Country strategic plan revision

Date of this revision: October 2025

Djibouti country strategic plan, revision 04

	Current	Change	Revised	
Duration	January 2020 –	Extension of 12	January 2020 –	
Duration	December 2025	months	December 2026	
Beneficiaries	141 600	(11 100)	130 500	
Total cost (USD)	132 446 535	23 743 641	156 190 176	

DELEGATION OF AUTHORITY FOR APPROVAL: RD

RATIONALE

- 1. The latest Integrated Food Security Phase Classification (IPC, June 2025)¹ indicated that 230,000 people (22 percent of the analysed population) in IPC 3 and above. An estimated 36,400 children under five years of age and pregnant and breastfeeding women and girls (PBWGs) are suffering or expected to suffer elevated levels of acute malnutrition. Further, 2,060 PBWGs are also suffering or expected to suffer elevated levels of acute malnutrition.
- 2. Djibouti currently hosts approximately 33,754 refugees, of which around 23,500 reside in three designated settlements. Despite receiving monthly food assistance from WFP, these settlements remain classified under IPC 4, indicating a critical level of food insecurity.
- 3. This Revision 04 extends the current Djibouti Country Strategic Plan (CSP 2020–2025) by one-year through December 2026. The extension will allow the country office (CO) to complete the country presence analysis, which is essential to defining WFP's long-term engagement and operational model in Djibouti.
- 4. Overall, in order to cover the additional year, this revision will require a total budget by **23 743 641 USD**.

CHANGES

Strategic orientation

5. There is no change in the strategic orientation of the CSP.

CSP outcomes

6. Across all activities, the Country Portfolio Needs (CPN) targets 130,500 people in 2026 down from 141,600 people targeted in 2025. This adjusted lower target reflects a more realistic assessment of the country's capacity and the current limited resourcing outlook and will simplify the implementation process during the final year of the CSP.

¹ <u>IPC Djibouti Acute FoodInsecurity Acute Malnutrition May Dec2025 Report French.pdf</u>



Strategic Outcome 1

- 7. Under activity 1, WFP will support a total of 25,400 refugees, asylum seekers, and migrants through general food assistance in-kind and cash-based transfers (CBT) until the end of December 2026. Children aged 6-59 months and PBWGs will continue to receive specialized nutritious foods to manage moderate acute malnutrition.
- 8. In 2025, lower-than-average rainfall and pockets of drought in certain regions aggravated the vulnerability of rural communities. Additional shocks such as the Red Sea Crisis and inflation are affecting food security in urban and semi-urban communities. As a result, WFP plans to assist 52,500 individuals through Activity 2 (Emergency Preparedness and Response). This represents an increase of 18 percent compared to 2025 due to increased needs. These crisis-affected households will receive unconditional food assistance (in-kind and/or CBT) and nutrition support for malnutrition prevention in IPC 3+ areas.
- 9. In 2025, the CO developed its first anticipatory action plan, laying the groundwork for a more proactive response to drought.

Strategic Outcome 2

- 10. Due to current funding outlook, Activity 3 plans to reduce the number of beneficiary by 17 percent, from 37,500 to 32,100targetting the most vulnerable households facing severe food insecurity.
- 11. Under Activity 4, in alignment with the revised National Guidelines for the Management of Acute Malnutrition (2024), WFP will initiate a phased introduction of lipid-based nutrient supplements (LNS) among children 6-59 months. Accordingly, Ready-to-Use Supplementary Food (RUSF), specifically Plumpy'Sup, will be provided at a daily ration of 100 g per child per day for the management of moderate wasting. These efforts aim to strengthen WFP's response to child malnutrition and contribute to improved nutrition outcomes.

