day) BY STRATEGIC OUTCOME AND ACTIVITY															
Strategic outcome	SO1															
Activity	Activity 1											Activity 2				
Beneficiary Type	Refugee HEBs	Refugee maize meal 100% (hot meals)	Refugee Maize Grain 100% (Dry Ration)	Refugee Cash 100%	BSFP (6-59 months)	BSFP (PBWG)	TSFP (6-59 months)	TSFP (PBWG)	MCHN (6-23 months)	MCHN (PBWG)	Refugee Maize Meal 100% (Dry Ration)	Protection Ration	Protection Ration	BSFP (6-59 months)	BSFP (PBWG)	AA
Modality	Food	Food	Food	Cash	Food	Food	Food	Food	Food	Food	Food	Food	Cash	Food	Food	Cash
Cereals	0	440	420	0	0	0	0	0	0	0	410	420	0	0	0	0
Pulses	0	90	100	0	0	0	0	0	0	0	90	100	0	0	0	0
Oil	0	30	30	0	0	0	0	0	0	0	30	30	0	0	0	0
Salt	0	5	5	0	0	0	0	0	0	0	5	0	0	0	0	0
Sugar	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Super Cereal	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Super Cereal Plus	0	0	0	0	100	100	0	200	100	100	0	0	0	100	100	0
micronutrient powder	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
High Energy Biscuits	400	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
RUSF	0	0	0	0		0	100	0	0	0	0	0	0	0	0	0
total kcal/day (to be completed for food and cash modalities)	1,800	2,177	2,138	0	410	410	535	820	410	410	2071	2138	0	2177	2177	0
% kcal from protein	11.10	11.30	11.50		16	16	10.50	32	16	16	10.50	11.5	0	11.3	11.3	0
Cash-based transfers (USD/person/day; use average as needed)	0	0	0	0.41	0	0	0	0	0	0	0	0	0.28	0	0	88
Number of feeding days per year	3	30	60	360	90	90	90	360	360	90	30	90	90	90	90	90 ⁴

⁴ USD88, a once off payment that covers that 90-day window of opportunity for anticipatory action

FOOD AND CASH TRANSFER REQUIREMENTS

	TABLE 2: FOOD RATION (g/person/day) [1] or CASH-BASED TRANSFER VALUE (USD/person/day) BY STRATEGIC OUTCOME AND ACTIVITY										
Strategic outcome	CSP Outcome 2								CSP Outcome 3		CSP Outcome 5
Activity	Activity 3				Activity 4				Activity 5		Activity 8
Beneficiary Type	ACL FFA: refugees and nationals	ACL PMD – PMD	ACL PREV: CBT PLW and children under 2	ACL PREV: e-vouchers for animal protein	Primary day, secondary day, teachers and cooks	Primary day, secondary day, teachers and cooks	Primary boarding, secondary boarding	Primary boarding	CBSFP (6–59 months)	CBSFP (PBWG)	Nutri-cash
Modality	Cash	Cash	Cash	Cash	Food	Cash	Food	Cash	Food	Food	Cash
Cereals	0	0	0	0	150	0	150	0	0	0	0
Pulses	0	0	0	0	30	0	30	0	0	0	0
Oil	0	0	0	0	10	0	10	0	0	0	0
Salt	0	0	0	0	0	0	0	0	0	0	0
Sugar	0	0	0	0	0	0	0	0	0	0	0
Super Cereal	0	0	0	0	0	0	0	0	0	0	0
Super Cereal Plus	0	0	0	0	0	0	0	0	0	200	0
micronutrient powder	0	0	0	0	0	0	0	0	0	0	0
High Energy Biscuits	0	0	0	0	0	0	0	0	0	0	0
RUSF	0	0	0	0	0	0	0	0	100	0	0
total kcal/day (to be completed for food and cash modalities)	0	0	0	0	738	0	738	0	535	820	0
% kcal from protein	0	0	0	0	11.2	0	11.2		10.5	32	0
Cash-based transfers (USD/person/day; use average as needed)	0.3	0.42	0.31	0.22	0	0.0945	0	0.0945	0		0.43
Number of feeding days per year	53	60	330	360	192	192	264	264	90	90	365

