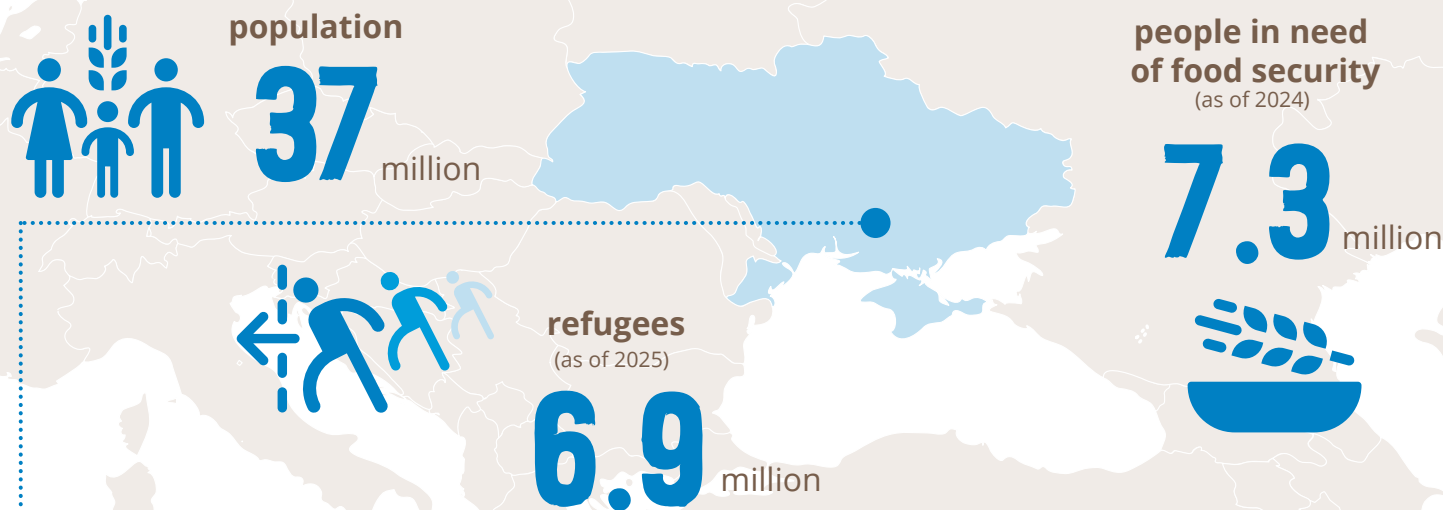




World Food Programme

# Evaluation of WFP's Corporate Emergency Response in Ukraine

## GENERAL CONTEXT



2022 • EVALUATION • 2024

## KEY INSIGHTS & CONCLUSIONS

### CRISIS PREPAREDNESS, FLEXIBILITY AND SCALE-UP



Remarkable speed and effectiveness in scaling up WFP operations under emergency conditions in 2022



WFP has played a central role in developing and coordinating the overall humanitarian response



The 'no regrets' approach enabled swift action but was unevenly understood across the organization

### MONITORING AND REPORTING SYSTEMS



Evidence of results for food security and nutrition is starting to emerge



Corporate indicators did not fully capture WFP's contributions to food security outcomes in Ukraine

### MODALITY SELECTION



Most assistance was in-kind, despite cash being better aligned with markets and beneficiary preferences



In-kind and cash transfers likely improved food security, although isolating their contribution was difficult

### HUMANITARIAN PRINCIPLES



WFP advocated and promoted the adoption of a principled humanitarian approach



Challenges related to humanitarian access, lack of experienced partners and engagement with national authorities, which required some trade-offs

### PARTNERSHIPS AND HUMANITARIAN COORDINATION



WFP contributed to leading coordination efforts which helped enable an effective humanitarian response



Decision on coverage of crisis assistance was evidence-based and mostly coordinated with humanitarian partners

### GENDER, ACCOUNTABILITY TO AFFECTED PEOPLE, AND PROTECTION



WFP increased efforts to make its assistance more tailored to the needs of vulnerable groups, elderly and people with disabilities



Beneficiary participation in core decisions was limited



Gender and socio-demographic analysis was conducted later in the response

### FUNDING, INSTITUTIONAL ARRANGEMENTS AND PLANNING FOR TRANSITION



WFP's flexible, timely funding and donor support for carryover enabled a rapid emergency response



Key lessons emerged on balancing strategic and administrative staff deployment during the surge phase



Current uncertainty has implications for needs, future funding, planning of interventions and transition

## RECOMMENDATIONS

- 1 Draw on lessons learned from Ukraine to strengthen preparedness for future corporate emergencies
- 2 Enhance use of global platforms to strengthen coordinated approaches to the provision of food assistance
- 3 Enhance targeting and measurements of results
- 4 Develop support for recovery activities
- 5 Adapt country programming to allow for a smooth transition and exit strategy

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