Targeting approach and beneficiary analysis

- 12. WFP's targeting approach has significantly evolved over the course of this CSP, driven by investments in data systems and strengthened oversight mechanisms. Since 2024, WFP has integrated the Global Assurance Framework across operations in Djibouti, resulting in strengthened identity management, improved supply chain tracking, and end-to-end monitoring. The scale-up of SCOPE has further enabled digital registration, authentication, and management of entitlements, supporting more efficient and transparent programme delivery.
- 13. WFP prioritizes areas in IPC 3 or above; where disparities exist, further refinement and consultations are carried out in consultation with the Government and local authorities to ensure the most vulnerable areas are prioritized.
- 14. In urban areas, targeting is based on the Government's social registry which applies Proxy Means Test (PMT), verified by a vulnerability scoring approach led by WFP. In rural areas, a community-based process is applied, where local committees compile preliminary lists, followed by WFP verification and scoring approach to ensure households with the highest vulnerability are prioritized. This entails systematic and exhaustive validation of beneficiary lists, underpinned by vulnerability scoring methodologies designed to ensure that programme assistance is exclusively directed to individuals meeting defined thresholds of need. To



reinforce targeting integrity and operational accountability, biometric enrolment has been mainstreamed across all programme interventions, serving as a foundational control measure that reinforces programme integrity and strengthens accountability.

Country office capacity

15. In addition to the organization-wide agreed separation exercise launched by WFP in 2025, during the first quarter of 2026, WFP will undertake a targeted organizational realignment to address ongoing funding constraints and implement a staffing structure aligned with the resource outlook.

Risk Management

16. For operational risks, WFP will seek to enhance the capacity of government agencies it is working with, in terms of human resources, equipment, monitoring tools, and processes. Additionally, WFP will systematically implement vulnerability-based targeting, biometric registration and beneficiary management through the SCOPE platform, to minimize the risk of fraud, double-dipping, and for improved efficiency.



1. Beneficiary analysis

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CSP Outcome	Activity	Output	Period	2025/2026
			Current	23 400
		Output 01	Increase/Decrease	2 000
			Revised	25 400
			Current	800
	Activity 01	Output 02	Increase/Decrease	0
CSP Outcome 01			Revised	800
CSF Outcome of			Current	1 200
		Output 03	Increase/Decrease	0
			Revised	1 200
			Current	43 000
	Activity 02	Output 05	Increase/Decrease	9 500
			Revised	52 500
			Current	30 000
	·	Output 07	Increase/Decrease	-13 700
			Revised	16 300
			Current	3 500
		Output 08	Increase/Decrease	-1 300
	A -4: -: t 00		Revised	2 200
	Activity 03		Current	13 000
CSP Outcome 02		Output 09	Increase/Decrease	-2 400
			Revised	10 600
			Current	5 000
		Output 10	Increase/Decrease	-2 000
			Revised	3 000
	A . 12 . 14 . 0.4	0.1.140	Current	14 000
	Activity 04	Output 12	Increase/Decrease	-2 200



			* *
		Revised	11 800
		Current	9 000
	Output 13	Increase/Decrease	-1 000
		Revised	8 000
		Current	700
	Output 14	Increase/Decrease	0
		Revised	700
		Current	141 600
TOTAL without overlap		Increase/Decrease	-11 100
		Revised	130 500



2. COST BREAKDOWN

TABLE 2: COST BREAKDOWN OF THE REVISION ONLY (USD)				
CSP Outcomes	01	02	03	TOTAL
Focus Area	Crisis Response	Resilience Building	Crisis Response	
Transfer	10 700 741	6 334 104	435 634	17 470 479
Implementation	916 419	700 989	8 550	1 625 958
Direct support costs				3 229 756
Subtotal				22 326 194
Indirect support costs				1 417 448
TOTAL				23 743 641

TABLE 3: OVERALL CSP COST BREAKDOWN, FOLLOWING THE REVISION (USD)				
CSP Outcomes	01	02	03	TOTAL
Focus Area	Crisis Response	Resilience Building	Crisis Response	
Transfer	62 026 897	44 468 705	6 967 756	113 463 359
Implementation	6 076 664	7 445 719	204 546	13 726 929
Direct support costs	10 657 141	8 074 361	1 148 074	19 879 576
Subtotal	78 760 702	59 988 785	8 320 376	147 069 864
Indirect support costs	5 119 446	3 899 271	101 596	9 120 312
TOTAL	83 880 148	63 888 056	8 421 972	156 190 176