

Country strategic plan revision

Mali country strategic plan, revision 8

	Current	Change	Revised
Duration	1 January 2020– 31 December 2026	<i>No change</i>	1 January 2020– 31 December 2026
Beneficiaries	12,368,772	- 1,562,885	10,805,887
Total cost (USD)	1,782,920,699	- 224,352,159	1,558,568,540

DELEGATION OF AUTHORITY FOR APPROVAL: ED

1. RATIONALE

1. This CSP revision is related to the global calibration exercise, which aims to ensure more realistic planning and efficient resource allocation in a context of severe funding constraints. Considering the current resourcing situation and projections for WFP in Mali, this revision aims to reduce the current CSP budget from USD 1,782 million to USD 1,558 million, representing a 13% decrease.
2. In the latest Cadre Harmonise (November 2024), over 1.5 million people were projected to be facing crisis or worse levels of food insecurity (Phase 3+), with over 100,900 people facing emergency levels of food insecurity or higher (Phase 4+) during the 2025 lean season.
3. The humanitarian situation is worsening due to a significant increase in the number of refugees crossing the border. UNHCR now estimates that over 250,000 refugees are present in the country, with 51,000 refugees arrived between April and September 2025 from Burkina Faso. Over 402,000 Internally Displaced People (IDPs) are registered in the country¹.
4. WFP has undertaken a prioritisation exercise to ensure optimal resource allocation, considering Mali's evolving displacement dynamics and funding constraints. As a result, WFP Mali will focus all emergency interventions and most integrated resilience interventions in the areas of Gao, Kidal, Menaka, Mopti, and Tombouctou. WFP will prioritize emergency response, while depending on the funding situation, gradually increasing its portfolio in resilience, social safety nets, and anticipatory action.

2. CHANGES

Strategic orientation

5. There are no changes in strategic orientation for this revision.

¹ According to the latest data from the Government published in December 2024

CSP outcomes

6. No new strategic outcome is introduced through this CSP revision. The following adjustments are made to existing strategic outcomes and activities:
7. **Targeting approach and beneficiary analysis:** Following the WACARO 2025 Regional Prioritization Guidance, WFP will prioritize the most food insecure populations (IPC 4+), IDPs, and newly arrived refugees. WFP's interventions will focus on the regions of Gao, Kidal, Menaka, Mopti, and Tombouctou. In accordance with WACARO guidance, in addition to IPC 4+ areas, WFP may also prioritize IPC 3 areas with aggravating factors such as conflict, displacement and climate shocks where acute needs and malnutrition levels warrant critical assistance, depending on available resources.
8. Over 80% of all resilience beneficiaries will be in the same regions as WFP's emergency food assistance activities. WFP will implement resilience programming in key buffer areas, such as Mopti, while limited activities will continue in Koulikoro and Segou. Where security conditions allow, WFP will aim to link emergency assistance with longer term resilience interventions, to support the humanitarian-peace-development nexus.
9. WFP will reduce the number of intervention sites for resilience, phasing out of intervention sites where WFP has been present for more than 5 years, mainly in Koulikoro and Segou. Where possible, these sites will transition towards self-help efforts, provision of technical support for group formation, assets management and related income generation activities. WFP will continue monitoring the sustainability of the self-help efforts post-transition.
10. In line with WFP's global targeting guidance, WFP's revised prioritization approach responds to specific needs, priorities, and experiences of women, men, girls and boys and integrates conflict sensitivity and protection considerations. Furthermore, community validation and feedback mechanisms ensure that targeting remains sensitive to the needs of women, children, and other vulnerable groups.
11. WFP will continue providing capacity strengthening support in the areas of school feeding, social protection, nutrition and anticipatory action. WFP will reduce the number of students reached through the school feeding programme, and the provision of incentives to school cooks will be suspended.
12. **Country office capacity:** As part of efforts to right size the office to match the prioritisation plan, WFP has closed the field offices of Kayes, Segou, and Koulikoro as of September 1st, 2025. The limited activities remaining in Koulikoro and Segou will be managed from WFP's Bamako office. WFP will also close guesthouses and co-locate with other agencies to increase cost savings. WFP will maintain the required flexibility to respond to emergency situations.
13. WFP has also undergone two rounds of staffing reviews, which have realigned the staffing structure with current prioritization plan.
14. **Transition/handover strategy:** WFP is working to increase national ownership across key programme areas including school meals, food for assets and nutrition.

