Update on the Integrated Road Map

2017 Second Regular Session

WFP/EB.2/2017/4-A/1/Rev.1
Towards 2030:
Positioning WFP for a zero hunger world

The 2030 Agenda for Sustainable Development sets forth an ambitious, people-centred global framework of action to end poverty, hunger and inequality in the next 15 years.

WFP has embraced this historic opportunity by leading the way as the first United Nations agency to re-align our strategy, programme structure, financial management and reporting to the Sustainable Development Goals.

The Integrated Road Map involves four interrelated processes: the Strategic Plan (2017–2021), the Policy on Country Strategic Plans, the Financial Framework Review and the Corporate Results Framework.

This integrated approach transforms WFP’s ability to help countries achieve the Sustainable Development Goals by 2030. It ensures our interventions are integrated across humanitarian and development objectives, and are better aligned with country-level actions.
Benefits of the Integrated Road Map

This integrated approach helps us to design better programmes aligned with national priorities to:

- Serve people in need – particularly those furthest behind – more effectively and efficiently
- Support government policies with programmes aligned with national priorities
- Orient emergency responses more strategically, while maintaining flexibility and agility
- Respond flexibly to changing country needs while balancing humanitarian response and development needs
- Better allocate resources to achieve results and measure impacts
- Improve programme design and implementation through strengthened performance management and accountability systems
- Enhance transparency in donor reporting and clearly communicate our distinct added value
- Build more effective, long-term partnership with host governments and better collaborate with partners from the public and private sectors as well as other UN agencies
- Facilitate more strategic and less fragmented engagement with the Executive Board
PROGRESS TO DATE and TRANSITION OUTLOOK

2017
12

12 ‘live’ of 14 approved

CSPs 11
ICSPs 1

Core business of crisis response:
- Sudan ICSP (complex operation)
- Bangladesh CSP (Rohingya crisis)

2018
59

January: 53 ‘live’

T-ICSPs 37
CSPs 12
ICSPs 4

April: 2 ‘live’

CSPs 1
ICSPs 1

July: 4 ‘live’

CSPs 4

2019
10

January: 10 ‘live’

CSPs 7
ICSPs 3

All countries under the IRM framework

Integrated Road Map
Key content of the document

i. Draft decisions [pages 2 – 4]

ii. Implementation update [pages 7 – 9]

iii. Lessons learned in 2017 [pages 9 – 10; annex I]

iv. IRM framework building blocks [pages 10 – 15]

v. Interim governance arrangements [pages 16 – 25]
   a) Interim delegations of authority from 1 January 2018 to 29 February 2020 [pages 17 – 22; annex II]
   b) Principles to guide the interim application of full-cost recovery in 2018 [pages 22 – 25]
   c) The continuation of specific derogations from the WFP General Rules and Financial Regulations for implementation of the IRM framework in 2018 [page 25]

vi. Transitional governance arrangements for selected CSPs and ICSPs that will be considered at the 2018 first regular session [pages 25 – 26]
Critical draft decisions proposed for governance arrangements

Board approval is sought for:

*Draft decision iv:* An extension of derogations to the WFP General Rules and Financial Regulations until 31 December 2018

*Draft decision v:* Additional principles to guide the interim application of full-cost recovery for 2018

*Draft decision vi:* Interim delegations of authority, effective from 1 January 2018 to 29 February 2020

In addition, Board decision is sought for:

*Draft decision vii:* Transitional governance arrangements for selected CSPs to be considered at the 2018 First Regular Session to implement certain activities under the IRM framework from 1 January 2018 through 31 March 2018
Next steps: 2018 and beyond

**November 2017 (EB.2)**
Interim governance arrangements for approval
- Interim delegations of authority [1 Jan 2018 – 29 Feb 2020]
- Full-cost recovery [2018]
- Terminology and definitions [2018]

**November 2018 (EB.2)**
Amendments to WFP General Rules and Financial Regulations
- Full-cost recovery
- Terminology and definitions

**End 2019**
Review of interim delegations of authority and Board oversight of budget revisions

**February 2020 (EB.1)**
Permanent delegations of authority for approval

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1 January 2018
Interim governance arrangements in effect

June 2018
Online portal initial launch

November 2018 (EB.2)
Revised CRF for approval

1 January 2019
- Approved WFP General Rules and Financial Regulations in effect
- Revised CRF implemented

1 March 2020
Permanent delegations of authority in effect

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Extended period of learning for delegations of authority to inform the development of a risk-based and cost-effective governance model

**Now – June 2019:** Submission of CSPs and ICSPs for approval at any Board session; informal consultations on CSPs/ICSPs
Thank you