

# Country strategic plan revision

## Caribbean Multi-Country Strategic Plan, Revision 05

	Current	Change	Revised
<b>Duration</b>	1 March 2022 – 31 December 2026	No change	1 March 2022 – 31 December 2026
<b>Beneficiaries</b>	209,210	31,580	240,790
<b>Total cost (USD)</b>	106,136,479	9,753,449	115,889,928

### 1. RATIONALE

1. This budget revision enables WFP Caribbean Multi-Country Office (MCO) to continue to address urgent humanitarian needs in Jamaica following the impact of Hurricane Melissa. It facilitates an increase of cash-based food assistance to meet ongoing food and essential needs.
2. Hurricane Melissa made landfall in Jamaica on 28 October as a Category 5 storm, inflicting catastrophic damage. Estimated losses range from USD 6–8 billion, with western parishes hardest hit and critical sectors like agriculture, tourism, and infrastructure severely disrupted. Through this budget revision WFP aims to reach an additional 31,580 people through cash-based food assistance.
3. This revision increases the budget under Activity 2 of Strategic Outcome 2 to scale up emergency food assistance through unconditional transfers, informed by ongoing assessments and coordinated with government and partners. The duration and strategic orientation of the MCSP remain unchanged; the revision solely enables expanded emergency assistance under Strategic Outcome 2 with a corresponding budget increase.

### 2. CHANGES

#### **Strategic orientation**

4. There is no change in the strategic orientation of the MCSP
5. There have been four previous budget revisions to the MCSP:
  - Revision 1 (October 2023) enabled WFP Caribbean MCO to meet rising Caribbean governments' demands by strengthening technical support in social protection, disaster management and food security. It also addressed growing needs related to the completion of the Caribbean Regional Logistics Hub and the CARICOM Centre of Excellence. It increased the budget by USD 8,226,219.<sup>1</sup>

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<sup>1</sup> [BR01](#)

- Revision 2 (February 2024) introduced a new activity under MCSP Strategic Outcome 2 focused on anticipatory action, along with a corresponding budget increase. It also revised the budget under Strategic Outcome 1 to reflect updated construction timelines for the Logistics Hub and Centre of Excellence, and continued growth in technical assistance requests from national and subregional partners. It increased the budget by USD 7,571,519.<sup>2</sup>
- Revision 3 (August 2025) resulted in the introduction of a new activity under Strategic Outcome 3, aimed at expanding WFP's support to partners through on-demand supply chain services. Including procurement, logistics, training and other specialised services via Service Level Agreements. It increased the budget by USD 821,732.<sup>3</sup>
- Revision 4 (November 2025) enabled WFP Caribbean MCO to rapidly scale up its Hurricane Melissa emergency response in Jamaica through unconditional assistance for immediate food and essential needs. It increased the budget by USD 20,001,897.

### **CSP outcomes**

6. Since the start of operations, implementation arrangements for MCSP outcomes and activities have remained stable. To ensure continuity while addressing emerging needs in Jamaica, WFP has reinforced its presence by expanding staff capacity, strengthening procurement systems and commodity pipelines, and supporting government in logistics, food and cash coordination, food security and vulnerability analysis and digitalisation. The operating environment is continuously monitored, and the risk register is regularly updated to reflect evolving conditions and operational risks.
7. Under Strategic Outcome 2, Activity 2, WFP will continue to expand its emergency response in Jamaica by providing unconditional assistance to meet additional food and essential needs. Delivery will include cash and vouchers in priority locations identified through government-led assessments supported by WFP. Coordination with the government and partners has been strengthened to optimise planning and close coverage gaps, with efforts focused on accelerated distribution, integrated planning, coverage analysis and transition toward recovery and cash-based assistance.
8. The Government of Jamaica is conducting the Jamaica Household Disaster Impact and Needs Assessment (JHDINA), which collects household-level data on structural damage, demographics, displacement, and loss of productive assets following Hurricane Melissa. WFP reinforces its cash transfer and food assistance efforts through technical support for expanding JHDINA, including gap analyses, mapping food assistance coverage, and integrating findings into broader social assistance planning. To date, 26,000 household assessments have been completed. WFP uses this data, complemented by its own assessments where necessary, to strengthen targeting and ensure comprehensive coverage of affected and vulnerable groups.
9. Post-Hurricane Melissa monitoring and rapid assessments have revealed acute food insecurity and disrupted market access. WFP has prioritised in-kind assistance for the hardest-hit and remote areas with limited market functionality, delivering family food kits

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<sup>2</sup> [BR02](#)

<sup>3</sup> [BR03](#)

to ensure timely support. With markets recovering, cash transfers operations are being mounted to provide flexibility and dignity while stimulating local economies.

