Annual evaluation report 2018

❖ PART 1: Overview of centralized and decentralized evaluations 2018–2019

❖ PART 2: Progress report on WFP’s evaluation function & performance

❖ PART 3: Outlook for WFP’s evaluation function
PART 1: Overview of centralized and decentralized evaluations
## Policy evaluations

### Completed or ongoing in 2018

<table>
<thead>
<tr>
<th>Title</th>
<th>EB session</th>
</tr>
</thead>
<tbody>
<tr>
<td>▪ Humanitarian principles and access in humanitarian contexts</td>
<td>2018 annual session</td>
</tr>
<tr>
<td>▪ Humanitarian protection policy (completed in 2017)</td>
<td></td>
</tr>
<tr>
<td>▪ Update of WFP’s safety nets policy</td>
<td>2019 annual session</td>
</tr>
<tr>
<td>▪ WFP People Strategy</td>
<td>2020 first session</td>
</tr>
</tbody>
</table>
# Strategic evaluations

## Completed or ongoing in 2018

<table>
<thead>
<tr>
<th>Title</th>
<th>EB session</th>
</tr>
</thead>
<tbody>
<tr>
<td>CSP Pilots</td>
<td>2018 second session</td>
</tr>
<tr>
<td>Support for Enhanced Resilience</td>
<td>2019 first session</td>
</tr>
<tr>
<td>WFP's capacity to respond to emergencies</td>
<td>2020 first session</td>
</tr>
</tbody>
</table>

## Ongoing and new in 2019

<table>
<thead>
<tr>
<th>Title</th>
<th>EB session</th>
</tr>
</thead>
<tbody>
<tr>
<td>WFP's capacity to respond to emergencies</td>
<td>2020 first session</td>
</tr>
<tr>
<td>Funding of WFP's work</td>
<td>2020 annual session</td>
</tr>
<tr>
<td>Effects of school feeding on hunger and nutrition</td>
<td>N/A</td>
</tr>
</tbody>
</table>
Country portfolio evaluations 2017-2018
Country strategic plan evaluations planned to start in 2019
## Evaluations of emergency response 2015-2019

<table>
<thead>
<tr>
<th>Year</th>
<th>Corporate emergency response evaluations</th>
<th>Inter-agency humanitarian evaluations</th>
<th>Country portfolio evaluations/ Country strategic plan evaluations</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015</td>
<td></td>
<td>▪ Central African Republic ▪ South Sudan</td>
<td></td>
</tr>
<tr>
<td>2016</td>
<td></td>
<td></td>
<td>▪ Iraq</td>
</tr>
<tr>
<td>2017</td>
<td>▪ Ebola outbreak: Guinea, Liberia, Sierra Leone</td>
<td></td>
<td>▪ South Sudan</td>
</tr>
<tr>
<td>2019</td>
<td>▪ Nigeria ▪ Yemen</td>
<td>▪ Ethiopia</td>
<td>▪ Bangladesh (+ Rohingya refugee crisis) ▪ Democratic Republic of Congo (Kasai)</td>
</tr>
</tbody>
</table>
Impact evaluation windows 2018-2019

2018
Cash-based transfer modality and gender equitable and women’s empowerment outcomes

2019
Climate change and resilience
Evaluation syntheses 2018-2019

The 2018 Synthesis of Country Portfolio Evaluations in Africa (2016-2018) brings together evidence from 8 Country Portfolio Evaluations:

- Burundi (2011-2015)
- Cameroon (2012-2017)
- Ethiopia (2012-2017)
- Somalia (2012-2017)
- South Sudan (2011-2016)

2019 Synthesis of lessons from policy evaluations
Decentralized Evaluations (i)

Implementation status of decentralized evaluations 2016–2019

<table>
<thead>
<tr>
<th></th>
<th>Completed</th>
<th>Ongoing</th>
<th>Preparation</th>
<th>Planned</th>
<th>Cancelled</th>
</tr>
</thead>
<tbody>
<tr>
<td>Count</td>
<td>43</td>
<td>31</td>
<td>15</td>
<td>31</td>
<td>12</td>
</tr>
</tbody>
</table>

- **CONFIRMED**
- **TENTATIVE**
Decentralized Evaluations (ii)

