

## Country strategic plan revision

### Liberia country strategic plan, revision 5

|                         | <b>Current</b>                 | <b>Change</b>       | <b>Revised</b>             |
|-------------------------|--------------------------------|---------------------|----------------------------|
| <b>Duration</b>         | 1 July 2019 - 28 February 2026 | 4 month - extension | 1 July 2019 - 30 June 2026 |
| <b>Beneficiaries</b>    | 2,267,001                      | 60,500              | 2,327,501                  |
| <b>Total cost (USD)</b> | 140,875,991                    | 6,695,542           | 147,571,533                |

### RATIONALE

1. The fifth revision of the Liberia Country Strategic Plan (CSP) seeks to extend the duration of the CSP to align its timeline with the United Nations Sustainable Development Cooperation Framework (UNSDCF), covering 2026–2030. The revision entails an increase in the beneficiary numbers for the Home-Grown School Feeding activities under CSP outcome 1 and budget to cover the period from March 2026 to June 2026. Drawing on lessons from the 2021–2023 Cash-Based Transfer (CBT) pilot; which guided scale-up across all strategic outcomes in the current CSP and will inform the upcoming CSP (2026–2030); the Country Office has decided to fully transition from food assistance to CBT as the primary modality for emergency response, home-grown school feeding (HGSF), and resilience interventions.
2. The newly elected Government of Liberia launched in January 2025 a new National Development Plan 2025-2029, (ARREST - Agenda for Inclusive Development). The upcoming UNSDCF for 2026–2030 is currently under preparation and is fully aligned to the National Development Plan. The UNSDCF is expected to be finalized in the coming weeks. Food security and nutrition remain key priorities within both frameworks, particularly under the economic transformation goal (Outcome 1) and the school feeding programme, which is part of human capital development (Outcome 2).
3. WFP Liberia has now fully transitioned to cash-based transfer (CBT) assistance. As part of this shift, this CSP revision 5 excludes allocation for in-kind food assistance, reflecting the strategic decision to phase out the food transfer modality. This transition aims to enhance flexibility, respect beneficiaries' preferences, support local markets, and align with the evolving operational context and national systems.

### CHANGES

#### *Strategic orientation*

4. There is no change in the strategic orientation.
5. The previous CSP revision 4 focused on aligning WFP Liberia's strategic activities with the newly elected government's ARREST agenda in 2023. Although there was no modification in

the programme orientation, and this revision was purely technical, there was an increase in the number of beneficiaries across the different CSP outcomes.

### **CSP outcomes**

6. **CSP outcome 1:** With the extension of the CSP period, this CSP revision increases the number of feeding days under CSP Outcome 1 – to cover the school meals programme in counties with the highest food insecurity, from March to June 2026. Additionally, it includes a significant adjustment to the transfer modalities under CSP Outcome 1. WFP Liberia will fully shift from in-kind food assistance to CBT, thereby completing the phase-out of the food modality. Under this CSP outcome 1, beneficiaries will increase from 110,001 to 170,501.
7. Transfer Modalities: All assistance will now be provided through CBT, utilizing both restricted and unrestricted cash modalities. The Home-Grown School Feeding (HGFS) programme for on-site meals will be implemented entirely through commodity vouchers. For resilience-building and emergency assistance (Activity 2) targeting food-insecure households, WFP will apply a mix of value vouchers and cash transfers. The take-home ration (THR) component under Activity 1 will be provided as conditional cash via mobile money through the Financial Service Provider's platforms.

### **Beneficiary analysis**

8. WFP will maintain the current beneficiary target public primary school children receiving assistance through HGFS, fully using cash-based transfer modality.
9. WFP Liberia expanded its beneficiary coverage to include communities affected by concessions and cross-border projects along the Sierra Leone border under the GOL-REP Peacebuilding Fund projects.