Beneficiary analysis**TABLE 1: DIRECT BENEFICIARIES BY CSP OUTCOME, ACTIVITY AND MODALITY**

TABLE 1: DIRECT BENEFICIARIES BY CSP OUTCOME, ACTIVITY AND MODALITY							
CSP outcome	Activity and modality	Period	Women (18+ years)	Men (18+ years)	Girls (0-18 years)	Boys (0-18 years)	Total
1	1 Food	Current	842,496	839,175	503,974	501,512	2,687,157
		decrease	- 76,535	- 76 535	- 43,051	- 43,051	- 239,171
		Revised	765,961	762 640	460,923	458,461	2,447,986
	1 CBTs	Current	1,705,908	1 676 835	927,182	916,063	5,225,989
		decrease	- 148,568	- 148 568	- 83,569	- 83,569	- 464,274
		Revised	1,557,340	1 528 267	843,613	832,494	4,761,715
	2 Food	Current	386,326	-	1,159,480	1,118,840	2,664,646
		decrease	- 31,122	-	- 208962	- 204,516	- 444,600
		Revised	355,204	-	950,518	914,324	2,220,046
	2 CBTs	Current	331,313	5 263	291,310	129,114	757,000
		decrease	- 121,638	- 3 762	-	-	- 125,400
		Revised	209,675	1 501	291,310	129,114	631,600
2	3 Food	Current	-	-	40,400	39,600	80,000
		decrease	-	-	- 4,340	- 4,170	- 8,510
		Revised	-	-	36,060	35,430	71,490
	3 CBTs	Current	2,100	-	363,600	356,400	722,100
		decrease	- 800	-	- 42,341	- 41,449	- 84,590
		Revised	1,300	-	321,259	314,951	637,510
	12 CBTs	Current	515,354	513,228	289,887	288,691	1,607,160
		decrease	- 78,400	- 78,400	- 44,100	- 44,100	- 245 000
		Revised	436,954	434,828	245,787	244,591	1,362,160
3	4 Food	Current	53,550	-	70,070	124,380	248,000
		decrease	-	-	- 18,605	- 17,875	- 36,480
		Revised	53,550	-	51,465	106,505	211,520
	4 CBTs	Current	223,498	36,536	175,884	100,122	536,040
		decrease	- 21,706	- 8,140	- 25,969	- 21,706	- 77,520
		Revised	201,792	28,396	149,915	78,416	458,520
4	5 Food	Current	209,440	110,560	91,080	88,920	500,000
		Increase/decrease	-	-	-	-	-
		Revised	209,440	110,560	91,080	88,920	500,000
	5 CBTs	Current	228;640	129,760	101,880	99,720	560,000
		decrease	- 80,000	- 80,000	- 45,000	- 45,000	- 250,000
		Revised	148,640	49,760	56,880	54,720	310,000
	5 capacity strengthening	Current	116,900	217,100	-	-	334,000
		Increase/decrease	-	-	-	-	-
		Revised	116,900	217,100	-	-	334,000
Total (without overlap)		Current	3,603,080	2,866,837	3,051,555	2,847,301	12,368,772
		decrease	- 442,050	- 312 810	- 408,166	- 399,858	- 1,562,885
		Revised	3,161,030	2,554,027	2,643,389	2,447,443	10,805,887

3. COST BREAKDOWN

TABLE 2: COST BREAKDOWN OF THE REVISION ONLY (USD)							
							TOTAL
CSP Outcomes	CSP 1	CSP 2	CSP 3	CSP 4	CSP 5	CSP 6	
Focus Area	Crisis Response	Resilience Building	Resilience Building	Resilience Building	Resilience Building	Crisis Response	
Transfer	- 90 730 193	- 33 693 230	- 33 796 422	- 13 394 293	- 5 084 803	- 8 746 013	- 185 444 954
Implementation	- 7 129 164	- 3 368 202	- 3 028 174	- 1 163 008	- 230 443	- 589 106	- 15 508 096
Direct support costs							- 9 638 107
Subtotal							- 210 591 156
Indirect support costs							- 13 761 003
TOTAL							- 224 352 159

TABLE 3: OVERALL CSP COST BREAKDOWN, FOLLOWING THE REVISION (USD)							
							TOTAL
CSP Outcomes	CSP 1	CSP 2	CSP 3	CSP 4	CSP 5	CSP 6	
Focus Area	Crisis Response	Resilience Building	Resilience Building	Resilience Building	Resilience Building	Crisis Response	
Transfer	670 154 994	186 488 143	145 849 384	179 450 722	15 880 524	92 109 136	1 289 932 904
Implementation	58 198 918	15 923 214	7 418 341	15 209 932	1 853 500	4 744 683	103 348 588
Direct support costs	36 574 049	10 353 393	7 784 577	10 020 813	976 948	5 076 878	70 786 657
Subtotal	764 927 962	212 764 750	161 052 302	204 681 467	18 710 972	101 930 697	1 464 068 149
Indirect support costs	49 720 318	13 829 709	10 468 400	13 304 295	1 216 213	5 961 457	94 500 391
TOTAL	814 648 279	226 594 459	171 520 701	217 985 762	19 927 185	107892 154	1 558 568 540