Completed decentralized evaluations by region 2016–2018

<table>
<thead>
<tr>
<th>Region</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>RBB</td>
<td>11</td>
<td></td>
<td></td>
</tr>
<tr>
<td>RBC</td>
<td>5</td>
<td></td>
<td></td>
</tr>
<tr>
<td>RBD</td>
<td>9</td>
<td></td>
<td></td>
</tr>
<tr>
<td>RBJ</td>
<td></td>
<td>5</td>
<td></td>
</tr>
<tr>
<td>RBN</td>
<td>9</td>
<td></td>
<td></td>
</tr>
<tr>
<td>RBP</td>
<td></td>
<td></td>
<td>2</td>
</tr>
<tr>
<td>HQ</td>
<td></td>
<td></td>
<td>2</td>
</tr>
</tbody>
</table>
Decentralized Evaluations (iii)

Completed decentralized evaluation by programme area, 2016-2018

- Unconditional resource transfers to support access to food
- Asset creation and livelihood support
- Climate adaptation and risk management
- School feeding
- Nutrition
- Smallholder agricultural market support
- Institutional capacity strengthening
- Emergency preparedness
- Other

2016  2017  2018
PART 2: Progress report on WFP’s evaluation function in 2018
Major developments

1. Change management process
2. Management information system
3. Staffing of the evaluation function
4. Evaluation capacity development
5. Resourcing the evaluation function
Evaluation coverage norms
Evaluation Quality

Post-hoc quality assessment of evaluation reports completed, 2016–2018

Centralized Evaluations

- **2016**: 6 (Exceeds)
- **2017**: 3 (Meets)
- **2018**: 4 (Approaches)

Decentralized Evaluations

- **2016**: 2 (Exceeds)
- **2017**: 7 (Meets)
- **2018**: 19 (Approaches)

Legend:
- **Exceeds requirements**
- **Meets requirements**
- **Approaches requirements**
- **Partially meets requirements**
Use of evaluation (i)

Percentage of draft country strategic plan concept notes reviewed and commented on by OEV

- 2018: 100% (t-CSP, ICSP, CSP)
- 2017: 100% (t-CSP, ICSP, CSP)
- 2016: 79% (Operations + Pilot CSPs)
Use of evaluation (ii)

Implementation status of actions within evaluation recommendations due for implementation

<table>
<thead>
<tr>
<th>Year</th>
<th>Implemented</th>
<th>In progress</th>
<th>To start</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>81%</td>
<td>9%</td>
<td>10%</td>
</tr>
<tr>
<td>2017</td>
<td>80%</td>
<td>9%</td>
<td>11%</td>
</tr>
<tr>
<td>2016</td>
<td>66%</td>
<td>24%</td>
<td>10%</td>
</tr>
</tbody>
</table>
Strengthening evaluation partnerships
Joint and Inter-Agency Humanitarian Evaluations

2018
5
Decentralized

2017
2
Decentralized
1
Centralized

2016
1
Centralized
Expenditure on evaluation as a percentage of WFP total contribution income

2016: 0.15%
2017: 0.18%
2018: 0.19%
2021 TARGET: 0.8%

- Centralized expenditure
- DE management costs
- Total expenditure RBx
- DE conducts costs
- Evaluation expenditure as percentage of WFP total contribution income
Implementation of the 2018 OEV work plan (planned versus actual)
Composition of evaluation teams: gender and geographical diversity, 2018

Geographical diversity

Developing country
- Centralized evaluations: 38
- Decentralized evaluations: 46

Developed country
- Centralized evaluations: 5
- Decentralized evaluations: 36

Gender diversity

Men
- Centralized evaluations: 21
- Decentralized evaluations: 41

Women
- Centralized evaluations: 22
- Decentralized evaluations: 41
PART 3: Outlook for WFP’s evaluation function
MOPAN 2019

PERFORMANCE RATING SUMMARY FOR WFP (2017-18)
Key priorities (i)

1) Independent, credible and useful centralized and decentralized evaluations

- New approach for evaluating CSPs
- Syntheses of evaluation evidence
- Impartiality provisions
- Systematic approach to management response

2) Appropriate centralized and decentralized evaluation coverage

- Impact evaluation strategy
- Sustainable funding mechanisms for the evaluation function throughout WFP
Key priorities (ii)

3) Adequate evaluation management capacity across WFP

- Building a cadre of evaluation staff
- Corporate evaluation capacity development strategy

4) Active evaluation partnerships in international arena

- Joint and system-wide evaluations
- Guidance on joint evaluation
- UN reform – implications for ISWE, joint and UNCOF evaluations