| CSP Outcome                    | Activity | Modality | Period            | Women          | Men            | Girls            | Boys           | Total             |
|--------------------------------|----------|----------|-------------------|----------------|----------------|------------------|----------------|-------------------|
|                                |          |          |                   | (18+ years)    | (18+ years)    | (0-18 years)     | (0-18 years)   |                   |
| 1                              | 1        | Food     | Current           | 1,289          | 1,411          | 22,295           | 20,006         | 45,001            |
|                                |          |          | Increase/decrease | -              | -              | -                | -              | -                 |
|                                |          |          | <b>Revised</b>    | <b>1,289</b>   | <b>1,411</b>   | <b>22,295</b>    | <b>20,006</b>  | <b>45,001</b>     |
|                                |          | CBT      | Current           | 4,510          | 5,610          | 30,122           | 24,758         | 65,000            |
|                                |          |          | Increase          | 6,140          | 19,240         | 15,778           | 19,342         | 60,500            |
|                                |          |          | <b>Revised</b>    | <b>10,650</b>  | <b>24,850</b>  | <b>45,900</b>    | <b>44,100</b>  | <b>125,500</b>    |
| 2                              | 2        | Food     | Current           | 230,670        | 188,730        | 1,027,530        | 650,070        | 2,097,000         |
|                                |          |          | Increase/decrease | -              | -              | -                | -              | -                 |
|                                |          |          | <b>Revised</b>    | <b>230,670</b> | <b>188,730</b> | <b>1,027,530</b> | <b>650,070</b> | <b>2,097,000</b>  |
|                                |          | CBT      | Current           | 6,600          | 5,400          | 29,400           | 18,600         | 60,000            |
|                                |          |          | Increase/decrease | -              | -              | -                | -              | -                 |
|                                |          |          | <b>Revised</b>    | <b>6,600</b>   | <b>5,400</b>   | <b>29,400</b>    | <b>18,600</b>  | <b>60,000</b>     |
| <b>TOTAL (without overlap)</b> |          |          | <b>Current</b>    | <b>243,069</b> | <b>201,151</b> | <b>1,109,347</b> | <b>713,434</b> | <b>2,267,001*</b> |
|                                |          |          | <b>Increase</b>   | <b>6,140</b>   | <b>19,240</b>  | <b>15,778</b>    | <b>19,342</b>  | <b>60,500</b>     |
|                                |          |          | <b>Revised</b>    | <b>249,209</b> | <b>220,391</b> | <b>1,125,125</b> | <b>732,776</b> | <b>2,327,501</b>  |

\* Adjusted from the CSP revision 3 table

## COST BREAKDOWN

| CSP outcomes           | CSP Outcome 1       | CSP Outcome 2   | CSP Outcome 3       | CSP Outcome 4   | TOTAL            |
|------------------------|---------------------|-----------------|---------------------|-----------------|------------------|
| Focus area             | Resilience Building | Crisis Response | Resilience Building | Crisis Response |                  |
| Transfer               | 5,717,388           | -1,879, 827     | 9,045               | 1,105,161       | <b>4,951,767</b> |
| Implementation         | 707,590             | 74,399          | 15,788              | -               | <b>797,777</b>   |
| Direct support costs   |                     |                 |                     |                 | <b>610,216</b>   |
| Subtotal               |                     |                 |                     |                 | <b>6,359,760</b> |
| Indirect support costs |                     |                 |                     |                 | <b>335,782</b>   |
| <b>TOTAL</b>           |                     |                 |                     |                 | <b>6,695,542</b> |

**TABLE 3: OVERALL CSP COST BREAKDOWN FOLLOWING THE REVISION (USD)**

| CSP outcome            | <b>1</b>                   | <b>2</b>               | <b>3</b>                   | <b>4</b>               | <b>Total</b>       |
|------------------------|----------------------------|------------------------|----------------------------|------------------------|--------------------|
| Focus area             | <b>Resilience Building</b> | <b>Crisis Response</b> | <b>Resilience Building</b> | <b>Crisis Response</b> |                    |
| Transfer               | 43 481 806                 | 48 622 750             | 2 300 350                  | 15 888 386             | <b>110 293 292</b> |
| Implementation         | 9 981 640                  | 3 357 042              | 780 183                    | 1 731 683              | <b>15 850 549</b>  |
| Direct support costs   | 7 252 410                  | 3 684 226              | 397 075                    | 2 303 245              | <b>13 636 956</b>  |
| <b>Subtotal</b>        | 60 715 857                 | 55 664 018             | 3 477 608                  | 19 923 314             | <b>139 780 797</b> |
| Indirect support costs | 3 946 531                  | 3 618 161              | 226 045                    | 0                      | <b>7 790 736</b>   |
| <b>TOTAL</b>           | <b>64 662 387</b>          | <b>59 282 179</b>      | <b>3 703 652</b>           | <b>19 923 314</b>      | <b>147 571 533</b> |