TABLE 3: TOTAL FOOD/CASH-BASED TRANSFER REQUIREMENTS AND VALUE						
	Current budget		Increase/decrease		Revised budget	
	Total (mt)	Total (USD)	Total (mt)	Total (USD)	Total (mt)	Total (USD)
Cereals	718,598	278,563,748	-	-	718,598	278,563,748
Pulses	152,233	98,336,160	-	-	152,233	98,336,160
Oil and Fats	55,428	48,928,840	-	-	55,428	48,928,840
Mixed and blended foods	176,738	142,531,973	-	-	176,738	142,531,973
Other	10,198	2,104,511	-	-	10,198	2,104,511
TOTAL (food)	1,113,195	570,465,232	-	-	1,113,195	570,465,232
CBT (USD)		673,084,367		1,320,000		674,404,367
TOTAL (food & CBT USD)	1,113,195	1,243,549,598	-	1,320,000	1,113,195	1,244,869,598

COST BREAKDOWN

12. The Country Office has an insufficient open plan in Direct Support Costs (DSC), limiting the ability to programme costs. With additional contributions forecasted, it is imperative to revise the budget to allow for a full cost recovery (FCR) programming of these contributions when they materialize.

TABLE 4: COST BREAKDOWN OF THE REVISION ONLY (USD)							
SDG Targets	SDG Target 2.1 - WFP Strategic Outcome 1	SDG Target 2.1 - WFP Strategic Outcome 3	SDG Target 2.2 - WFP Strategic Outcome 2	SDG Target 2.3 - WFP Strategic Outcome 3	SDG Target 17.9 - WFP Strategic Outcome 4	SDG Target 17.16 - WFP Strategic Outcome 5	Total
CSP outcomes	01	02	03	04	05	06	
Focus area	Crisis Response	Resilience Building	Root Causes	Root Causes	Root Causes	Crisis Response	
Transfer	1,490,000	0	0	0	0	0	1,490,000
Implementation	0	0	0	0	0	0	0
Direct support costs		<i>(no figures in the grey cells)</i>					7,000,000
Subtotal							8,490,000
Indirect support costs							538,589
TOTAL							9,028,589

	TABLE 4: OVERALL CSP/ICSP/LEO COST BREAKDOWN, AFTER REVISION (USD)						
WFP strategic outcomes	SDG Target 2.1 - WFP Strategic Outcome 1	SDG Target 2.1 - WFP Strategic Outcome 3	SDG Target 2.2 - WFP Strategic Outcome 2	SDG Target 2.3 - WFP Strategic Outcome 3	SDG Target 17.9 - WFP Strategic Outcome 4	SDG Target 17.16 - WFP Strategic Outcome 5	Total
CSP outcomes	01	02	03	04	05	06	
Focus area	Crisis Response	Resilience Building	Root Causes	Root Causes	Root Causes	Crisis Response	
Transfer	1,483,433,703	77,588,313	63,707,156	29,433,601	23,774,647	16,485,495	1,694,422,915
Implementation	63,676,970	15,919,012	11,002,270	5,102,915	4,289,794	553,647	100,544,606
Direct support costs	74,899,713	4,554,180	3,320,457	1,790,244	1,599,828	1,069,194	87,233,617
Subtotal	1,622,010,386	98,061,505	78,029,882	36,326,760	29,664,270	18,108,336	1,882,201,138
Indirect support costs	105,430,675	6,373,998	5,071,942	2,361,239	1,928,178	-	121,166,032
TOTAL	1,727,441,061	104,435,503	83,101,824	38,687,999	31,592,447	18,108,336	2,003,367,170