10. The delivery of Activity 2 and achievement of the related MCSP SO2 rely on well-established collaboration with national and regional partners. In Jamaica, WFP is working closely with the Ministry of Labour and Social Security, mandated to lead relief planning and distribution, and the Office of Disaster Preparedness and Emergency Management coordinating the overall response, to ensure that interventions are aligned with emergency response frameworks and national social protection systems.
11. The Jamaica Satellite Office originally operating with a team of five has been reinforced through support from the MCO and Global HQ surge to enhance the response phase. This cross-functional support spanning emergency, programme, logistics, procurement, needs assessment, CBT, security and enabling services is allowing WFP to scale up general food distribution, in-kind, voucher and cash.
12. WFP is advancing its cash-based response strategy in Jamaica through immediate transfers via Western Union and streamlined Know Your Customer processes to ensure inclusive access for vulnerable groups while safeguards such as Taxpayer Registration Number and National ID verification ensure accountability and prevent misuse. This approach not only accelerates emergency assistance but also strengthens Jamaica's digital payment ecosystem for future resilience.
13. WFP is implementing both field and remote monitoring, supported by adequate staffing and resources. Quantitative and qualitative data is being collected via on-site assessments, remote surveys and focus group discussions. Process monitoring will occur during payment cycles, complemented by post-distribution monitoring to capture data on food consumption, coping strategies, challenges, and beneficiary satisfaction.
14. WFP is prioritising safeguards for affected populations and strengthening accountability through coordinated feedback and monitoring systems. Community Feedback Mechanisms (CFM) have been established to enable individuals to raise questions, share concerns, or appeal decisions on program inclusion.
15. WFP exit strategy will be guided by government-led recovery planning and the restoration of essential services and market functionality. As conditions stabilise, WFP will gradually phase out direct assistance ensuring a smooth handover to national systems and partners, including through social protection. WFP will support after action reviews to capture lessons learned to strengthen the government's emergency preparedness and response capacities and shape future technical assistance strategies.
16. Cash-based assistance faces risks such as approval delays, ID mismatches, limited financial access in remote areas, and security concerns. WFP is mitigating these through streamlined workflows, strict data checks, strong monitoring and coordination with authorities for safe distribution. Additional measures include contingency planning and reinforced identity management and feedback systems to reduce exclusion, duplication, and reputational risks.

17. WFP is taking all reasonable measures to mitigate potential negative impacts on the environment and affected populations, noting that this is an urgent and fast-moving response in a new operational area.

## Beneficiary analysis

		<b>TABLE 1: BENEFICIARIES BY CSP OUTCOME</b>							
			Year 1	Year 2	Year 3	Year 4	Year 5	Total	
CSP Outcome 2	Activity 2	Output 5	Current	20,000	20,000	20,000	129,210	84,210	209,210
			Increase/decrease	0	0	0	15790	15790	31,580
			Revised	20,000	20,000	20,000	145000	100000	240,790
		Output 6	Current	20,000	20,000	20,000	20,000	20,000	100,000
			Increase/decrease	0	0	0	0	0	0
			Revised	20,000	20,000	20,000	20,000	20,000	100,000
	Activity 4	Output 10	Current	N/A	N/A	20,000	20,000	20,000	60,000
			Increase/decrease	N/A	N/A	0	0	0	0
			Revised	N/A	N/A	20,000	20,000	20,000	60,000
Total beneficiaries (without overlap)			Current	20,000	20,000	20,000	129,210	84,210	209,210
			Increase/decrease	0	0	0	15790	15790	31,580
			Revised	20,000	20,000	20,000	145000	100000	240,790

### 3. COST BREAKDOWN

CSP outcomes	CSP 1	CSP 2	CSP 3	CSP 4	CSP #	
Focus area	Resilience Building	Crisis Response	Crisis Response			
Transfer	0	7 710 128	0			<b>7 710 128</b>
Implementation	0	1 447 491	0			<b>1 447 491</b>
Direct support costs	<i>(no figures in the grey cells)</i>					
Subtotal						<b>9 157 619</b>
Indirect support costs						<b>595 830</b>
<b>TOTAL</b>						<b>9 753 449</b>

CSP Outcomes	01	02	03	
Focus Area	Resilience Building	Crisis Response	Crisis Response	TOTAL
<b>Transfer</b>	36 745 397	45 460 808	8 901 134	<b>91 107 340</b>
<b>Implementation</b>	3 754 490	6 320 139	1 035 722	<b>11 110 352</b>
<b>Direct support costs</b>	2 610 540	3 620 736	635 170	<b>6 866 446</b>
<b>Subtotal</b>	43 110 428	55 401 683	10 572 026	<b>109 084 137</b>
<b>Indirect support costs</b>	2 802 178	3 601 109	402 503	<b>6 805 791</b>
<b>TOTAL</b>	<b>45 912 606</b>	<b>59 002 792</b>	<b>10 974 530</b>	<b>115 889 928</b>